

Monday August 6 1992

and Paris.



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roof fell in



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# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday, August 7 1992

## Russian reforms win World Bank and IMF support

The International Monetary Fund and World Bank yesterday threw their weight behind the economic reform efforts of Russian president Boris Yeltsin. Michael Camdessus, IMF managing director (left), sought to allay mounting fears that Russia and the IMF would be unable to reach agreement on a full programme of economic reforms.

He indicated that the \$1bn "first tranche" credit approved by the IMF's board was only the first stage of a "phased programme of collaboration". Page 14; Cash boost, Page 2

Philips, Dutch electronics group, suffered a sharp drop in profits in the second quarter, as fierce competition in the key consumer electronics sector forced the company to reduce prices on compact disc players, televisions and video-cassette recorders to maintain market share. Page 15

AUSTRA利ALIA was due to budget on August 18. The Ordinaries index lost 7.11 last week, in turnover of A\$10.5bn.

Boeing won a \$1.2bn order for 34 twin-engine 737-300 airliners from Southwest Airlines, Dallas-based carrier. Boeing is also understood to have taken the edge over the European Airbus consortium in competition to sell widebody jets to China Southern Airlines. Page 4

Sell-off move: The Italian government's privatisation plans will overcome a big hurdle today when shareholders of the four biggest public-sector groups approve their transformation into joint stock companies - a crucial step towards flotation. Page 14

Allied missions: A United Nations assessment mission flew into war-tattered Mogadishu to consider means of improving security to distribute food to starving Somalis. Page 3

General Motors, US automobile group in the throes of a radical restructuring, reported its best quarterly operating performance in two years but its shares fell as it warned that the second half of the year looked tough. Page 15

Interest rates: Finland moved to stop a sudden outflow of capital from the country by raising interest rates on commercial bank lending from 14.50 per cent to 16 per cent. Page 2

Tough talk: Douglas Hurd, the UK foreign secretary, delivered an uncharacteristically robust attack on Britain's so-called Euro-sceptics. Page 6; Support for Maastricht meets away in French sun. Page 2

US hurdler breaks world record

Barcelona '92

Olympic rings

Bar

## NEWS: EUROPE

# Russia boosts cash for state enterprises

By Leyla Boulon in Moscow

THE Russian government has agreed to provide state enterprises with Rbs500bn in fresh working capital after Mr Viktor Geraschenko, the newly reappointed central bank chairman, tried to set the figure at Rbs1.000bn.

Mr Andrei Nechayev, the economics minister, said yesterday that the figure had been reduced to Rbs500bn after stormy debates within the government and with Mr Geraschenko, whom he accused of seeking unilaterally to alter government policy on the debt crisis which has beset state-owned enterprises.

The new money, which is in addition to another unscheduled Rbs200bn handed out to enterprises this spring, is supposed to be tied to strict conditions so that it helps enter-

prises which are unable to operate because of inflation-induced cash-flow problems.

Enterprises are not for instance to use the government help to increase wages or prices. Net debtors in the payments crisis are still supposed to be made accountable for their debts, and Mr Nechayev denied that he had given up a plan to effect a few bankruptcies of irresponsible state enterprises to discourage others.

Asked in what circumstances the government might resign rather than continue to compromise with its domestic critics over financial stabilisation, Mr Nechayev said that stepping down would become an option "if we were no longer able to block financially irresponsible policies".

But as the government yesterday welcomed the receipt of

a first International Monetary Fund credit tranche of \$1bn and hoped it would obtain an extra \$3bn in the autumn, it is looking increasingly unlikely to meet targets agreed with the Fund to restore the country to some sort of financial health.

To gain access to the first \$1bn, which is to replenish depleted foreign exchange reserves, Moscow undertook to keep the budget deficit to below 5 per cent of gross domestic product and to lower inflation to a monthly level of 10 per cent. The near-impossibility of this task is underlined by estimates that western experts think the budget deficit was already heading for 15 per cent of GDP, before the approval of Rbs500bn - which is itself bigger than the budget deficit already forecast by the government.

The new money, which is in addition to another unscheduled Rbs200bn handed out to enterprises this spring, is supposed to be tied to strict conditions so that it helps enter-

# Kinkel calls for SPD to ease stand on military

By Christopher Parkes

MR Klaus Kinkel, Bonn's foreign minister, yesterday turned a UN request for more support from Germany into a renewed plea for German military involvement in the world arena.

"The appeal to Germany from Mr Boutros Boutros Ghali, United Nations secretary general, to take part in a UN rapid reaction force shows how pressing expectations are," he said.

The UN leader said in an interview published yesterday that he would welcome German troops in the UN stand-by force he proposed in a recent report, Programme for Peace. "One of my aims is to win more support from Germany," he added.

Mr Kinkel called on the Social Democrat (SPD) opposition to give up its resistance to the constitutional changes needed for Bundeswehr forces to operate outside the Nato area.

He said he found recent calls from SPD foreign policy experts for Germany to seek a permanent seat on the UN

# Boom in German offices subsiding

By Christopher Parkes in Bonn

GERMANY'S office rent boom is running out of steam. The cost of space in Frankfurt, for example, is now only 3.5 per cent higher than a year ago, the RDM property agents association said yesterday. During the previous year rents in Germany's main banking and business centre had risen by 15 per cent.

The overall slowdown was less marked, thanks to strong demand in Berlin, the new capital, Munich and Cologne. But average business rents still rose by only 8 per cent, compared with 15 per cent a year earlier.

There is a danger of a build-up of outlet space in Frankfurt, Düsseldorf, Hamburg and Munich, the association said. Further slowing in rent rises is expected this year, because of economic uncertainty and the fading excitement over completion of the single European market, it added.

Formerly shrugged off as "not a priority", the issue, according to Mr Kinkel, would now be given "suitable consideration" if raised. The change follows Japan's declared interest in the event of a reform of the UN Charter.

# Riviera president charged with fraud

THE conservative president of France's Riviera region was charged with fraud yesterday in the latest of a spate of French corruption scandals, Reuter reports from Grasse.

Mr Jean-Claude Gaudin, the head of the Provence-Alpes-Côte d'Azur region and member of the Union pour la Démocratie Française (UDF), is accused of creating a false job in his cabinet for an employee who did not do the work for

which he was paid and abused his position and contacts to peddle influence.

Mr Gaudin's chief of staff, Claude Bertrand, has also been charged in the case on three counts of fraud and complicity in peddling influence.

Mr Gaudin said he was innocent and the charges were politically motivated - the "last episode" of elections last March which returned him as regional president.

# Anti-Mafia laws pass

THE Rome government pushed through parliament yesterday a package of anti-Mafia laws, which was watered down, Reuter reports from Rome.

Prime Minister Giuliano Amato drafted the bill to give police wider powers after bombs killed two leading judges in Sicily.

The laws, passed by a large majority, allow police to use

undercover "sting" operations, wiretaps and infiltrators.

The anti-Mafia La Rete group, based in Sicily, protested after the ruling parties watered down a clause aimed at politicians who trade votes for promises with the clans.

Opposition from Claudio Marzilli, the justice minister, cut the list of offences down to one - politicians caught paying for votes from gangsters face up to six years in jail.

# Finns try to stem outflow of capital

By Robert Taylor in Stockholm

FINLAND yesterday moved to stop a sudden outflow of capital from the country by raising interest rates on commercial bank lending from 14.6 per cent to 16 per cent.

Berlin, meanwhile, continued its upward charge, recording a 60 per cent increase over the 12 months under review.

The best offices now cost DM100 and more, with good quality space DM30 dearer at DM80 a square metre.

• New orders for west German manufacturers fell in June for the fourth month in succession, the Economics Ministry said. Drops of 3 per cent in domestic orders and 1.5 per cent in export demand produced an overall seasonally and price-adjusted decline of 2 per cent.

After an emergency meeting

yesterday the cabinet insisted the government would stick to its policy of spending cuts and did not intend to devalue the currency further. Ministers said there was no alternative to the present economic course or the continuation of the government in office.

This is the third time since last November's devaluation of the markka that the central bank has had to raise interest rates to stabilise the markets.

There was further bad economic news yesterday: unemployment rose to 12.7 per cent in June. It was also revealed that the budget deficit for the year is expected to rise by FM50bn, to FM152bn, about 20 per cent of GDP.

Capital Markets, Page 19

# Brussels rebukes airlines

By Andrew Hill in Brussels

FOUR European airlines have been rebuked by the European Commission for increasing fares last summer in breach of EC law.

The Commission condemned fare increases introduced by British Airways, Alitalia, Lufthansa and Iberia on 22 routes - all but one involving British airports. The British carrier also broke the law with fare increases on three routes out of Birmingham.

• The European Commission yesterday gave Pepsico and General Mills, US multinationals, the go-ahead to create Europe's largest manufacturer of snack food products.

Brussels' competition authorities cleared the joint venture - which will have sales of \$640m - after a routine one-month investigation.

The US groups said in May

they intended to merge their operations in six continental European countries. A Commission spokesman said the fragmentation of the EC snack food business meant the enlarged company would command less than 10 per cent of the market.

The Commission found that the companies' operations overlapped only in the area of savoury products, such as potato chips. But as the two companies were active in different parts of the Community, Brussels decided the deal would not distort competition.

Pepsico will own 59.5 per cent of the joint venture and General Mills 40.5 per cent. The joint venture will embrace Pepsico's operations in Spain, Portugal and Greece, and General Mills' business in France, Belgium and the Netherlands.

# Support for Maastricht melts away in French sun

Alice Rawsthorn on the prospects for next month's referendum, where a No vote could kill European union

THE cover of Paris-Match, usually emblazoned with headlines about ageing actors and their latest romances or the melodramas of the Monegasque princesses, this week carries the more sober message "Maastricht: le non gringo" - "Maastricht: the no vote grows away".

For weeks French support for the Maastricht treaty on European union has been falling steadily. This week's Paris-Match magazine confirms just how far it has gone by publishing a poll, compiled by the BVA consultancy, which shows that the proportion of the electorate planning to vote Yes in next month's Maastricht referendum has fallen from 63 to 56 per cent in a month.

If France does vote No to Maastricht in the referendum on September 20, the treaty will be dead. This would be an ironic end for the treaty

because the French have historically been strong supporters of European unity, and because President François Mitterrand has styled himself, at home and abroad, as the treaty's champion.

The president, bruised by a slide in popularity this year, has so far adopted a conspicuously low profile in the referendum campaign. But the depth of his past involvement, and that of the ruling Socialist party, means a No vote would at the very least also be a serious blow to the party's prospects in next spring's National Assembly elections.

What is the risk of the French voting against Maastricht? Until recently such a prospect would have seemed inconceivable. The pro-European faction in the French electorate has rarely fallen below 60 per cent since the 1980s. In a 1989 poll Euro-pean unity emerged as the top prior-

ity of the French, ahead of disarmament and helping the third world.

There has since been a slow but steady decline in support for Europe. But it is only in the past four weeks, since Mr Mitterrand announced the date of the referendum and the political campaigning began in earnest, that opposition to Maastricht has accelerated, particularly among older voters.

The Paris-Match poll simply reinforces the message from other recent polls. A similar study conducted by the IFOP consultancy published in Libération on Tuesday showed that the No vote had risen from 38 per cent in early June to 44 per cent by the end of July.

Most of the French say they have already decided which way to vote. However, 28 per cent of the Yes voters and 34 per cent of the No voters in the HVA poll said they might

change their minds. This means that, in theory, the Yes vote could fall as low as 40 per cent or rise as high as 71 per cent.

In practice, the switch in sentiment in the remaining 6½ weeks before the referendum is unlikely to be nearly so dramatic. Although the trend is clearly towards rejection, it seems more probable that the French will say Yes. Privately, however, even the Socialists accept that they could do so by an embarrassingly slender majority.

The situation is complicated by the referendum's timing, just after the long French summer holidays. August is scarcely the time for political discussion in France, which helps to explain the absence of any serious intellectual debate over Europe's future in the approach to the referendum.

The critical question is how far the growth of the No vote should be

interpreted less as a sea-change in sentiment towards European union than as direct criticism of the Socialists, who have come under criticism for rising unemployment and a series of scandals. These range from next month's corruption trial for Mr Henri Emmanuel, president of the National Assembly, to the involvement of senior Socialists, including Mr Laurent Fabius, party chairman, in the HIV-contaminated blood case, which resumes in October.

So far no one knows the answer. Asked why they oppose Maastricht, people tend to cite the threat to France's identity or the risk of damaging the economy. Meanwhile, Mr Mitterrand and his fellow Socialists are bracing themselves for the effect of the next set of unemployment figures on the Maastricht polls, as France snoozes through the summer holiday.

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Thatcher adds to pressure on president to take lead in stopping slaughter

# Bush defends stance on Yugoslav conflict

By Jurek Martin in Washington

PRESIDENT George Bush, under pressure to take a stronger lead on the Yugoslav conflict, said yesterday the US would move to full diplomatic relations with the breakaway republics of Slovenia, Croatia and Bosnia-Hercegovina.

Sensing administration paralysis, Governor Bill Clinton, the Democratic presidential candidate, has again called for an emergency session of the United Nations Security Council and has warned that force may have to be used against Serbia.

"History has shown you can't just allow the mass extermination of people based on their ethnic origin and just sit by and watch it happen," he told a rally in Missouri.

The foreign pressure on Mr

Bush came in the form of a powerful column in yesterday's New York Times by Lady Thatcher, the former British prime minister. She wrote that Serbia must be issued with an ultimatum, accompanied by the threat of military action, if it does not comply with western demands.

These should include an end to Belgrade's economic support for the war in Bosnia, its recognition of Bosnian independence and territorial integrity, the demilitarisation of Bosnia within a broader regional demilitarisation, guaranteed access for humanitarian teams, and the promise of co-operation in the return of refugees to Bosnia.

"American leadership in this

endeavour is indispensable, as the EC's paralysis has shown, but America cannot be expected to act alone," Lady Thatcher wrote. "NATO, which is the most practical instrument to hand, must deal with the crisis."

Until

Mr

Bush's

latest

remarks, the most positive US initiative came on Wednesday when it called for an extraordinary session of the UN Human Rights Commission in Geneva, possibly as early as next week.

On Monday, the State Department appeared to suggest that the US had evidence confirming media reports of Serbian "death camps", but this was withdrawn following day.

On Wednesday, however, Mr

# UK looks at safe havens

By Ivo Dawney, Political Correspondent

BRITAIN is reviewing the possibility of creating safe havens for civilians and refugees in Yugoslavia, Mr John Major, the prime minister, revealed yesterday.

But he also made clear that the creation of havens, which won Mr Major praise as a successful personal initiative for the Kurds in Iraq, could have serious drawbacks in the different



## NEWS: AMERICA

# Political punters buy Bush to win

Barbara Durr reports on a US market that trades shares in candidates

**W**HAT to know what Americans really think about their presidential race this year? Have you watched the polls fluctuate wildly and wondered what is really going on?

Four professors at the University of Iowa say that you can find out - and even bet on the results - at the Iowa Political Stock Market, the only public US market that trades shares in political candidates.

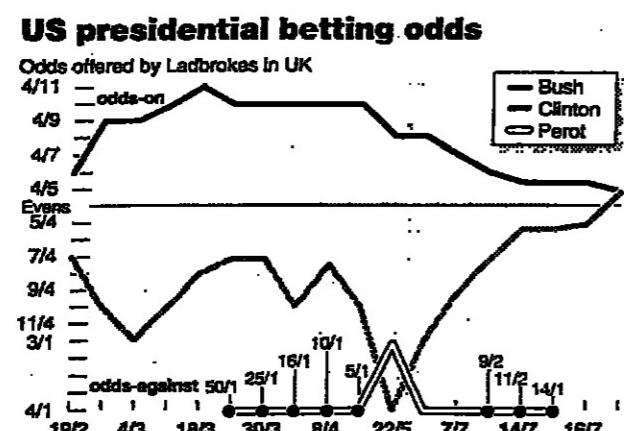
The IPSM began four years ago when three professors of economy, Mr Robert Forsythe, Mr Forrest Nelson and Mr George Neumann, and one of political science, Mr Jack Wright, were griping about the inaccuracy of political polls for predicting election outcomes.

They devised the market over a weekend in March 1988 and launched it in June that year for the US presidential race.

Since then, they have run markets in eight more elections, including parliamentary elections in Denmark, Germany, the Netherlands and Turkey.

Once just an experiment with students, the IPSM has grown into a fully fledged public market. And its creators believe it has proven their hypothesis that the market is a more accurate indicator of political outcomes than opinion polls - because you have to put your money where your mouth is.

For this year's presidential



contest the IPSM is operating 24 hours per day. It has some 510 traders, with a total \$4,000 invested. That may not be much, but the initial deposit for a trading account is only \$5 and accounts are limited to \$500.

It says one punter, Mr Steven Maravetz, a University of Iowa official: "People take it very seriously. If you had made all the right moves till now, you could have parlayed \$5 into \$1,000."

Mr Nelson says that he expects the amount invested will at least double by election day, November 3, and that it may reach \$100,000.

Since the start of the year, the IPSM has run markets in the Democratic presidential nomination, the Democratic vice-presidential nomination (both of which are now closed), the two-party (now Bush-Clinton)

ton) race, a three way plurality contest that includes Mr Ross Perot, and a three candidate vote share.

Its latest product is a market in "presidential derivatives," or the vote shares above and below a designated percentage for President George Bush.

The entry of Mr Perot as a possible presidential contender has made for some exciting moments. After responding to a clamour to create a Perot share, the IPSM watched Perot investors get skinned when he withdrew from the race and his shares dropped from 29 cents to 4 cents. They still trade, but at a tenth of a cent.

Although the name suggests a stock market, the IPSM is closer to a futures market. Earlier this year, the IPSM won recognition from the Commodity Futures Trading Commis-

PRESIDENT George Bush and Mr Bill Clinton are neck-and-neck in the race for the White House, according to British bookmakers. Ladbrokes is offering odds of 4-5 (bet £5 to win £4) on both candidates. The latest prices reflect growing support for Mr Clinton in recent months. At the end of May, he was languishing as the outsider at 4-1, with Mr Ross Perot, who subsequently withdrew, at 3-1 and Mr Bush at 1-2.

Mr Bush's odds, meanwhile, have been on the drift - in mid-March, his price was as short as 4-11.

sion, the futures industry regulator, as an experimental, non-profit market. This prohibited IPSM from advertising itself or the vote shares above and below a designated percentage for President George Bush.

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receive \$1 times the percentage of popular vote for each candidate share. If, for example, the election is 51 per cent Bush and 48 per cent Clinton, and a trader was holding 50 Bush and 10 Clinton, the payoff would be \$30.30, plus whatever was left over in the trader's cash account. Other formulas work on a winner takes all basis.

About 80 per cent of the traders are students and faculty at the University of Iowa and 64 other universities, but, since some publicity about the market in the spring, several professional traders have joined in. Mr Boaz Weinstein, a trader at a top Wall Street investment bank, said he jumped into the Democratic vice-presidential market, and "did pretty well."

Mr Weinstein believes that Wall Street and other professional traders do not have that clean an advantage in the market. The students learn quickly and the market is efficient, he said. It also cannot be cornered. Mr Weinstein and other professional traders also say they think it is a better gauge of the political climate than short sales. Credit trading and short sales are not allowed.

A typical first move might be to enter the two party market with a purchase of five \$1 "unit portfolios" each consisting of one share of Bush and one share of Clinton. While payout formulas vary, at the close of this market the trader will

Trading accounts can be opened with a telephone call to the university. After receiving a traders instruction manual and making a \$5 deposit, traders can log onto the computer and start buying and selling shares. Credit trading and short sales are not allowed.

For example, the surge in favour of Mr Clinton after the Democratic convention did not even register in the IPSM, where Mr Bush has been the favourite since January. Mr Clinton's shares have, however, gradually improved in price to about 48 cents currently. Mr Bush's shares are running at about 32 cents.

For example, the surge in favour of Mr Clinton after the Democratic convention did not even register in the IPSM, where Mr Bush has been the favourite since January. Mr Clinton's shares have, however, gradually improved in price to about 48 cents currently. Mr Bush's shares are running at about 32 cents.

His determination notwithstanding, this has also been a difficult week for Mr Bush, first because he had to disown a savagely worded attack on Mr Clinton by his political director and, second, because of new criticisms that he was not doing enough to stop the slaughter in Bosnia.

Both surveys suggest Mr Clinton's lead has not nar-

## Clifford accused of trying court ploy

By Alan Friedman  
in New York

**M**ER CLARK CLIFFORD, the former US defence secretary, who was charged last month over the Bank of Credit and Commerce International scandal, has been accused by a New York prosecutor of trying to manipulate the US judicial system.

The accusation by a deputy to Mr Robert Morgenthau, the Manhattan district attorney, came in a New York court hearing that set an October 22 trial for Mr Clifford and Mr Robert Altman, his partner.

The two men were charged in New York on July 29 on charges of bribe-taking, conspiracy and a scheme to commit fraud, related to their dealings with BCCI during the 1980s.

Both were also charged in Washington of allegedly lying to federal banking regulators about their knowledge of BCCI's secret ownership of First American Bankshares, a Washington bank they ran during the 1980s.

The New York trial date is important because a Washington judge had earlier set October 26 as the date of the Washington trial of Mr Clifford and Mr Altman. That trial may now have to be postponed.

Mr John Moscow, the chief prosecutor for Mr Morgenthau's office, told a New York judge that the 85-year-old Mr Clifford and his lawyers were trying to manipulate the judicial system by seeking a Washington trial first.

Mr Moscow said yesterday the New York charges were much broader and more serious and noted that if a Washington trial went ahead first Mr Clifford might have been able to avoid facing the New York charges because of double jeopardy provisions in New York state law.

Mr Clifford's lawyers had argued for a speedy trial on the grounds of health but in court they denied Mr Moscow's claim that in doing so they were trying to manipulate the judicial system.



## Brazil finance minister faces calls to quit

By Christina Lamb in Rio de Janeiro

**A**LL eyes in Brazil are on Mr Marcelo Marques Moreira, the economy minister, to see if he can withstand increasing pressure to relax the government's austerity policy in order to win political support for beleaguered President Fernando Collor.

Mr Moreira continues to insist that he will neither quit nor abandon the government's tight monetary policy, despite pleas from Mr Collor's political allies in the Liberal Front (PFL) that money is needed for social projects to secure congressional votes to withstand an expected impeachment process against the president.

"I can open the coffers, but there's nothing in them," he says.

Speculation is increasing over his possible departure as a result of mounting criticism from PFL members of the recessionary effects and lack of positive results of the economic programme.

The most serious attack came from Mr Collor's most important backer, Mr Antonio Carlos Magalhaes, the governor of Bahia and PFL leader.

"This marriage between high inflation and deep recession is not working," he said. "What

brings down a minister is not a political party but constant inflation of 20 per cent. If Marclio falls it will be because of the poor results of economic policy."

The supreme council of the powerful São Paulo Federation of Industries is also preparing to reduce interest rates and delay the timetable of reduction of import tariffs.

But the majority of the financial community both inside and outside Brazil is highly nervous about the effects of a change in policy or the replacement of Mr Moreira, fearing that could result in hyperinflation and a collapse of the accord with the IMF.

The central bank has been intervening heavily in the market to prevent the cruzeiro falling too much against the dollar and Brazilian debt on the secondary markets has fallen to 30.6 cents.

For the time being Mr Collor is managing to contain both the PFL pleas and Mr Moreira's resistance to a change in policy. However, political pressures will mount as the congressional inquiry into corruption comes to an end on August 26, after which an impeachment process is expected to begin.

## President promises to take off gloves soon

By Jurek Martin  
in Washington

**P**RESIDENT George Bush promised yesterday to "fight tough but fight fair" to retain the White House against Mr Bill Clinton, the Democratic party nominee.

He told a conservative audience in Colorado Springs that perhaps he had been "a little slow" in the campaign so far to the point that the election has seemed "a little one-sided".

Complaining that Mr Clinton, whom Mr Bush still tries

not to mention by name, criticises him every second,

the president said the gloves would be off after the Republican convention in Houston the week after next. "I am tired of being slugged by these people," he asserted.

His pugnacity was well received, as similar performances before Catholic and veterans' organisations had been a day earlier in New York and Nevada. But in both cases he told his audiences what they wanted to hear - respectively that abortion was wrong

and that there was no substitute for a strong defence.

But the wider American public still seems unimpressed.

The latest national opinion poll, compiled for the Washington Post and ABC News, has

Mr Bush's approval rating down to 33 per cent, a 5 point drop in a month, while an earlier Gallup poll for CNN had him at an all-time low of 28 per cent, a depth from which no incumbent president has recovered.

His determination notwithstanding, this has also been a difficult week for Mr Bush, first because he had to disown a savagely worded attack on Mr Clinton by his political director and, second, because of new criticisms that he was not doing enough to stop the slaughter in Bosnia.

Both surveys suggest Mr Clinton's lead has not nar-

rowed since his party's convention in New York last month. This contrasts with 1988, when Mr Michael Dukakis, the Democratic candidate, lost half his post-convention edge within two weeks.

His determination notwithstanding, this has also been a difficult week for Mr Bush, first because he had to disown a savagely worded attack on Mr Clinton by his political director and, second, because of new criticisms that he was not doing enough to stop the slaughter in Bosnia.

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Additionally, the Washington Post speculated yesterday that when Mr James Baker, the secretary of state, takes over the White House and the campaign later this month there will be a wholesale house cleaning of the present re-election team.

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The central bank has been  
intervening heavily in the market  
to prevent the Brazilian real rising  
too much against the US dollar.  
Brazilian debt on the international  
markets has fallen 20 cents.

For the time being Mr Gómez  
is managing to contain the  
PFL's pleas and Mr Moraes's  
resistance to a change in policy.  
However, political pressure  
will mount as the congressional  
inquiry into corruption comes to an end  
on August 26, after which the  
impeachment process is expected to begin.

at a price

commercial transactions  
related to their flight  
operations; open codeshare  
arrangements; the right of  
carrier to perform its ground  
handling in the community;  
and a pledge not to discriminate  
against other operators  
and access to computer reservation  
systems.

**Boeing wins  
\$1.2bn order  
from Dallas  
airline**

By Paul Betts, Aerospace  
Correspondent

BORINKE of the US aerospace  
group has signed a \$1.2bn order  
for two Boeing 737-300 aircraft  
from Southwest Airlines,  
the Dallas-based carrier.

Boeing is also understood  
to have taken the order over  
European Airbus' insistence  
in competition to sell its  
body jets to United States  
Airline, the Continental  
Airlines, the Compania  
Aerea de Mexico.

The Dallas airline, which  
operates Boeing 737 and 747  
aircraft, is believed to be  
offered a memorandum of  
agreement to buy six  
more 737s by mid-1993.

The 737-300 is a  
four-engine aircraft with  
a range of 3,000 miles.

It would be Boeing's first  
order for 737s to China since  
1986 and comment on it  
would not comment on it.

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No Financial Izvestia.....no comment.

## NEWS: UK

# Hurd attacks opponents of Maastricht

By Ivo Dawney, Political Correspondent

MR DOUGLAS Hurd, the foreign secretary, delivered an uncharacteristically robust attack yesterday on Britain's so-called Euro-sceptics, arguing that opponents of the Maastricht treaty offered "no convincing alternative."

His speech to local Conservatives in Cumninstown, north Scotland, acknowledged that the European Community had "caused our national headache to rise" on occasions, but also said Britain could claim important successes in changing the course of the EC.

It was the UK's intention to conclude its six-month-long tenure of the presidency with negotiating mandates in place for the accession of Austria, Sweden and Finland, he added. "On the single market, on the rule of law, on the principle of minimum interference, on enlargement and on keeping co-operation against crime and on foreign policy intergovernmental, it is British ideas which are carrying the day," he claimed.

Like recent remarks by Mr John Major, the prime minister, Mr Hurd took pains to point out that it was Mrs Margaret (now Lady) Thatcher

who had helped to create the Single European Act - the enabling legislation for the single market which has been criticised by Euro-sceptics.

By contrast, he went on to argue that under Mr Major's leadership, provisions negotiated by the UK at Maastricht were, for the first time, decentralising Community decision-making and ensuring that legislation would be more rigorously enforced by the European Court.

Mr Hurd confirmed that UK government departments were scouring their portfolios for EC legislation that should be consigned to "the knacker's yard".

In the Council of Ministers, the British presidency was seeking procedures to ensure that "minimum interference" becomes the guiding principle of the Community.

In a clear swipe at his critics, the foreign secretary said Britain's plans for the EC contradicted the "neurotic drip-feed of Brussels horror stories retailed in certain quarters".

His comments appear to come as part of a concerted government campaign to "sell" its European Community policies to the Conservative party before the House of Commons reconvenes to ratify the Maastricht accord.

By Bronwen Maddox, Environment Correspondent

UK WATER companies may have to spend up to £50bn this decade - double the level projected when they were privatised in December 1989 - to comply with new regulations on water quality, industry executives said last night.

In the most extreme projections, if all directives were enforced, it could

mean that water bills rose by over 100 per cent this decade on top of inflation, several water companies remarked, ahead of next week's report from Ofwat, the water industry watchdog.

Next Thursday Mr Ian Byatt, Ofwat's director general, in a review called The Cost of Quality, will look at how water bills might rise in the last five years of the 1990s depending on which water quality directives are enforced.

The greatest rise in spending plans is due to the European Community directive on Urban Waste Water, now in final stages of discussion.

Implementation of EC directives on discharge of sludge at sea could add another £2bn, as could full implementation of directives on pesticides in drinking water. One of the biggest uncertainties is whether the World Health Organisation will recommend

late this year that standards on the level of lead in water should be raised. Replacement of lead pipes "could easily add another few billion" one water company finance director said.

The Water Services Association, which represents the large water companies, has repeatedly argued that some of the EC directives on drinking water, which are expensive to implement, are purely "aesthetic".

## Commuters queue for topless bus

LONDON Central Bus Company, one of the 10 subsidiaries of London Buses, has introduced an open-top bus to one of its prime commuter routes for the summer, writes Richard Tomkins.

The converted Routemaster, normally used for private hire, is working on the Number 12 route between Peckham Rye and Marble Arch until September 4.

It cannot carry on beyond Marble Arch into west London because of the overhanging trees on the Bayswater Road. London Central said the bus had proved so popular that people waited for it in the rain and sat upstairs with umbrellas.

The Department of Transport, meanwhile, has disclosed that the number of buses travelling into central London fell 13 per cent over the two years to last summer. Most of the decrease resulted from a fall in the number of tourist coaches.

His comments appear to come as part of a concerted government campaign to "sell" its European Community policies to the Conservative party before the House of Commons reconvenes to ratify the Maastricht accord.



On the buses: passengers go topless on the Number 12 bus from Marble Arch to Peckham as it crosses Westminster Bridge

## Institute urges new auditing regulations

HUNDREDS of thousands of small companies should be freed from the requirement to be audited, the Institute of Chartered Accountants in England and Wales said yesterday, writes Andrew Jack.

In a consultative document submitted to the Department of Trade and Industry, the institute called for an end to compulsory audits for more than 250,000 companies with turnover below £26,600, the threshold for registration for value added tax.

It said companies with turnover below £300,000 a year should also be exempt from auditing on a unanimous vote from their shareholders.

Mr Chris Swinson, chairman of the institute's financial reporting and auditing group, said many people viewed statutory auditing as "a needless and expensive burden for smaller companies".

He estimated abolishing the audit could reduce a small company's payments to its accountant by 20 to 50 per cent. There might be a case, he said, for requiring a qualified accountant to sign a "compilation report" - short of a full audit - on the preparation of the accounts.

The debate over auditing of small companies was rekindled earlier this year when Mr John Redwood, then minister for corporate affairs at the Department of Trade and Industry, indicated he was considering the case for abolition.

Serious doubts over the effectiveness of the Cadbury report on corporate governance were raised yesterday after two of the most important bodies representing accountants questioned how far its code of conduct can be enforced.

The Institute of Chartered Accountants warned in a submission to the Cadbury committee that it had "serious misgivings" about auditors certifying that companies have followed with the code.

Separately, the Auditing Practices Board dismissed the use of auditors to check compliance with the qualitative aspects of the code as impractical.

## Travel boss files for bankruptcy

By Michael Skapinker, Leisure Industries Correspondent

MR VALERE TJOLLE, chairman of the Land Travel coach company which collapsed last month, filed for personal bankruptcy yesterday, removing any hope that creditors may recover their money.

Grant Thornton, the liquidators, are holding a creditors' meeting at a Bristol hotel today. Customers who made bookings with Land Travel have been advised to stay away as there is no prospect of

receiving any payment.

Mr Tjolle attributed his bankruptcy to the Land Travel collapse, in which he lost more than £400,000, and to failed property investments made in 1988 and 1989. The property investments were funded by bank loans made on the strength of shares Mr Tjolle held in the Granada Group.

The rise in interest rates and a drop in Granada's share price had made it impossible to repay the loans, Mr Tjolle said.

General Accident, underwriters of Land Travel's holiday insurance, said policies did not cover the loss of holidays through liquidation.

## Shirayama takes action on County Hall

By Andrew Adonis

THE CONTROVERSY over the future of London's County Hall reached the High Court yesterday, with Shirayama, the Japanese purchaser of the Thameside building, serving a writ to overturn the government's decision to allow the London School of Economics to bid for the site.

Shirayama is seeking judicial review of last month's instruction by Mr Michael Howard, environment secretary, to the London Residential Body, which owns County Hall, not to pro-

ceed with the sale without his consent.

The order - made under the legislation that abolished the Greater London Council - was to allow the LSE to submit a late bid, although the government had earlier endorsed the Shirayama sale.

Having decided to allow the LSE to bid, Mr Howard was forced to issue a formal order because the residential body had made clear its unwillingness to entertain a further bid.

The LSE last week submitted a bid of £55m for the entire County Hall site. That is less

than the £60m sale price to Shirayama for the main riverside building alone, which it wishes to convert to a hotel. However, the LSE argues that national interest considerations justify its bid.

Mr Howard's action has infuriated Shirayama, which believes the government has acted in bad faith over the sale.

The Japanese company's application for judicial review argues that the order was grossly unreasonable, since the LSE's interest in the site was evident at the time of the original sale in March.

It asserts that Mr Howard's actions have placed Shirayama in "an invidious commercial position" and have "undermined" their plans for financing the project. "The uncertainty requires to be resolved urgently," it says.

An opt-out clause in the Shirayama sale contract gives the government until the end of November to withdraw from the deal, but the London Residential Body earlier this week "strongly urged" Mr Howard to reject the LSE bid and to delete the escape clause.

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### New car sales fall 8.5%

UK new car sales fell by 8.5 per cent in July ending a run of three successive months in which registrations increased modestly from last year's very depressed level.

The renewed drop in car sales was reinforced by a further decline in new commercial vehicle registrations in July, which were 20.9 per cent lower than a year ago.

New car sales in the first seven months of the year at 801,756 were 4.3 per cent lower than a year ago and 35.7 per cent lower than in the peak year of 1989 according to figures released yesterday by the Society of Motor Manufacturers and Traders.

It was also welcomed by advocates and solicitors in Scotland, and by broadcasting organisations.

**Courts to allow limited TV coverage**

Scotland is to become the first place in the UK to allow television cameras to cover certain proceedings. Lord Hope, head of the Scottish judiciary, yesterday announced he was in favour of TV cameras covering appeal hearings.

Lord Hope said it was likely that court proceedings could be televised "without undue interference in the conduct of proceedings."

The historic decision was immediately welcomed by the Bar Council in London which said that the Scottish judiciary's decision should be emulated in England and Wales.

It was also welcomed by advocates and solicitors in Scotland, and by broadcasting organisations.

**Striking out England batsman Alec Stewart skies a ball during the fifth and final test match between England and Pakistan.**

The England cricket team slumped to 207 all out on the first day of the five-day match at the Oval ground in south London.

son, another former director of Millminster, were found not guilty on that charge.

**Verdicts in pensions case**

Three men have been convicted at Birmingham Crown Court of conspiring to defraud pension funds of Aveling Barford, a Grantham, Lincolnshire, engineering company. Two others were cleared of being part of the conspiracy.

The verdicts came at the end of four and a half month trial in which it was alleged that £6.7m had been taken from the pension funds and used as capital for Aveling Barford and the payment of commissions.

Mr Robin Chapman, who was Aveling Barford's solicitor, Mr David Carter, a financial adviser and pensions expert, and Mr Graham Sev-

en, a former director of Millminster, an investment adviser, were found guilty of conspiring to defraud the pension funds' trustees and beneficiaries by failing to disclose to them the true nature and value of a £5.7m investment in a Royal Heritage Life Assurance pension portfolio.

Mr Peter Murphy, a former executive director of Aveling Barford, and Mr Harold Hob-

### Company cars under threat

The beginning of the end of the company car as a perk was forecast in a report which found growing evidence that employers are withdrawing them and offering cash instead. Many companies are contemplating abandoning company cars because of diminishing tax benefits and the recession, according to the report by Incomes Data Services.

**Increase in M-way services**

A big increase in the number of motorway service areas will result from new arrangements for building them announced by the government.

Mr John MacGregor, transport secretary, said the private sector would take over from the government in deciding where to build the service areas, and that the minimum distance between them would be cut from 30 to 15 miles.

Strict rules, however, will prevent service areas expand-

ing into other activities such as shopping and entertainment because the department does not wish them to become destinations in their own right.

### Maxwell yacht sold

The luxury yacht from which disgraced media tycoon Robert Maxwell fell to his death has been sold to an anonymous buyer for an undisclosed price. Lady Ghislaine, named after Maxwell's 29-year-old daughter, was for sale for £1m. It is thought the buyer paid at least £1m.

**Warning on washer-driers**

The Consumers' Association has called for the government to introduce a mechanism for recalling dangerous goods after an elderly widow in Sheffield died when her faulty washer-drier machine burst into flames.

About 42,000 of the faulty Candy Turbotmatic washing machine, made in Italy, have been sold in the UK, of which only 6,700 have been recalled to have the fault fixed, the association claimed.

## THE BARCELONA OLYMPICS

**Institute urges new auditing regulations**

HUNDREDS of thousands of small companies should be freed from the requirement to be audited, the Institute of Chartered Accountants of England and Wales said yesterday. Andrew Jack, in a consultative document submitted to the Department of Trade and Industry, the institute called for an end to compulsory audits for most turnover below £36,000 with a threshold for registration of £10,000.

It said companies with turnover over £300,000 a year should also be exempt from auditing on a unanimous vote by their shareholders.

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The debate over auditing smaller companies was reignited earlier this year when Mr John Redwood, then minister of corporate affairs at the Department of Trade and Industry, indicated he was considering the case for abolition.

• Serious doubts over the effectiveness of the Cadbury report on corporate governance were raised yesterday after one of the most important bodies representing accountants questioned how far its code of conduct can be enforced.

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Separately, the Auditing Practices Board dismissed the use of auditors to check on compliance with the qualitative aspects of the code as impractical.

**The small and the weak take the stage**

Fledgling countries are starting to win medals. But over them looms China, says Peter Berlin

**WHEN** Piet Norval and Wayne Ferreira met Goran Ivanisevic and Goran Prpyte in a team's doubles semi-final the other day, it signalled a small piece of Olympic history.

Both pairs were already assured of medals. This meant that Norval and Ferreira were the first South Africans to win Olympic medals since boxers Daniel Bekker and William Meyers, and 400 metres runner Malcolm Spence, collected a silver and two bronzes in Rome in 1960. The two Gorans were the first ever to win Olympic medals in the name of Croatia.

After the match Ferreira said: "It is possible that by us winning South Africa's first medal our fellow countrymen will take courage and compete better."

The nationalist element played an important role in the match. Up until now the only South African finalist has been a swimmer in the 50m freestyle." (Peter Williams, who came fourth.) Kolile Yawa, 13th in the

10,000m on Monday, and the first black South African in an Olympic final, seemed to have escaped his notice. But sportmen in competition can be blinded.

There have been many other happy returns in these Games. Erika Salumae won Estonia's first gold since the palmy days when they were a power in weightlifting and wrestling and before the Soviet Union invaded them.

After her victory in the women's cycling sprint, Salumae said happily: "It's marvellous. I think that, at the moment, they are throwing a huge party in my country. It's very exciting."

It might have been Estonia's first gold in cycling, but it was Salumae's second. She won in Seoul when representing the Soviet Union.

The Tonnes brothers, Tooni and Toomas, who collected their yachting bronze medal for Estonia in gangster suits, won silver for the Soviet Union in 1988.

Frankie Fredericks' silver for Namibia in the 100m was that country's first Olympic medal ever. But then it did not exist as an independent country four years ago.

The Barcelona Games have also marked the debut of several semi-countries. Fedor Kasspu won the gold in the 75kg weightlifting in the dull green of the Unified Team. But when he stood on the podium the audience had the privilege of hearing the Olympic debut of the Moldovan national anthem.

There are 172 countries entered in these Olympics, a record. But for 1996 the Atlanta organising committee is planning to welcome 190 to the centenary Games. Atlanta calculates there will be 18 more teams from what used to be the Soviet Union, plus five countries that no one has yet thought of - Catalonia, for example.

The Barcelona Games will probably mark the only appearance of the Unified Team. They might also mark the

solitary Olympic entry of Bosnia-Herzegovina and of the Independent Olympic Participants, which is Serbia and Montenegro under a five-ringed flag of convenience.

These Games have also seen the continued spread of medals to developing countries. On Wednesday evening, Ximena Restrepo came third in the women's 400m to win Colombia's first athletics medal.

The war in the Balkans has cast a strange glow over the Olympics. Ivanisevic, never slow to take the moral and political high ground, proclaimed after one five-set victory: "Today I was tired but I think that winning a medal for my country, Croatia, gives me strength to do anything."

Mehmed Skender, the weightlifter, was in a trench in Zenica with a machine gun when he was selected for the Bosnian team. He has surrendered the hell of life in Bosnia for the hell of the Olympic Village, incapable of performing at anything like his best, unable to reach his family at home.

"We are here to show the world that we are alive and that we exist," said Miladan Tadic of the Olympic Committee of Bosnia-Herzegovina.

**OLYMPIC NEWS IN BRIEF**  
**us hammer thrower faces four-year ban**

American hammer thrower Judi Logan was thrown out of the Olympics after he became the first US athlete in 16 years to fall a drug test at the Games. The International Olympic Committee said earlier that Logan had tested positive for Clenbuterol, a banned anabolic-type drug. Logan, 33, said he used Clenbuterol until last February but stopped using it when he learned it was banned.

The International Amateur Athletic Federation must decide whether to impose sanctions on Logan. IAAF rules state that athletes testing positive for anabolic steroids face an automatic four-year suspension.

The IOC has already announced that women's marathoner Madina Biktagirova of the Unified Team tested positive for the banned stimulant noradrenaline. Biktagirova, 27, who finished fourth, returned home before the test result was made public. The first competitor to be disqualified was Wu Dan, a female volleyball player from China who tested positive for the stimulant strychnine.

**Games bid cities' restraint**

The eight cities bidding for the 2000 Olympics have promised not to wine, dine and lavish gifts on IOC members.

"The candidate cities have entered into a gentleman's agreement. We are very pleased. It gives us a chance not to appear as a bureaucratic police force," IOC secretary-general Francois Carrard said.

The cities competing for the 2000 Games are Beijing, Sydney, Manchester, Tashkent, Istanbul, Brasilia, Milan and Berlin. The IOC will meet in Monte Carlo in September 1993 to select the host city.

**Sweden wins table tennis title**

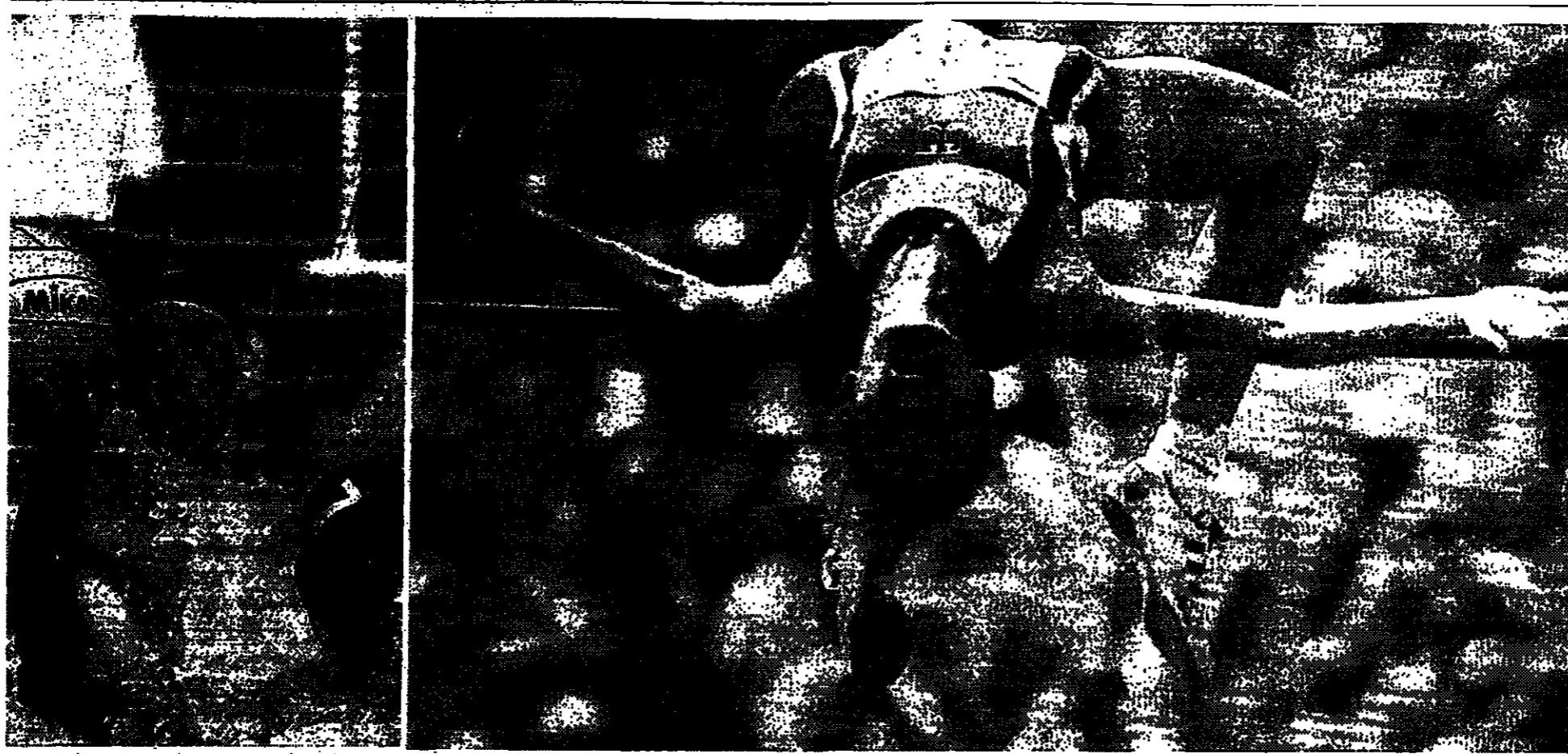
Sweden's Jan Ove Waldner kisses his gold medal after his crushing defeat of French world number one Jean-Philippe Gatien in the final of the men's table tennis singles.

The win by Waldner, who has won the world championship twice, gives Sweden its first gold medal. Waldner beat Gatien in three straight sets with a score of 21-10, 21-18, 25-23.

**Torrence sweeps to 200m gold**

Gwen Torrence of the US won the women's 200m in 21.81sec. Gwendolyn Cuthbert (22.03) and Merlene Ottey (22.09). Michael Marsh of the US won the gold medal in the 200m dash in a time of 20.01 seconds. Frankie Fredericks of Namibia finished second in 20.13, with bronze going to Michael Bates of the US (20.35).

Britons John Regis and Marcus Adam came sixth and eighth respectively.



Australian goalkeeper Glenn Townsend in action against Peter Hornak of Czechoslovakia in water polo yesterday. Right: Germany's Heike Henkel in the women's high jump qualifiers

**Why women got a raw deal**

Nicholas Woodsworth on the weaknesses of female sportspeople

**I**t is not dance. Nor is it a juvenile fashion show. It is something of all three. It is women's rhythmic gymnastics, and as the crowd's applause indicated yesterday in preliminary Olympic competition, it is a delight to watch.

These days, top female gymnasts in their mid-20s are unheard of. In recent years women's gymnastic techniques have altered radically, coming to resemble men's much more, and the age of competitors has plummeted.

In gymnastics, it seems, the more a woman is shaped like a man the better she is at performing athletic tasks.

Could Nature, I wondered, have dealt a low hand to women in other physical skills? The answer is generally yes. Consider women's legs. They do not, like men's legs, run parallel from the hips. Instead, because women have spacious childbearing hips, their legs are set wider apart and run at a pronounced angle towards the knees.

Consequently, most women tend to splay out their heels when they run. Not only does this make them less efficient runners, but such an articulation pushes the kneecap outwards, causing its underside to

rub against the femur below - often the cause of pain and injury.

But a woman's legs are just the beginning of Nature's conspiracy to put her at a sporting disadvantage against men. Throughout the world men are on average 7 per cent taller than women. Men have wider shoulders, longer and more muscles in the back and chest, and greater strength in the thorax.

Men have longer arms than women, which gives them greater bio-mechanical leverage and greater ability to project objects at velocity in ball and racket sports.

**T**he amount of a woman's physical energy given to fat puts them at a considerable disadvantage in many sports.

Perhaps the greatest difference between men and women's sporting abilities lies in their cardio-vascular systems.

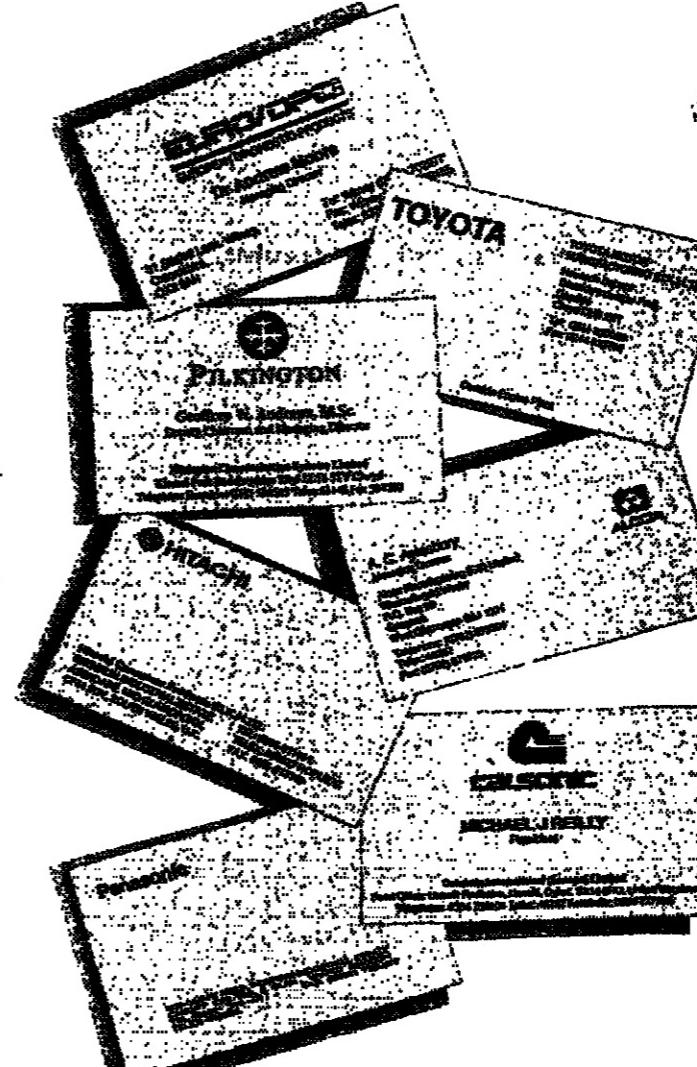
Relative to their body size women have smaller hearts than men and less pumping capacity. Women carry about a litre less blood than males, and that blood has fewer oxygen-carrying red cells and less haemoglobin. Women's lungs are about 10 per cent smaller than men's. Together, differences in heart, blood and lungs make women's oxygen utilisation only 75 per cent that of men's.

The good Lord, however, has not made men's relative advantages an entirely one-sided affair. Women's bodies function in cold better because of their additional body fat. Because they sweat less they adapt better to heat and aridity. They have greater resistance to cold water and float better; eight out of the 10 fastest English channel swimmers are female.

Women also have greater physical flexibility, a better sense of balance, a higher pain threshold and greater manual dexterity.

However, generalisations are dangerous. Myths of masculine physical superiority and female weaknesses are disproved every day.

Try it for yourself. Step out on to the gymnastics floor and achieve just a fraction of the grace and finesse of those small, young people trailing satin ribbons behind them. Hats off to the man who can do it.

**WHY WALES IS ON THE CARDS FOR BUSINESS.**

In the last 20 years so many major companies have found that Wales is a good move for business.

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THE WELSH ADVANTAGE

**Maxwell yacht sold**

WHEN the Olympic party is winding down, one's attention turns to farewells.

Some stars have announced their retirement from Olympic competition. In other cases a glance at the calendar provides its own brutal conclusion.

Evelyn Ashford is going of her own accord. The US 100 metres runner has been among the best-loved of that country's sprints.

One must wonder if Carl Lewis will thrill another Olympic stadium? He had some claim to bad luck in the sprint trials for the US team but a look at Linford Christie's gold medal in the 100m gives a clue to their joint futures.

At the Los Angeles Games Ashford won two gold medals, taking another in the 4x100m relay in Seoul. Watch for a tidal wave of emotion in the big stadium when she runs her final relay tomorrow.

Fate has been less kind to another, equally talented, female runner. Ana Quirot has had the misfortune to be

about 4,000 miles from the finish line. Turbomatic washer-driers made in Italy have been sold in the UK of which only 6,700 have been fitted to have the fault, claimed by association.

The Consumers' Association has called for a moratorium on selling dangerous goods after an adult widow in Scotland died when her faulty washer-drier exploded.

About 4,000 of the

Candy Turbomatic washer-

dryers made in Italy have

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## BUSINESSES FOR SALE

## Blair Integrated Engineering Limited

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Blair Integrated Engineering Limited, an established single source electrical and mechanical engineering company, located within the M65 corridor near Accrington, North Lancashire.

Principal features include:

- BS5750 certification for design and manufacture.
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- Blue chip customer base.
- Experienced management team.
- Turnover of approximately £4 million per annum.

For further information contact the Joint Administrative Receiver, Martin Shaw, KPMG Peat Marwick, 1 The Embankment, Neville Street, Leeds LS1 4DW. Tel: 0532 313000. Fax: 0532 313183.

**KPMG** Corporate Recovery

## Protech Data Systems Ltd.

The Joint Administrative Receivers offer for sale the business and assets of Protech Data Systems Ltd.

The company, based in Royston, Hertfordshire, is a software and systems house, its principal product being MADICS - a modular administration and management information package for the manufacturing and distribution industries.

Salient features include:

- Leasehold premises.
- Intellectual property rights, including MADICS.
- Systems installed on some 120 customer sites.
- Maintenance contracts.
- Prospect list.

For further information contact the Joint Administrative Receiver, Tony Thompson, KPMG Peat Marwick, Aquis Court, 31 Fishpool Street, St Albans, Hertfordshire AL3 4RF. Tel: 0727 43000. Fax: 0727 41005.

**KPMG** Corporate Recovery

## COMMERCIAL PROPERTY

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The company owns large well-located property in Copenhagen, fully let on private leases. For further details, please contact:

**Connectas House,**  
tel: 071 938 4644,  
fax: 071 937 7018

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**BUSINESS AND ASSETS**  
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## CONTRACTS &amp; TENDERS

## ANNOUNCEMENT FROM REPUBLIC OF TURKEY MINISTRY OF TRANSPORT AND COMMUNICATION

### The Tender for Consulting, Engineering and Supervision Services and the Construction of Double Track High Speed Railway and Rapid Train System for Ankara-Istanbul High Speed Railway and Istanbul-Bosphorus Tube Tunnel Crossing

#### Under the Conditions of the Undersecretariat of Treasury and Foreign Trade:

1 - Consulting, Engineering and Supervision Services,

2 - The construction of high speed railway and rapid train system,

will be separately tendered with CREDITS by the Republic of Turkey, Ministry of Transport and Communication, General Directorate of Railways, Harbours and Airports Construction.

The subject of the tender is: the Consulting, Engineering and Supervision services and the construction of the double track electrified, signalized, high standard railway which passes through Ankara-Sincan-Cayirhan-Arifye-Istanbul, approximately 430km long together with the Istanbul Bosphorus Tube Tunnel Crossing and Rapid Train System.

The applications: for the Consulting, Engineering and Supervision shall be for whole of the work and for railway construction and Rapid train system can be for whole or part of the work.

Since the companies will be prequalified depending on their international experiences on similar works, they had carried out, the companies shall deliver the necessary documents showing their experience on the similar work, reference lists, credit proposals, approved by the related Bank or Institution or letter of credit offer, and apply for the tender alone or as a Joint Venture, not later than 15.9.1992, Tuesday at 17.00 hours to the Ministry of Transport and Communication, General Directorate of Railways, Harbours and Airports Construction, 91, Sokak Emek-ANKARA.

### ETHNIKI KEPHALOUE S.A. ADMINISTRATION OF ASSETS AND LIABILITIES INVITATION TO TENDER FOR THE HIGHEST BID

"ETHNIKI KEPHALOUE S.A. Administration of Assets and Liabilities" of 1, Skoulenion Street, Athens, Greece in its capacity as special Liquidator of "Vivavive S.A. - Cast Steel Thessaloniki" according to the provisions of article 46a of Law 1892/1990 (as supplemented by article 14 of Law 2000/1991), appointed by virtue of the decision No 2019/1992 of Thessaloniki Court of Appeal.

## INVITES TENDERS

for the highest bid with sealed binding offers for the sale, in toto, of the Assets of the Company "Vivavive S.A. - Cast Steel Thessaloniki" with head office in Thessaloniki, and operating until the end of 1980. Then, it was declared in bankruptcy and until the end of 1986, when it submitted to the special liquidation provided by article 7 of Law 1386/1983, was involved in the industry products of water works and irrigation made from cast iron (valves, wells, etc.).

The Company owns a factory which has been out of operation since 1986. Located on a 16,497 m<sup>2</sup> terrain at the 18th km of the highway of Thessaloniki-Veroia, containing buildings, machinery and other equipment, furniture, ready-made products, as well as an electric power substation.

The Company also owns land of 10,312 m<sup>2</sup> in Agios Athanasios, Thessaloniki.

## CONDITIONS OF TENDER

1. For this purpose, interested parties are invited to request from the liquidator the Offering Memorandum as well as the draft of a letter of Guarantee and submit a sealed binding offer to the Thessaloniki notary public responsible for the invitation to tender Mrs Mary Kolydaki-Spanou, 3 Boimou str.(3rd Floor), tel 30-31-273398 up to 1st September 1992 at 10.30 hours. The submission of the offers must be made in person or by legally appointed representative.

2. The offers will be unsealed before the above mentioned notary public on 3rd September 1992 at 10.00 hours in the presence of the liquidator and all persons who have submitted offers within the prescribed time limit. Offers submitted after the prescribed time limit will not be accepted and will not be taken into account.

3. The sealed binding offers must clearly indicate the offered price for the purchase, in toto, of the Company's Assets (as it is described in the OFFERING MEMORANDUM and the means of settlement, while the payment will not be dependent on any terms or conditions whatsoever and must be accompanied by a 6 months due, letter of guarantee issued by a bank legally operating in Greece, amounting to thirty million (30.000.000) DRA).

In the event that the bidder, to whom the Assets of the Company have been sold, does not abide by his obligation to appear and sign the relative sales contract within thirty (30) days from being invited to do so by the liquidator, and to carry out the obligations resulting from the present invitation, then the above mentioned guarantee of thirty million (30.000.000) DRA will be forfeited in favour of the liquidator - ETHNIKI KEPHALOUE S.A. Administration of Assets and Liabilities".

Guarantees deposited for participation in the tender will be returned to the other participants, after the adjudication of the tender, and to the highest bidder of the tender after the completion of the procedure of article 46a of Law 1892/90.

4. The highest bidder is the one, whose offer was judged by the liquidator and approved by 51% of the creditors as being in their best interests.

5. The liquidator is in no way liable and has no obligation towards participants in the tender, either with respect to his evaluation report of the offers, which he will submit to the creditors, or in regard to his proposal evaluating the highest bidder. Also, he is under no liability or obligation to those participating in the tender in the event of its cancellation or resumption, if the result is considered unfavourable by the creditors.

6. Those taking part in the tenders and submitting offers will not acquire any right or claim, deriving from the present and from their participation in the tender against the liquidator and the creditors for any reason.

7. The transfer expenses (as defined by article 46a of Law 1892/1990) will be borne by the buyer.

8. The delivery of the goods offered for sale will take place at their present location.

9. "ETHNIKI KEPHALOUE S.A. Administration of Assets and Liabilities" has no responsibility whatsoever for either incomplete or inaccurate description of the Assets of the Company "Vivavive S.A. Cast Steel Thessaloniki", or for any actual or legal defects.

10. For further information or for obtaining the Offering Memorandum, as well as the draft of the letter of Guarantee please apply to:

a. The head Office of  
ETHNIKI KEPHALOUE S.A.  
Administration of Assets  
and Liabilities,  
1, Skoulenion st.,  
10561 Athens, Greece  
(Mr. George Hatzidakis)  
Tel: +30-1-3231484-87  
Fax: +30-1-32217905

b. The liquidator's agent Mr.  
Achilles E. Platis  
54, Triantaki str.  
(6th Floor, office No 62)  
54623 Thessaloniki, Greece  
tel: +30-31-291226 and  
+30-31-220333

## LEGAL NOTICES

Regulated in England and Wales  
**CPW INTERNATIONAL LTD**  
INTERNATIONAL LTD  
Company Number 2452853  
**QUADRANT HAMBERS LIMITED**  
Company Number 2559223  
Principle place of business:  
91 Albany Road,  
London NW1 7RL  
Director: DM7 GLE.

**MEDICAL EQUIPMENT COMPANY**  
Design/Manufacturing Neonatal products, Hospital beds and other lines. All stocks, W.I.P., Tooling, Intellectual Property etc for sale. Premises available, or suitable relocation. Price guide 350K. Reply to Box A4263, Financial Times, One Southwark Bridge, London SE1 9HL.

**COMPANY WITH PRESTIGE UK/EIRE DISTRIBUTORSHIP**  
in mobile plant with wide spread of markets.  
Present owner retiring, seeks realistic lump sum payment for net assets and distributorship rights. Current turnover approx £1.2M, and operating at small profit, but new energy and cash input should enable realisation of large potential. Box No: A4264, Financial Times, One Southwark Bridge, London SE1 9HL.

**MAGAZINE** - A successful European travel publication for sale due to retirement. U.K. and Ireland circulation 100,000. European Income base, Box A4265 Financial Times, One Southwark Bridge, London SE1 9HL.

NOTICE IS HEREBY GIVEN, pursuant to Section 4(2) of the Insolvency Act 1986, that a meeting of creditors of the above named company will be held at the offices of Quadrant Hambers Ltd, 91 Albany Road, Sheffield S1 3EP on 14 August 1992 at 12 noon, for the purpose of having laid before it a copy of the report prepared by the administrative trustees under Section 48 of the said Act. The meeting may if it thinks fit establish a committee and make such rules as it deems necessary for conducting the proceedings for creditors by or under the Act.  
G. Klappa  
Joint Administrator Receiver  
31 July 1992

## MANAGEMENT



Lunch is an important part of doing business in Paris. But it has to be exploited with discretion. Correct business etiquette is crucial in France because social formalities are still more rigid there than in the Anglo-Saxon world, despite the liberalism which has swept French management in recent years.

So rule one is not to insult your guest by trying to use the lunch blantly to further a contract or achieve some other kind of direct business gain, warns Marie-Hélène Descamps. As attachée de presse for former President Valéry Giscard d'Estaing, she is an unassailable authority on do's and don'ts of the lunch table.

"There are two kinds of business lunch. The first is to build up relations, without expecting anything in return, so that things are easier when you eventually do contract some business. The second is to discuss a deal already in the making or celebrate a deal afterwards. If you want to conclude a deal, that must be done in the office," she explains.

Never bore your guest by talking about business right at the start of the meal, she warns. This might be OK in London or New York, but it will only irritate most French businessmen. A private FT straw poll of public relations advisers and English executives in Paris produces the unanimous advice that a

A business lunch in the French capital is a serious affair. William Dawkins has a word of advice on the etiquette of where you should go and what to say

## Treading warily over the snails

<i>Le menu</i>	
<i>Terrine de Coquilles Saint-Jacques au beurre de Basilic</i>	—
<i>Tournedos Périgourdin Haricots Verts Frais</i>	—
<i>Plateau de Fromages Affinés</i>	—
<i>Aumonière de crêpes au Coulis d'abricot</i>	—
<i>Café</i>	—

successful business luncheon must be well stocked with non-business anecdotes and subjects of conversation, which must last him for at least the hors-d'oeuvres, main course and cheese.

When preparing your opening gambits, bear in mind that Parisian business lunches cannot be hurried. Two to three hours is the average time. If you are really pressed, it is quite acceptable to refuse cheese, but you have to be sure of your host or guest if you want to turn down dessert.

Recent political events are a sure-fire conversation starter, since most French people love politics. But avoid politics when lunching with senior executives in France's large state sector. They will probably follow the government line on everything – especially when in public or – it is better to talk about wine or food in their case.

"When the cheese is out of the way, then you can start to talk business. This is the good moment because the wine will have put everyone at their ease and the dessert is on the way. Do not wait until

the coffee, because your guest might be in a hurry to leave by then," says a corporate public relations adviser.

The idea is encapsulated in the

colloquial French expression for a judiciously chosen moment: "entre la poire et le fromage". This is a bit confusing because cheese actually comes before dessert in France, but still, the principle is clear.

In addition, Descamps advises that it can be a good thing for a male host to be accompanied by an intelligent and presentable female public relations adviser. This is not an absolute rule, but it is common practice, as shown by the large number of young women in the Parisian PR industry. "A woman can be useful because she can get away with putting things in a more direct manner than a man," says Descamps.

Where to eat, of course, depends on who you are entertaining.

The key rule is that style matters more than money.

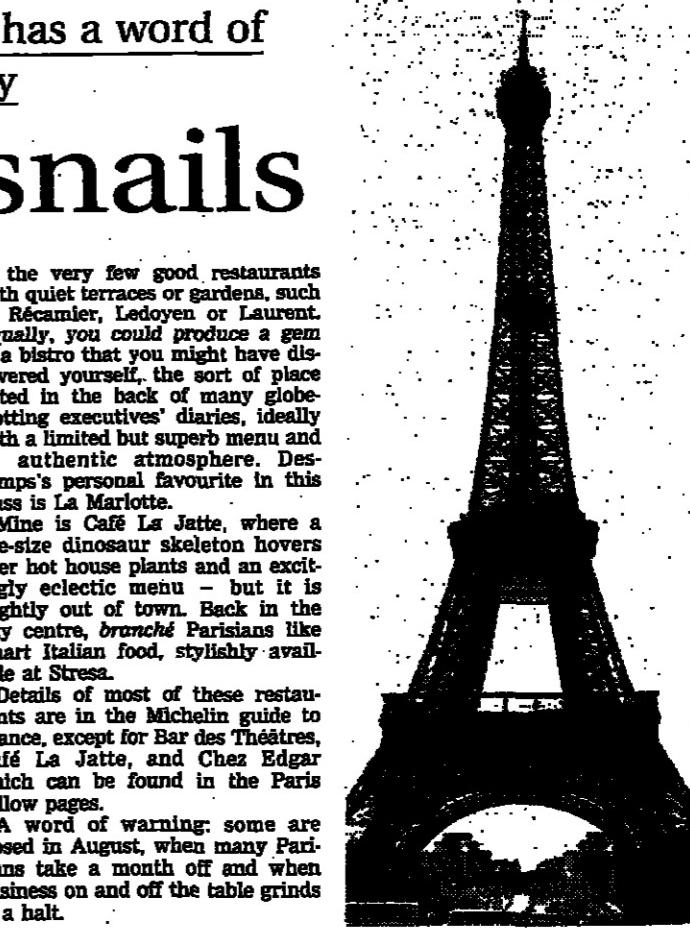
If your guest is French, he will be agreeably flattered if you take him somewhere considered branché or "in". Try Fouquet's (pronounced as in English) or Chez Edgar. These are both well-known watering holes for politicians and the better sort of media folk, which might suggest to your guest you are well-connected.

A non-French executive foreigner will obviously recognise none of the famous French faces round these tables, so do not bother. He or she would feel more flattered at one of the big names of the Parisian restaurant business, like Lucas Carton, Taillevent or the Tour d'Argent. Many Parisian business folk think places like this are a touch ostentatious, though they would be too polite or too pleased with the sublime food they serve to say so.

In alternative for foreign guests is one of those glittery places frequented by film stars and models, who they will admire even though they do not know their names, around the Avenue Montaigne. In this class, Plaza Athénée or the Bar des Théâtres – open from 8am to 2am – are recommended.

If you are already friendly with your French business contact, you might do well to take him slightly off the beaten track, a sign that you think he matters enough to justify a spot of personal effort.

In the summer, you might try one



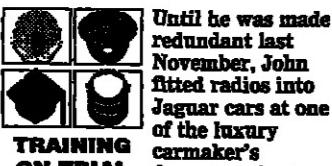
means they will take it seriously. It gets rid of the problem for employers of taking on someone who says they can do the job – then finding they can't."

Entra is currently testing APL with 16 Tecs around the country. It is confident that once the pilot projects have "ironed out the glitches", the guidelines for engineering, to be issued early next year, will provide a workable approach to training for the industry.

But what is in it for employees? They may have their skills documented and be able to complete NVQs more quickly, but unless the APL approach is recognised – and adopted – across the industry, going through the process is unlikely to win them better jobs – or, indeed, any job.

Jaguar, however, reports waiting lists for its courses. According to official figures, Coventry's unemployment rate is currently around 11.2 per cent.

It remains to be seen whether accrediting redundant workers' skills can really help them get another job – or whether it is just raising false hopes.



Until he was made redundant last November, John Niven fixed radios into Jaguar cars at one of the luxury carmaker's Coventry plants. Now he is back at Jaguar again – this time as a trainee. John, 45, is one of more than 90 engineering trainees on the Jaguar project, a joint venture between the carmaker, Coventry and Warwickshire Tec and the local chamber of commerce.

The idea came up at the end of last year after falling sales had forced Jaguar to make one-third of its 12,000 workforce redundant and suspend its annual intake of trainees.

That left the company's training workshops empty – and expensive machinery gathering dust awaiting an economic upturn.

"We were committed to the training centre and wanted to keep the facilities open and operating," says Mike Kinski, personnel director.

The local Tec suggested a training partnership to use the

## Experience counts as trainees go back to basics

Sarah Hegarty reports on a pioneering approach to gaining National Vocational Qualifications

empty space, and with training provided by the Coventry Chamber of Commerce, the Jaguar project officially opened at the end of April.

It is running two courses, leading to National Vocational Qualifications (NVQs) in business administration and engineering manufacturing.

To recruit trainees, the company wrote to 1,400 of the workers laid off at the end of last year, telling them about the training facilities and the chance to study for NVQs. It says that 193 responded, of whom 73 opted for the courses after initial counselling. There are currently 20 on the business administration course and 34 on the engineering course.

Trainees are also referred to the project by the local employment service, and local miners laid off by British Coal have signed up to learn engineering skills. John

Fitzpatrick, training manager and also a former Jaguar employee, now runs the project for the chamber of commerce.

He says that at first it was difficult to get trainees to the engineering course. "Some of them have been made redundant three or four times – they're getting a bit cynical."

In the computer room, John is finding the word processing program very different from his previous experience fitting car radios. "At first I wondered what I was doing here. It was so different and seemed really hard. But now I'm starting to get used to it."

Although he admits to feeling confused at present, he would like to "get into something using computers".

In one of the engineering workshops, Bernard, 50, is learning how to program machine tools

using a computer. A skilled engineer, he was made redundant from a local company at the end of last year.

Before starting the course in April, he had applied for 40 jobs – only to be told he was too old. "I heard about this from a friend who has done it. I know I'm not too old. I hope with this experience to be able to get into engineering planning work."

Fitzpatrick is adamant that the training is not billed as an automatic route to a job. "We make it quite clear from the start that we can't guarantee a job," he says.

"The whole point is equipping the trainees with skills and knowledge to make them more marketable."

Part of the project is pioneering a new approach to gaining NVQs, specifically targeted at older, experienced workers. Accreditation of Prior Learning (APL) aims to

get away from traditional paper qualifications and use candidates' previous experience to prove their competence.

The Engineering Training Authority (Eta) has just launched a national system of APL for the engineering manufacturing industry and is confident that APL gives employers and employees the means of assessing experience.

"The whole system of training is moving from being process-based to output-based – one that recognises standards achieved, not courses completed," says Entra regional manager Ron Law.

Using APL, candidates submit a portfolio of their competence, based on course certificates, employers' letters or historical records, to qualified assessors. Depending on the result, they are awarded either the relevant NVQ or units towards it, or recommended for further training.

The notion of APL seems to be receiving a cautious welcome in the engineering industry, although there is concern that its emphasis on individual assessment and tuition may prove too demanding for many employers or colleges to provide.

Peter Swindleshurst of the Engineering Council says: "It is a viable approach, although it's much more easily done when you have a number of people from one major source going through it together. Individual institutions might find it very difficult to provide the bespoke training people need."

The various levels of competence for the engineering APL are contained in four thick blue manuals in John Fitzpatrick's office.

He concedes that the system can seem complicated, but adds: "Once people understand what APL

## THE PROPERTY MARKET

### A mountain of debt

How will banks be repaid? Vanessa Houlder on a revealing report

**I**t took more than three years to clear the pile of debt and unlet properties after the property crash of 1973-74. Mopping up the damage from the current property slump will take longer.

The predicament facing lenders stems from the heady days between 1985 and early 1991 when loans to the property industry grew twice the rate as for the market as a whole. Banks assumed that when their loans matured, investors would provide the funds to repay the loans.

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The report says that investors have been reluctant to bail out the banks. "The large influx of debt into commercial property over the last five years has so radically affected the market structure that, rather than converging, the debt and equity sectors are polarising... Current institutional preferences are focused on markets unaffected by recent bank lending, thus leaving bankers in relative isolation to resolve their problems."

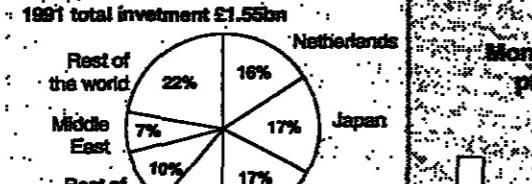
If loans are paid back at their current rate – in the year to May, loans to the UK property sector fell by £2bn to £38.6bn – it will take more than six years to reduce the burden to a comfortable level – about £25bn or 8 per cent of the banks' industrial and commercial loan book.

At first sight, the investors' reluctance to come to the rescue of the banks is surprising at a time when property is

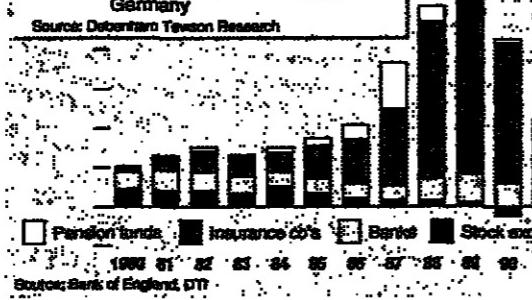
#### Property lending: money for nothing

##### Main overseas investors

1991 total investment £1.55bn



Source: Debenham Tewson Research



Source: Bank of England CDT

widely considered to be cheap, both on a historical basis and relative to gilt.

The explanation partially lies with the investors' avoidance of the type of property held by banks. They know that the banks control a large level of supply, which could be dumped onto the market if their patience runs out. "At present there is a stand-off between the banks which control a large level of supply and investors who are seeking to preserve values, and investors who are discounting prices because they

bought property enthusiastically. Take-up has, however, increased, with a growth in institutional net purchases from a little less than £200m in 1990 to £250m in 1991.

But this trend may not continue in the face of static institutional cash flow, competition from gilts and a decline in institutional commitment to property.

Overseas investors will be an increasingly important source of funds. Their investment of more than £1.5bn during 1991 was barely half the totals for

1989 and 1990, but it was from a wider variety of sources and promises to be more sustained. The UK corporate sector is another potentially important source of funds. However this is likely to be limited by the overgeared state of most companies. The bulk of the £1.5bn raised on the stock exchange during 1991 by property companies was devoted to repairing damaged balance sheets.

Banks are unlikely to prove a useful source of liquidity. Banks are "negative" about requests to refinance existing debt held with another bank, says Debenham. "To many bankers this was a sign of a

perceived that the potential supply is so large," says Debenham Tewson.

In addition, much of the property on which banks have made loans is unlet, thus deteriorating investors. Debenham Tewson estimates that £17bn-£18bn of the outstanding debt was for speculative development loans.

The banks' tendency to crowd into the same areas of the market (central London offices)

means that many of their buildings are chasing the same limited supply of tenants.

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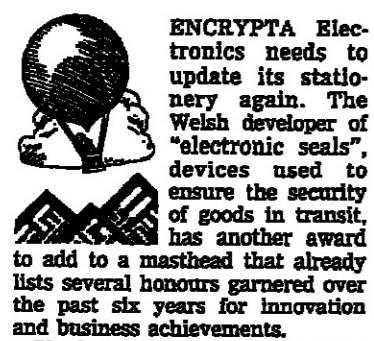
The banks' tendency to crowd into the same areas of the market (central London offices)

means that many of their buildings are chasing the same limited supply of tenants.

Investors' are unlikely to repeat their performance of the mid-1970s when the UK pension funds and life companies

## TECHNOLOGY

## BRITISH ENTREPRENEURS



**ENCRYPTA** Electronics needs to update its stationary again. The Welsh developer of "electronic seals", devices used to ensure the security of goods in transit, has another award to add to a masthead that already lists several honours garnered over the past six years for innovation and business achievements.

The latest accolade for this small family-run business comes from the British government's Department of Trade and Industry. The Welsh Development Agency (WDA) has also sponsored Encryta, taking a 12.5 per cent equity stake in the company.

Encryta has been promoted by the WDA as a model for how the government agency can help to nurture high-technology start-up companies in economically depressed "development areas".

In addition to venture funding and grants, the WDA lent credibility to the fledgling enterprise and "opened doors" says Mark Hayward, who founded Encryta with his wife Pippa eight years ago. Practical help was also available. Pippa Hayward recalls WDA officials helping her to locate premises for the company - although she ultimately turned down their suggestions of conventional commercial premises in favour of a Victorian mansion in rural Caerleon, near Newport, that now accommodates their business offices and a basement workshop as well as their family home.

Despite WDA "handholding" the Haywards have had to struggle with some serious setbacks over the years. The success of the fledgling enterprise, which now has an annual turnover of about £750,000 and profit margins of 10-12 per cent, is as much a tribute to their personal determination as to government sponsorship.

Indeed, the first time the Haywards approached the WDA for financial support they were turned down. "I had been involved in a frozen pizza company in the 1970s that went bust," Mark Hayward explains, noting that American venture capitalists might have viewed his failed attempt at business development more positively.

The WDA was more receptive, however, when the Haywards returned with orders for their first product from British retailers Marks & Spencer, Mothercare and Iceland Frozen Foods.

Encryta's story began in 1984, when Mark Hayward, then a buyer for Marks & Spencer, became aware of a problem that the company faced with pilferage of goods in transit. The numbered plastic and metal strips, or "seals" used to prevent unauthorised access to the backs of lorries, were proving to be inadequate security devices.

He turned to his father, a retired electrical and mechanical engineer who had worked on deciphering German codes during the Second World War, to come up with a high-tech alternative.

The result was a simple, but seemingly effective, solution: a random number generator that is triggered every time the device is removed from the back of the lorry.

After patenting the device, the Haywards initially attempted to license it to established seal manufacturers. When this failed they began to consider setting up their own company. Investing a few hundred pounds they participated in a trade show in London and were overwhelmed with the response they received from retailers.

Presented with evidence that there was a market for their prototype product, they set about finding designers and manufacturing contractors. Still, leaving "a good job with a nice salary and a company car" was a wrench for Mark Hayward.

Almost immediately, disaster struck. The first production units of the electronic seal began to fail. While struggling to find the cause of the problem, Mark Hayward assured customers that Encryta would replace the units.

"That was when we learned about testing," says Pippa Hayward ruefully. It was at this point that the Haywards turned to the WDA for equity funding. With £100,000 in the bank they set about redesigning the product and replacing failed units.

"We didn't lose any customers," Mark Hayward boasts. "Customer relations are key issue in our business." Pippa Hayward interjects. "We pride ourselves in keeping close to our customers."

Even so, Encryta's credibility was sorely tested when only a few months later the redesigned products began to fail. "It was depressing. We were getting failed units arriving here at the rate of 30-30 per



Mark and Pippa Hayward: 'We're not in this to build a nice little business'

week," they recall. "And this was after we had done all the testing."

The problem turned out to be battery failure, initially denied by Encryta's supplier. After threatening to sue, Encryta won an out-of-court settlement that paid for replacements.

After eight years in business, Encryta now has four products including a version of its Crypto electronic seal that stores data on the last 50 times that a vehicle's cargo hold has been opened. This can be downloaded onto a portable computer, providing fleet management information as well as a data trail that has been used to catch more than one thief.

Some 40 per cent of Encryta's sales are outside the UK, in the US, Europe and the Far East. To date, Encryta has no competitors, although the Haywards suspect that other companies will enter the field as the potential scope of the market for electronic seals emerges.

Although they are coy about details, the couple is currently in the final stages of testing a new product for applications outside the transport field.

"We are going to step on some toes and steal markets," says Pippa. Uppermost in the Haywards' minds today, however, is the dilemma that faces many small businesses: whether to seek additional financing to expand their business.

To do so would necessitate a move to larger premises and the end of their cozy "work at home" arrangement. They would also be faced with management challenges and the need to take on more staff and any pondering whether to set up their own manufacturing operation, rather than sub-contracting production as they currently do.

The Haywards' ambition is to build Encryta into a £5m company with annual profits of £1.5m over the next two or three years, but they face some resistance from board members, they acknowledge.

"The question is how do we take this forward," says Mark Hayward. Turning again to the WDA for financial support, the Haywards have brought in business consultants to undertake a review of their operations and prospects.

"We are hoping something radical will come out of it," says Mark Hayward. Although they are being careful not to "direct" the consultants, they hope that the analysts will result in a plan for expansion.

This may mean selling equity to venture capitalists, and might even involve the appointment of more seasoned management, or in the long term the sale of the company, the Haywards acknowledge. "We are not in this just to build a nice little business," says Mark Hayward. "You cannot stand still."

Despite all of the efforts that the Haywards have put into Encryta, this entrepreneurial couple claim that they would have few qualms about moving on. "We are good at finding fires. It may take somebody else to build it up."

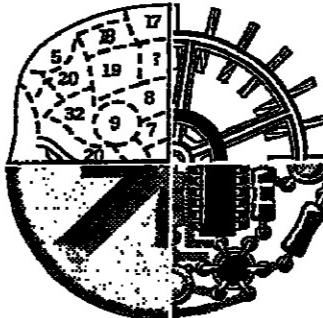
If the Haywards were to start another business venture, would they again locate in Wales? They note that they have been able to find most of the services and subcontractors needed by Encryta in Wales and speak highly of the assistance of the WDA.

Gazing out of the window of their dining room/bedroom, watching their horses grazing in the meadow of the four and a half acre property that surrounds their home and office, it is difficult to imagine a more idyllic work setting.

But there is one catch, the Haywards acknowledge - isolation. There are few entrepreneurs in the region with whom the Haywards can share their experiences or swap ideas. Regular trips to London help to "keep your finger on the pulse," says Mark Hayward. "And stop you going crazy," Pippa echoes.

The series will continue next week.

## Worth Watching • Paul Taylor



## New pages for the notebooks

Notebook computer users never stop clamouring for more power, greater flexibility, longer battery life and lower prices.

Two UK-based companies have responded to the challenge by producing PCs with special features including removable hard disks and built-in pointing devices. They will be launched at next month's UK Business Computing '92 show.

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necessary cohesion. The mix is then injected into the moulding machine where it sets. Afterwards, the binder particles are removed through thermal extraction. Finally, the component is heated in a controlled atmosphere. IMPAC Technologies, France, 4909 3969.

## First to find the fault

When equipment involving electronics breaks down the most common approach is to identify the faulty circuit board and then exchange it for a good one.

But while "board-swapping" is quick, it can carry a high price tag. This led Polar Instruments to develop a low-cost maintenance tool, known as the T6000 D-I-Y electronics fault finder. It uses a technique called impedance signature comparison (a kind of "electronic finger printing") to locate the fault.

Every electronic component responds in a particular way to electrical stimulus, so by stimulating components on a board and recording their response, the T6000 identifies a behaviour pattern for a "good" circuit board or component. If a fault develops the component causing the problem can be identified by measuring the new behaviour pattern and comparing it with the old. Polar Instruments, UK, 0481 53681.

## Portable PCs make the bestseller list

Tired of reading paperbacks? Panasonic Business Systems, part of Japan's Matsushita consumer electronics group, has launched a portable palm-top player for books published electronically on 8cm compact discs.

Similar in size to a paperback novel, the battery- or mains-powered Panasonic KX-EPB1 player includes a keyboard, LCD screen, audio and video output and works with electronic books produced to the EB-G (text and graphics) and EB-XA (text, graphics and sound) standards. It will also play standard audio CDs.

The clamshell player, which is already available in Japan, is aimed at the business, educational and consumer markets. Panasonic, UK, 0344 353550. Matsushita Electric Industrial, Japan, 06 908 1121.

## PEOPLE

## Signed, sealed and delivered

Louise Kehoe tracks down an adventurous couple who have capitalised on a simple idea

vent unauthorised access to the backs of lorries, were proving to be inadequate security devices.

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## Hartstone's Alan Cohen retires at 47

Hartstone, the acquisitive leather goods and hosiers company that has recently provoked some market uncertainty with its rapid growth, said yesterday that Alan Cohen, chief executive of the European leather goods division, is retiring. He is 47.

Chairman Stephen Barker, who was previously boss of Albert Fisher before turning to tights and leather, says Cohen - whose family leather goods business Symphon International was bought by Hartstone for around £10m in 1989 - wishes to take a "lower pro-

file". Cohen has built up the European division to sales of around £40m, and had already handed over the UK side - which forms the bulk of that division at present - to Jeffrey Nash six months ago.

Barker added that Cohen's wishes suited the company's restructuring plans, according to which Trevor Brentnall, 45, chief executive of the North American leather goods operation, assumes responsibility for those products worldwide.

Brentnall, previously a partner with City solicitors Turner Kenneth Brown before he joined Hartstone in 1990, is reckoned to have done a good job in starting the integration of last year's two big US acquisitions, Michael Stevens and Etienne Aigner.

"As companies grow, so the management structure evolves," explains Barker.

Cohen, with his father, built up Symphony over a period of 12 years; he will now act as a consultant for Hartstone on the organic development of its leather goods business across continental Europe in what Barker calls "a fairly full capacity for at least a year".

Director, who has been on the board for nearly four years; and Michael Kirkman, who joined the board last summer as human resources director.

LEP says two non-executive directors will be appointed once the restructuring is completed.

■ Geoffrey Browne has retired from SUN ALLIANCE.

■ Alan Marsh has retired from HEWSETON.

■ Mark Billing has resigned from YOUGHAL CARPETS.

NatWest has recruited a seasoned hand to manage its newly formed life insurance subsidiary, National Westminster Life Assurance. Peter Baxter, currently head of marketing with Lloyds Abbey Life, will take charge of the new subsidiary from September 1.

Baxter will be heading a new joint venture which will be capitalised at about £150m and of which 52.5 per cent will be owned by NatWest. The products will be NatWest's own brand and cover three core areas: life assurance including mortgage-related products,

Cohen is on holiday and was unavailable for comment.

The other piece in Barker's new management jigsaw is American Robert Chavez, who was president of merchandising for the East Coast division of R H Macy, the large US department store which filed for Chapter 11 bankruptcy in January. He joins as CEO of Etienne Aigner which needs more attention than the fast-growing Michael Stevens.

"We have been courting him for the past six months and he has eventually decided to join us," says Barker of Chavez.

The award was against both companies and stated that the sellers "are in fact Aigion Ltd. For the purpose of this appeal there is no real distinction between the two companies". It was submitted that by no stretch of the imagination could the appeal committee have had jurisdiction to determine whether SA were party to the sale contract, so that the award against SA on the footing that they were contractually subject to the arbitration award was a nullity (Duke of Buccleuch (1870) 5 Exch Cas 22).

It was common ground that the arbitrators had exceeded their jurisdiction in deciding that SA were party to the contract. That part of their award was therefore no award to enforce so far as SA were concerned, and it was not part of the court's function under section 26 to salvage it by considering the issue as to who was party to the contract.

Aigion Ltd and another v Gau Shan & Co Ltd (1992) 100

SOLICITORS, AS third, fourth and fifth defendants appealed from a decision in favour of the claimants that they were contractually subject to the arbitration award was a nullity (Duke of Buccleuch (1870) 5 Exch Cas 22).

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## ARTS

On  
Golden  
Pond

Theatre/Malcolm Rutherford

## My Mathematics

**T**HIS loons, the loons! You old poop! Oh, look at you! Rememb' her Katharine Hepburn and Henry Fonda in the 1961 film? Well, here is the stage original, at London's Richmond Theatre, and here are real-life husband-and-wife team Google Withers and John McCallum. *On Golden Pond* enables two ageing actors to be relentlessly adorable all evening long — a pursuit in which they involve anyone else who passes by.

The scene is the Thayers' summer house in Maine, and out there through the windows is Golden Pond. (The name is presumably mixed from two real New England lakes — Goose Pond and Walden Pond. Julian Sixson's set evokes the luminous look of the water and the architecture of such a house to perfection.) Over there in the water, the loons call; the loons mate. Meanwhile, indoors Norman Thayer is getting older, and Ethel is coping gamely with his loss of memory. ("You old poop.")

He is difficult in one adorable way, and she is practical in another adorable way. Their childless, no-longer-young daughter, Chelsea, arrives ("Oh, look at you!"), and every stereotypical failure of communication between father and daughter pops to the surface. However, Chelsea — her parents' daughter — knows also how to be adorable. And she has at last found Mr Right, and has brought along both him and his 13-year-old kid Billy. Billy fits right in, he is non-stop adorable.

Norman teaches Billy to fish. Ethel picks berries, the loons keep up their bit. Chelsea marries Mr Right, Norman recovers from an angina attack, the months pass, and everything in the world of nature helps everyone in this great big lovely learning process: How To Stay Adorable Till Death Us Do Part.

*On Golden Pond* — in whatever version — is not the place to look for good acting. It is just a vehicle for determined loveableness, and — thanks to Christopher Renshaw's direction and the script's surefire sentimentality — everyone rides it for all it is worth.

Julia Foster is charming as the daughter, though she overdoes the winsomeness. Matthew Beane is duly sweet as Billy.

Most of the play has Norman and Ethel alone together, and these scenes are the goofiest. John McCallum is fine as Norman once he has settled into brisk speech, but otherwise he plays a distractingly old dear by exaggerating one or two obvious shits — isolating his vowels and letting them slide away like toboggans.

The best fun is to watch Google Withers. She retains the same arched brows and mobile lips that made her famous 40 years ago. Her figure is even more Edwardian today and her voice is now a husky baritone. But, whereas, she used to be dark and sultry, now she is a model of bright, no-nonsense energy. She is the person least obviously engaged in tugging the heartstrings, and her Ethel is the most nearly three-dimensional character.

Ends Saturday. Box Office 031-840-0088.

Alastair Macaulay

risk business.

Ms English also has a habit of saying "Yes, yes", sometimes "Yes, yes, yes", and occasionally even "Yes" five times. There is the odd variant of "No, no". Irritating at first, it becomes endearing. They are, after all, strong words. When this lady says them, she obviously means them, even to horses.

Thus the first act is pleasant, with the odd bit of conjuring, but slight. Only the glimpse of Mathematics just before the interval gives a hint of what is in store. Ms English is now in leotard, bare-backed like the horse. Her eyelashes have switched to red. She still has a whip, but seems to need it less with the horse than with the acrobatic. She rides, caresses and practically makes love to the beast. At one stage on Wednesday he seemed in a distinctly and — one would guess — unpredictably randy mood. "He's been in a lot of Westerns," Ms English says, as he looks set to gallop off into the sunset.

How far this is all pre-planned is impossible to tell from one sitting. Ms English seems to have doubts herself. "Is it coercion?" she asks as the horse obeys her. "It's a difficult question, isn't it?" Then the horse suddenly starts pushing her around.

According to the programme, the real name of the horse is Goldy, owned and trained by Joan Rosaire, who appears at the final curtain. Ms Rosaire deserves a large share of the credits. It is Ms English, however, who has achieved the ultimate in strip-tease: teasing without stripping.



Rose English with Mathematics (alias Goldy)

Alastair Muir

Art/Susan Moore

## The landscape of imagination



Kite-backed chaise-longue by Olivier Mourgue

Olivier Mourgue is one of France's most innovative designers. He is also a maverick. In the 1960s he travelled Europe in various "ateliers mobiles" establishing a reputation as a furniture designer and producer, most memorably futuristic sets for Stanley Kubrick's 2001: A Space Odyssey. There followed design projects for motor-car as well as furniture manufacturers and experiments with textiles and "animated" canvases. More recently, while living in Brittany, he began to furnish the landscape of his imagination.

This is the stuff of the current exhibition, his first in Britain, at the Sainsbury Centre for Visual Arts in Norwich. Out of the long-familiar materials of watercolour or balsa wood, canvas and paint he has concocted a series of Imaginary Gardens and Little Theatres — and a world of the gentlest fantasy. Only gradually does this world come to be re-created in our mind's eye. Certainly the visitor leaves the almost impenetrable prose of Mourgue's introduction ill-prepared for the watercolours that look more like textile or wallpaper designs than preparatory drawings, and the models and constructions that fuse folklore and craft traditions, design and the theatre.

Such is the nature of exhibitions that the Little Theatres stand empty, their props neatly arranged and hermetically sealed behind glass a few feet away.

The man-sized painted and slatted wood "play" furniture looks similarly bereft, uncomfortably confined and untouched in this indoor space. Mourgue's own photographs, reproduced in the catalogue, record these pieces as they should be seen and used. The kite-backed chaise-longue, for example, catches the breeze at the point where the flat, wet Brittany beach seems to merge with the expanses of sea and sky.

Photographed at low tide too is The Bird which is suspended above us. It is a five-metre long slat bridge bearing a figure crowned with a bird's-neck seated behind a kite-like head of a bird. The bird's wings are imaginary sails, its long tail feathers a tiller. The water-colour shows this fantastical vehicle and its equally strange occupant gliding across what may be waves or clouds.

birds and jumping dogs that are either carefully drawn and cut out or made from strips of torn paper.

Calder's wire performers thrilled their audiences by ingeniously replicating human movement. His wire强man, clad in a scrap of leopard-skin, raises his weight in a series of authentic jerks; the belly dancer's hips gyrate convincingly and the stretcher bearers, come to whisk away the victim of an inept knife-thrower, enter and exit with a comic trundling gait.

Regrettably, there is no film of his silent story-telling — in Brittany, New York or Helsinki — as there is of Alexander Calder operating the famous wire Circus that must have inspired him. Mourgue's theatres, like Calder's Circus, fit into a suitcase. His performances are, apparently, equally impromptu, improvised and compelling.

That is where the similarity ends. While Ringmaster Calder's stage is makeshift and his troupe of miniaturist performers concoctions of wire, cork and fabric strips, Mourgue's minimalist wood and canvas theatres are impeccably in their artful simplicity, each prop and character beautifully crafted. There are smooth, pebble-shaped wooden figures with jaunty acorn heads, stone houses and rocks, and a retinue of cats,

sequential as dreams. Like dreams, they are compelling as long as they last and then they are instantly forgotten.

\* \* \*

Norwich, for another week, is also host to a selection of paintings and oil sketches on loan from the Turner Bequest at the Tate. "From Turner's Studio" focuses on work that would never have been exhibited during the master's lifetime. A wide-ranging sequence of small, fresh landscapes, some painted direct from nature, canvases laid by but never completed, and all manner of preparatory sketches, atmospheric studies and impressions reveal this most inquiring of artists at his most dazzlingly experimental.

"Olivier Mourgue: Imaginary Gardens and Little Theatres" is sponsored by Worms et Cie, Association Francaise d'Action Artistique, Visiting Arts, the French Ministry of Culture and Communication, and Sir Norman Foster and Partners. It continues at the Sainsbury Centre for Visual Arts, University of East Anglia, Norwich, until August 30.

Mourgue's flights of fancy are innocent, domestic. Even his Imaginary Gardens have the qualities of samplers stitched with sacred symbols. His tall tales and enchantments are as incon-

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Ballet/Clement Crisp

## La Bayadère

**A**LTYNAI Asymurataova has been bringing her radiance to the last weeks of the Royal Ballet season, making her debut as MacMillan's Juliet, and, in *La Bayadère*, reassuring her absolute command over this fascinating work. *Bayadère* is about many things, implicit and explicit: about sexual passion and dance training, about religious belief and belief in an old theatrical style. It is the intoxicating beauty of Nikia, the temple dancer heroine, which precipitates the drama, and Asymurataova's loveliness — that of a Helen from the East — calmly, gloriously justifies the action. (When the High Brahmin removes the veil from her face as she first entrance, we understand everything that is to follow).

But *Bayadère* is also about the Petersburg, and Russian, dance-style, about the grandeur of its scale and the fullness of its emotional and physical tone. Step and gesture from Asymurataova, and from Irak Mukhammedov, her Solar on Tuesday night, have a largeness of dimension, a sense of expanding tremendously into space and establishing great shapes that are emotional as well as actual, so that every movement is resonant. The following evening, Viviana Durante and Tetsuya Kumakawa, in an unexpected debut, was making only a first sketch of Solar's emotions but his dancing was of exhilarating power. High-soaring, magnificently clean in execution, unstrained even at its most prodigious moments, it gave Solar thrillings, if temporary, life. Two other performances were exceptional: Matthew Hart's eagerly danced and acted Fakir, and Rosalyn Whitten's enchanting appearance in the *Pas d'action*, her dancing so pretty and so rich in its harmonies of torso and arms that her companions looked as if they had been lightly starched.

The Royal Ballet season continues at Covent Garden until August 8.

## NY City Opera

**T**HE New York City Opera season, from now to November, is not one of the most adventurous. A promised production of *Mr Brouck* which would have given Janacek's fantastical comedy its American premiere, has been postponed, leaving Busoni's *Doktor Faust* as the only stiff addition to the repertory. The other new productions are of *Carmen*, and of works either on the edge towards Broadway musical (Marc Blitzstein's *Regina*) or over it (*10 in the Shade*).

Nor is there much risk in the choice of opening revivals *La Bohème*, *Car and Pag*, and *La Traviata* — except in as much as this last opera is given in a shoddy, sniggering updating saved only by stylish, poised singing from Michael Rees Davis as Alceste. (There are strong performances in the *Pagliacci* too, especially Gwynne Geyer as Nedda, flicking a steely voice with the speed, accuracy and gleam of a fayrer's knife, and Sigmund Cowan as a Tonio dark-toned and true, intelligent with the words and with his watchful eyes commanding sympathy by his entire involvement.)

*10 in the Shade* is unbelievably corny. First presented in 1963, it was a mile failure and sank into the limbo of college productions from which Scott Ellis, directing this City Opera

Paul Griffiths

staging, determines to rescue it.

He got the original team of Harvey Schmidt (music), Tom Jones (lyrics) and N Richard Nash (book) together again to make a trimmed version with a couple of new songs. He also encouraged excellent support from set designer Michael Anania, who provided a selection of slatted silhouettes to suggest farm buildings rippled by heat haze, for the action takes place during a drought, at the stated temperature, somewhere in the old west.

The drought also affects the heart of the heroine, Lizzie (the pathetic fallacy, along with all other dramatic devices, is working at a pretty basic level here). The sheriff is her obvious match, but cannot be made to declare himself. Along comes a young mountebank, Billy Starbuck, who promises he can bring rain, and meanwhile takes Lizzie off for a night of passion on his lorry. This fires up the sheriff. Lizzie makes her inevitable choice; and the rains come down. City Opera's cast, led by Karen Ziemba as Lizzie, Richard Muenz as the taciturn sheriff and Brian Sutherland as the rainmaker, give it all they have and disguise any embarrassment they might feel. The rain, drenching the stage at the end, has a charming stillness that fits rather well.

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## FINANCIAL TIMES

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Friday August 7 1992

## Stalemate in South Africa

**THE AFRICAN** National Congress has made its point. It should now return to the negotiating table. The trial of strength on the streets has ended in stalemate. Millions of Africans stayed away from work on Monday and Tuesday, either out of political conviction or as a result of intimidation. On Wednesday exuberant supporters of the ANC were addressed by Mr Nelson Mandela in the amphitheatre near government headquarters.

President F.W. de Klerk evidently instructed his senior police officers to co-operate with the demonstration leaders, but this does not mean that further "rolling mass action" would necessarily pass without setting off a violent explosion. In any event, continued negotiation by street theatre would be self-defeating. It would further weaken the republic's economy and deter foreign investors.

It is, therefore, reasonable to expect that Mr Mandela will lead his party back into talks. That is the logical next step. The ANC has expressed its understandable anger at the killing of its people at Boipatong, allegedly by supporters of the Inkatha Freedom party. Recent reports have lent credence to charges that the lower ranks of the South African police have connived at, or taken part in, murders of ANC supporters.

The number of deaths in police custody has been shown to be suspiciously high. The assertion that Mr de Klerk is either unable or unwilling to control his security forces has become increasingly difficult for him to refute. This puts his government back under the world spotlight.

He is aware of this. South Africa has accepted 10 United Nations

observers within its borders. The team is small, but its potential contribution as a facilitator of an eventual settlement is disproportionately large. Mr Cyrus Vance was instrumental in bringing about a pre-demonstration meeting between the South African government and the ANC, thus contributing to the apparently peaceful nature of this week's events and setting the scene for an early resumption of talks.

Mr Vance is now expected to propose the establishment of a long-term UN presence in the republic, to monitor the progress of the national peace accord.

This should be welcomed, but its potential should not be exaggerated. Outsiders such as the UN and the British individuals sent to assist in inquiries into police behaviour can help diminish the mistrust between the ANC and the government, but they cannot solve the fundamental problem that faces the two sides.

This is that Mr Mandela's party demands majority rule while Mr de Klerk insists on "power-sharing" as a means of protecting minorities. A deal can only be struck when the ANC recognises that it cannot have total control over South Africa handed to it on a plate and the National party accepts that in the end constitutional safeguards for minorities cannot permanently and universally thwart the will of an elected government.

If South Africa is lucky, the perilous weeks now behind it will have served to concentrate the minds of those who must reach agreement — or face a future that a previous prime minister, Mr P.W. Botha, once described as too awful to contemplate.

## Off the road

**IF JACK KEROUAC** had been British, he would probably have gone by bicycle. The folk hero of America's road culture would have drawn little poetic inspiration from a coast to coast drive on Britain's motorway network. Even today, more than 30 years after Kerouac's fabled journey, a "road-trip" along America's highways is exciting and up-lifting; in marked contrast to the congestion, pollution and poor services which scar the M1 from London to Leeds.

The great British public has always shown a dogged willingness to tolerate squalor. Some even claim to take a strange pleasure from a stop at a motorway service station. Maybe it is the lingering legacy of the war-time spirit that has caused decades of motorists to tolerate greasy food served by unwilling staff at inflated prices.

The quality of Britain's motorway services is a clear example of the abuse of monopoly power. Five companies currently control all 55 motorway service areas on sites owned by the government and operated under 50-year franchises. Almost never spaced less than 30 miles apart, they have had little incentive to respond to consumer needs.

Road travellers have detected some recent improvement in food quality. But last year's Which? report found dirty or shabby toilets, drab surroundings and 20-minute restaurant queues. In three cases, the report recommended motorists to drive on by.

Yet budding beatniks be ready. Mr John Major's famous intimacy with roadside Happy Eater restaurants has equipped his administration for radical measures. Yesterday's announcement that the

government plans to deregulate motorways service areas suggests Britain's motorways are to enter the consumer age. The franchise system is to be dismantled and private developers will now be able to identify new sites where they see profit-making opportunities and apply for planning permission.

This change does not herald a new age of motorway fun: service stations will still be tightly controlled. A minimum 15-mile interval between services will still be maintained; and stations will not be allowed to provide activities "which are unconnected with motorists' use of the road and which would therefore lead to the site becoming a destination in its own right".

The intention of these restrictions is understandable. It is in no-one's interest to develop motorway leisure complexes on the edge of large cities which undermine urban facilities, increase traffic flow and disadvantage city-dwellers without cars. And, surprising as it may seem, Britain's motorway verges are an important natural habitat for wildlife.

Still, the government should interpret its guidelines liberally. Safety demands that long distance motorists need plenty of breaks; and there is no reason why the only available pastimes should be eating, drinking and arcade games.

Why not allow drivers to break the trip from London to Glasgow with a refreshing swim at Newport Pagnell, or from Birmingham to Carlisle with a spot of 10 pin bowling outside Warrington. As for the leisure-centre seeking tripper, there is a long overdue way to discourage short journeys: motorway tolls.

## Food secrets

**MRS VIRGINIA** Bottomley, the health secretary, deserves some credit for publishing this week the commercial interests of her department's outside advisers on food and health policy. But the decision is scarcely the advance of open government she claims. At most, it is a modest, belated — and apparently grudging — recognition of what should be basic principles of public accountability.

The government has a clear responsibility to safeguard the public interest by setting nutritional guidelines and educating the country to accept them. But if they are to command confidence, their formulation needs to be transparent and their impartiality beyond doubt. As a minimum, advisers must be seen to be free of any possible conflict of interest.

The department's disclosure that many advisers have financial links, either personal or through research funding, with food and pharmaceutical companies is not evidence of impropriety. But by refusing to publish the information until now, the department has fuelled suspicions that it had something to hide. Even now, these have not been wholly dispelled by the decision to slip the

information out late on a holiday season afternoon and the failure to publish details of the advisers' occupations and places of work.

The most charitable explanation for such secrecy is an anachronistic belief that Whitehall knows best. If Mrs Bottomley is to demonstrate a genuine commitment to open government, she needs to go further. At the least, she should require disclosure of the sums received personally by advisers from industry and the precise services rendered.

It is impossible at present to be sure whether an adviser is paid a few hundred pounds a year for the occasional odd job, or is on a lucrative retainer for work at the heart of a company's competitive strategy.

Better still, departmental advisers should waive any personal payments from companies with a vested interest in their policy recommendations, and such companies' employees should be made advisers only if they possess unique skills.

Finally, the department should disclose when, and on what topics, advisers are required to stand down from discussions to avoid conflicts of interest.

**F**ly south-east from Chicago and you will quickly reach one of the most imposing landmarks of 20th-century American industry — an ugly, sprawling monument to the past glory, present tribulation and future uncertainty of the big US steel companies.

There, strung out along the southernmost curve of Lake Michigan, like grotesque mechanical monsters at a watering hole, stands the most concentrated collection of steel plants in North America. The largest of them all, US Steel's Gary works, stretches for more than six miles along the shore.

This is the heartland of "Big Steel", the giant corporations which have dominated the US industry since the turn of the century. And, though you might not guess it from the lake shore's grim appearance, Big Steel has poured over \$20bn (£10.4bn) into the modernisation of these and other US plants during the past decade to combat two potentially deadly threats which have battered the Leviathans for more than 20 years.

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One is cheap imported steel. The other is the seemingly unstoppable growth of nimble US "mini-mills", which have much lower capital demands and operating costs than the giants. This month brings two significant milestones in these battles:

On Monday, the International Trade Commission, a US government agency, will make a preliminary judgement on Big Steel's complaints that foreign rivals, unfairly subsidised by their governments, have been dumping steel in the US market and depressing prices.

This should be welcomed, but its potential should not be exaggerated. Outsiders such as the UN and the British individuals sent to assist in inquiries into police behaviour can help diminish the mistrust between the ANC and the government, but they cannot solve the fundamental problem that faces the two sides.

On Wednesday, US Steel, the big

company in the industry, acknowledged it was considering

gradually as the US and global economies emerge from recession,

and American prices could give a further fillip if the industry eventually wins some form of protection through its anti-dumping actions.

Still, over the past 10 years Big Steel has undergone a remarkable transformation for the better. At the start of the 1980s, after decades of neglecting technology pioneered in Europe and Japan, the American industry was one of the world's less efficient producers and in danger of being swamped by imports.

Today it is on many measures among the world's most efficient. Apart from the huge capital investment, it has benefited from the closing of dozens of inefficient plants and a halving of the industry's workforce; the VRAs; the decline of the dollar; and capital and technical help from Japanese rivals which have got round the trade barriers by investing in joint ventures with the Americans.

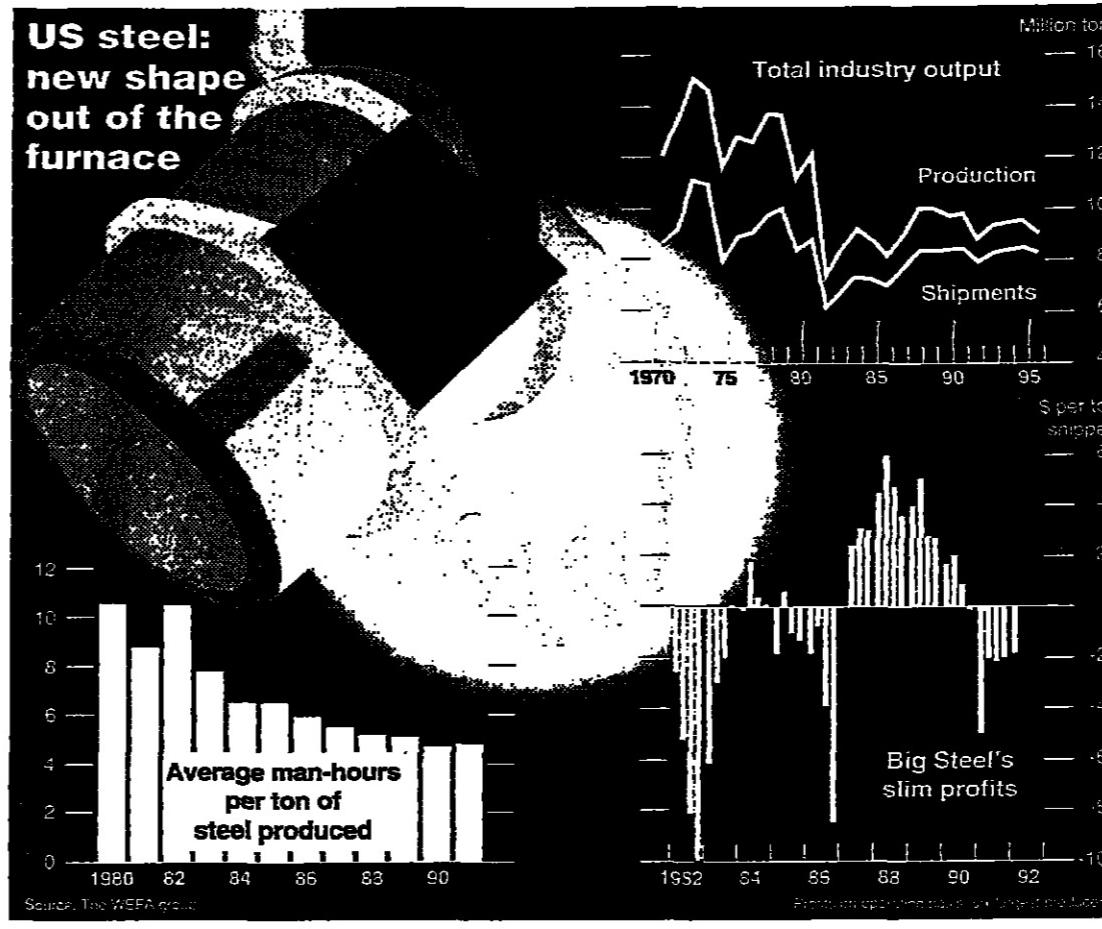
Yet the large steel companies remain troubled. Virtually all of them are losing money, as they have in most of the past 10 years, and many are crippled by weak balance sheets and onerous retiree health and pension costs.

The most immediate cause of pain

# A little lesson for Big Steel

Mini-mills and imports have forced US companies to reform, says Martin Dickson

**US steel: new shape out of the furnace**



is the US recession, which has sharply cut American demand for steel. The effects of that have been exacerbated by a global glut of steel products, which has forced world prices down to the level of 1990 — and even lower once inflation is taken into account.

This problem is likely to recede gradually as the US and global economies emerge from recession, and American prices could give a further fillip if the industry eventually wins some form of protection through its anti-dumping actions.

But Big Steel also faces a longer-term, purely domestic threat, symbolised by a spanking new mill which lies 100 miles south of Lake Michigan, amid the red barns, silver grain silos and flat corn and soybean fields of rural Indiana.

This is the technologically innovative Crawfordsville plant of Nucor, the largest and most successful of the mini-mills which over the past three decades have come from nowhere to snatch from Big Steel much of the US market for commodity products such as bars, wire and rod. They now account for about 21 per cent of US steel consumption, compared to about 17 per cent for imports.

The mini-mills differ from the US majors in that they are non-union, niche players with extremely lean organisational structures and make steel with less capital intensive technology. Big Steel is vertically integrated, meaning that each company carries out every stage in the

transformation of iron from raw ore into finished steel. The mini-mills start not with ore but scrap metal, which they simply liquefy in an electric arc furnace.

All these factors have given the mini-mills large cost advantages in low-grade steel markets. Big Steel's response has been to retreat to the more technologically sophisticated, higher margin markets for flat-rolled products, which account for about half of US consumption.

The other half was due to a big change in the culture of the plant, with managers devolving much more responsibility to workers. "It sounds easy," says Mr Goodwin, "but it's very difficult. Our culture has always been: I'm the boss and you do what I say, when I say."

For example, a team of five workers has been assigned to customers' plants to assess problems with steel shipments and makes recommendations for improvements.

Along with other parts of US Steel, Gary has gone some way to reducing job demarcation lines, and in one of its new finishing lines it intends to have just one category of union member running the whole operation. This should lead to more efficient use of the machinery. "But it's a lot easier to accomplish at a greenfield site," says Mr Goodwin.

That is clearly evident at Crawfordsville, where the heavily sweating labourer you see standing at the base of the casting machine turns out to also be the shift manager.

Nucor's employees are extremely flexible in their work practices. This is partly because they are from overwhelmingly rural backgrounds

— not for nothing is Crawfordsville in the middle of corn fields — and distrust unions. It is also because a very large element of their pay is linked to productivity, so the more flexible they are, the larger their take-home package.

The cost of employing labour at the two plants is not far apart. Gary spends about \$30 for an hour's work and Crawfordsville \$28. But because US Steel has the historic burden of high retiree benefits, the Gary worker only sees around \$14 an hour in his pay package, compared with \$20 for the Nucor employee.

**N**ow put these labour advantages together with Nucor's relatively cheap electricity costs (thanks again to a rural, greenfield location) and the operating advantages of its new technology. The result is the lowest manufacturing costs of any US flat-rolled producer — some \$50 to \$75 a ton below Big Steel. Nucor claims the gap will widen as Crawfordsville matures.

"While those guys in Big Steel are wringing concessions from the labour unions, getting a morsel there and a granule here, this thing is a powerful beast that has a long way to move forward," says Mr Keith Busse, the plant manager.

Crawfordsville's 1m tons of output is small in a sector totalling 40m to 50m tons. But Nucor expects to be producing 8m tons from Crawfordsville and three clones by the turn of the century. Other mini-mills sniffling around the new technology could boost the total to 13m to 15m tons, says Mr Plummer, who adds: "There's no way that can happen without some companies being pushed out."

However, companies such as Nucor have no monopoly on new technology and US Steel's consideration of a mini-mill of its own shows how the most flexible and efficient of the Big Steel companies can fight back.

US Steel could even have a technical advantage over Nucor, since one new method of steel-making it is considering — thin strip casting — may produce higher quality steel than Nucor's thin-slab technique.

Mr Tom Usher, president of US Steel, which looked at and rejected the thin-slab method, argues that Nucor will never compete at the very top end of the flat-rolled market because its technology cannot make sufficiently fine steels — a view strongly disputed by Mr Busse.

Whatever the truth, many analysts believe that over the next 10 to 15 years the traditional distinctions between the mini-mills and integrated companies will blur as the two converge on new technologies both for smelting and casting steel, and as the Big Steel companies are driven to become number niche players themselves.

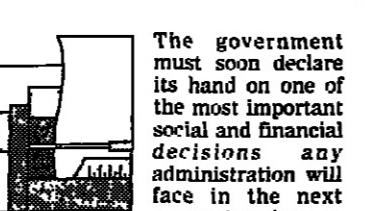
Whether US Steel and other integrated plants can beat the mini-mills at their own game will depend in large measure on management enterprise, on each company's capital resources and on its ability to get the steel workers' union to adopt more flexible labour practices. US Steel looks reasonably well-placed, but some of its weaker brethren do not.

A flight over Gary provides a chilling reminder of the fate that awaits those that fail to adapt. Below, in the heart of America's mightiest steel complex, lies a large empty space, the site of razed factories that once served commodity markets lost to mini-mills and imports. Weeds cover the waste-

## PERSONAL VIEW

### The pragmatic option on pension equality

By Howard Davies



The government must soon declare its hand on one of the most important social and financial decisions any administration will face in the next generation: how to equalise pension ages for men and women.

For the past two years, company schemes have been grappling with the need to put men and women on an equal basis, following a European Court ruling — the Barber judgment — that occupational pensions must not discriminate between the sexes. Now it is the government's turn to decide; it is critical that it gets the answer right.

During the 1980s, the real income of pensioners rose on average by about a third — more even than the record pay achieved by those at work. One measure of a civilised society is how well it treats its elders, so this improvement in pensioner income is welcome.

But the increase has not benefited all pensioners evenly. Indeed, little of the rise has come from changes to the basic state pension. Much more significant has been the growing contribution from "second tier" arrangements, particularly occupational pension schemes set up and largely funded by employers.

Members of those schemes benefit from the exceptional growth of stock values and yields during the 1980s, in sharp contrast with the 1970s, when many employers with company schemes found that they had to divert resources from business revenues or reserves in order

to maintain existing pensions at promised levels. But the "fat" years are now behind us. Few expect investment performance to match the levels of the last decade.

Meanwhile, birth rates have generally fallen and people are living longer. That means the number of pensioners is going to grow much more rapidly than the working population. The cost of pension provision will quickly rise too.

Against that background, more than 80 per cent of company schemes moving to equalise pension ages for men and women since the Barber judgment have decided to do

For everyone, the right to full basic state pension should begin at age 65 — the current age for men

so at age 65. That is what we, and the Social Security Advisory Committee, believe the government should do. The right to a full basic pension in the state scheme should start at





# FINANCIAL TIMES

Friday August 7 1992

Shareholders to approve change in status of state-run groups

## Italy edges closer to sell-offs

By Hal Simonian in Rome

**T**HE Italian government's privatisation plans will overcome a big hurdle today when special meetings of shareholders of the four biggest public-sector groups approve their transformation into joint stock companies.

The change in legal status is a crucial step towards the flotation of some, or all, of the groups. The companies include IRI, Italy's biggest public-sector holding concern, ENI, the state-owned energy and chemicals group, Enel, the electricity generating authority, and INA, the state insurance agency.

While approval for the change is not in doubt, the focus will be on the composition of the groups' boards of directors which are also up for renewal. The new boards should offer a clear indication of the balance of political forces within the government over pri-

vatisation. "You'll have to count how many old faces move out and how many new ones come in," said a senior government supporter of privatisation. "If there are more new faces than old, it means we have succeeded."

That is not a foregone conclusion, however. Some executives who owe their jobs to their party allegiances are resisting change. The Christian Democrats and the Socialists, the two biggest parties in Mr Giuliano Amato's coalition government, are also divided.

As a result, the composition of the boards had still not been decided last night.

Observers expect the boards to be slimmed down, giving representatives from the Treasury, now the companies' shareholder, much greater say. The board of directors of ENI, the biggest of the four, currently has 15 members. "The new boards should be

much smaller - 10 people at the most," one official said.

Officials expect the current, politically appointed chairmen of the four companies to be reconfirmed. However, it is thought the mandates of the four - Mr Franco Nobile at IRI, Mr Gabriele Cagliari at ENI, Mr Franco Vizzoli at Enel, and Mr Lorenzo Pallesi at INA - may be cut from their present multi-year terms. Their powers may also be curtailed.

Once the assemblies are over, bankers expect little movement on privatisation until October, by which time a six-member committee of bankers and economists, set up by the Treasury last week, will have presented its findings. "Once we have received their suggestions, we'll decide how to proceed," an official said.

The pace may disappoint foreign bankers who have postponed their holidays in the hope of submitting privatisation proposals to the Treasury.

Mr Piero Barucci, the Treasury minister, has turned down all meetings with bankers until he receives the privatisation committee's recommendations.

The government has already indicated its willingness to float more than 49 per cent of public-sector companies' shares - an impassable barrier in the past.

And later this year, the flotation of IRI's Finmeccanica subsidiary and ENI's Agip and Smam operations is due to go ahead as planned.

However, ministers are still considering sending a much stronger signal to the markets by disposing of the government's controlling interest in a prestigious state-owned company, such as a bank.

The change in status should coincide with final approval in the Senate of the government's decree law which put the transformations into effect.



Flag carriers: ANC supporters march with a mock coffin draped in the South African flag through Kempton Park as part of a week of mass action. Protest winds down, Page 3

## Russian reforms win IMF and World Bank support

By Michael Prowse  
in Washington

**T**HE International Monetary Fund and World Bank yesterday threw their weight behind the economic reform efforts of Russian president Boris Yeltsin.

Mr Michel Camdessus, the IMF managing director, sought to allay mounting fears that Russia and the IMF would be unable to reach agreement on a full programme of economic reforms.

He indicated that the \$1bn "first tranche" credit approved by the IMF's board late on Wednesday was only the first stage of a "phased programme of collaboration".

Mr Camdessus acknowledged some slippage in Russia's reform efforts, but said he hoped the IMF would be able to approve a full standby agreement with Russia

by the end of this year. The timing and scale of future IMF support, however, would depend on the strength of Russia's reform programme.

The IMF's initial \$1bn credit was primarily a recognition of Russia's "immense efforts" in the past nine months, Mr Camdessus said. The credit line, which covers the next five months, was available without further conditions.

Mr Camdessus indicated a willingness to show some flexibility in assessing Russia's progress on reforms. The IMF was engaged in a "damage control" exercise. Its aim was to help the country avoid hyperinflation and to keep the reform effort on track.

It was "absolutely essential" that Russia achieve the ambitious fiscal targets agreed with the IMF - a sharp reduction in

the budget deficit to 5 per cent of gross domestic product in the second half of the year. He also stressed the importance of Russia achieving firmer control of its money supply.

However, it is looking increasingly unlikely that Russia will meet targets agreed with the fund to restore the country to some sort of financial health.

Western experts say the budget deficit was heading for 15 per cent of GDP even before yesterday's agreement between the Russian government and central bank to supply Rbs200bn in working capital to state enterprises.

The World Bank, meanwhile, approved a \$600m "rehabilitation" loan to enable Russia to purchase much-needed imports.

All Names will be able to inspect the register.

The first issue of the detailed figures, under the name of Limelight, was published yesterday.

Limelight brings Lloyd's into competition with Chatset, an independent company, whose unofficial listings, Lloyd's League Tables, have been published since the early 1980s.

In recent months Chatset's editors, Mr Charles Sturge and Mr John Rew, have been highly critical of Lloyd's and pessimistic about its business prospects.

The market's losses in 1989, the latest year for which figures are available, were £2.6bn.

Mr Sturge said the new publication was designed to "stuff" Lloyd's League Tables which sold about 3,000 copies last year.

Limelight will have an initial print-run of 3,000 copies.

In a further move Lloyd's is cutting the number of council members from the present 28 to 21 in 1993 and 16 in 1995.

The changes are in line with the recommendations of a committee headed by Sir Jeremy Morse, the chairman of Lloyds Bank which reported last month.

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# FINANCIAL TIMES COMPANIES & MARKETS

Friday August 7 1992

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BP

very trend. On past experience, costs down in the second half, it will be nearing the limit of its ability to squeeze commission income out of its reluctant customers, even though first half advance. Crucial to the chance of maintaining the dividend in the full year will thus be the extent to which bad debt provisions increase.

Here the outlook is murky, and forecasters' record abysmal. One made provisions during the second half, and has now caught up with its competitors. But its lending also grows particularly fast in the late 1990s, and retains a heavy exposure to prove which cost £200m in the first half. Thereafter investors might yet be about the duration of the review.

BOC

BOC could not have chosen a day on which to remind the market of its defensive qualities. Nine measures were notably robust and contained no surprises: in the case of market certainty, it has a value added dividend in advance only adds a sense of security. Even exposure to the weak dollar is hedged through currency transactions that have already netted some gains. This goes a long way towards offsetting the 65m currency transaction that might be anticipated for 1993.

Yet BOC has not convinced the market that it can deliver anything more than secure, but incremental, growth. Yesterday's 3 per cent rise in the share price only partly recoups the 10 per cent fall in the last two weeks. Bottom-line improvements in the industrial gases business come at efficiency gains this time are. There must be doubts about BOC's ability to repeat the trick in absence of higher volume. The balance sheet looks increasingly safe with the patient for Forane equity. January. The replacement of Suprane has to convince its investors of its safety and attractiveness. If the threat from gas manufacturers is to be repelled, these doubts are resolved. BOC is unlikely to trade at a premium to the market despite the attractive secure dividend.

## INSIDE

### Royal Dutch/Shell falls 26% to £481m

Royal Dutch/Shell, the Anglo-Dutch oil company, yesterday reported a 26 per cent second-quarter fall in net income to £481m (£81.8m) excluding inventory gains and losses. Page 16. Lex, Page 14.

### Rough ride for airline stocks.

Swissair European airline stocks have had a rough ride during the past few weeks, hit by airline overcapacity, damaging fare wars, and the tortuous progress of the part of management towards a lower cost base. The worst performance has come from Swissair where the shares, down by more than a quarter since their peak in May, have fallen 20 per cent faster than the local index. Back Page

### Sluggish time for Deutsche Bank

Deutsche Bank, Germany's most powerful bank, appears to have run out of steam. "It looks as though the great ship of state Deutsche Bank has at last ground to a halt," said one analyst, commenting on the 3.2 per cent decline in profits to DM1.06bn (52bn) for the first half of the year. Page 18.

### Ups and downs in Hong Kong

Hutchison Whampoa, the diversified Hong Kong conglomerate, has made a 20 per cent cut in its interim dividend and a HK\$1.42bn (US\$134m) write-down of its investment in Husky Oil, a Canadian oil and gas producer. The latest write-down pushed the group into first-half net losses of HK\$78m, compared with profits of HK\$2bn a year earlier. However, Cheung Kong, the flagship of Mr Li Ka-shing which holds 40 per cent of Hutchison Whampoa, has reported a 17 per cent growth in its first-half net profit, reflecting the 65m currency transaction that might be anticipated for 1993.

### IBM may form PC division

IBM's strategy to transform itself from a monolithic giant into a loose federation of smaller, more competitive, business units may create a new subsidiary which would design, develop, manufacture and market IBM personal computers. Page 17.

### TVR accelerates profits

TVR is suddenly being taken seriously by a wider world than the die-hard enthusiasts who have kept it in business since it first began making sports cars in 1954. Last year the UK carmaker increased its output by a quarter and quadrupled profits. Profitability should be increased further by the Griffith (above), which has just gone into production. Page 21.

**Market Statistics**

	Best lending rates	Life equity options
Benchmark Govt bonds	34	18
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### Chief price changes yesterday

### New York prices at 12.30

## FINANCIAL TIMES

# COMPANIES & MARKETS

Friday August 7 1992

## GM warns of tough second half

US group cuts losses but shares fall amid concern over outlook, writes Martin Dickson

GENERAL MOTORS, the US motor group in the throes of a radical restructuring, yesterday reported its best quarterly operating performance in two years but its shares fell as it warned that the second half of the year looked tough.

The figures underlined the slow recovery from recession of the US vehicle market and Detroit's concern that trading conditions between now and December could be difficult, given both the fragility of the US market and a slowdown in Europe.

Mr Robert Stempel, chairman, said GM's big cost-cutting programme should mean a significant improvement in second-half

results over the final six months of 1991. But he added: "Sustaining the rate of progress we experienced in the first half of this year... appears extremely challenging."

GM reported a net loss of \$87m, or 66 cents a share, in the quarter, compared with a loss of \$784m, or \$1.34 a share, in the same period of last year. Sales and revenues rose from \$31.5bn to \$33.2bn. However, the group earned \$322m, or 31 cents a share, when a previously announced special \$749m restructuring charge taken by its GM Hughes Electronics subsidiary was excluded.

This move into the black depended heavily on the group's three non-motor businesses. General Motors Acceptance Corporation, the group's financial services arm, made \$288.5m, up from \$283.6m; Electronic Data Systems made \$157.1m, up \$17.3m; and GM Hughes made \$164.6m, up \$14.3m before the restructuring charge.

The results were not far from market expectations, but GM shares slipped \$1.1 in morning trading, to \$37.7, amid concern about the second-half outlook.

The shares lost \$1.1 on Wednesday following a remark by a senior GM executive that the company might wait until next year before announcing more names of the 21 factories it is to close over the next few years.

So far only 14 have been identified and Wall Street wants GM to move quickly to bring excess manufacturing capacity in line with market demand.

## Philips half-year profits fall 63%

By Ronald van de Krol  
in Eindhoven

PHILIPS, the Dutch electronics group, suffered a sharp drop in profits in the second quarter, as fierce competition in the key consumer electronics sector forced it to reduce prices on compact disc players, televisions and video cassette recorders to maintain market share.

Net profit fell to F1.82m (\$50m) from F1.55m the year before, when Philips' results were increased by a F1.36m extraordinary gain on the sale of its remaining white goods activities to Whirlpool of the US.

The sharp decline in quarterly results pushed first-half net profit down to F1.256m, a fall of 63 per cent from the year before. Philips, whose shares have been under pressure since it issued a profits warning in June, said problems in consumer electronics masked progress in areas such as lighting, where first-half operating profits rose 64 per cent. "If it had not been for the setbacks in consumer electronics, we might have served you champagne today," Mr Jan Timmer, president, said.

Group turnover in the first half fell 1 per cent to F1.25.8bn, again reflecting price-cutting in consumer electronics.

Philips declined to detail losses in consumer electronics but said selling prices had been cut by an average 6 per cent to preserve its market share.

Mr Henk Bodé, head of consumer electronics, said the sector was not expected to return to profit until 1994. To achieve the turnaround, the company planned to boost efficiency of its factories in Europe, to centralise its warehousing and to double the size of its European sales force.

The consumer products division – which accounts for nearly half of Philips' annual sales and includes consumer electronics, appliances such as shavers and coffee-makers, and PolyGram, Philips' profitable 80 per cent-owned music company – saw operating results tumble to F1.18m in the first half from F1.47m a year earlier.

The malaise in consumer electronics also hit Philips' TV picture tube business, and associate companies such as Grundig of Germany. These difficulties in consumer electronics shaved F1.40m to F1.50m off net results, said Mr Henk Appelo, finance director.

Jan Timmer's offensive, Page 16

## New broom sweeps the decks

The scale of restructuring by BP's new chief executive has surprised analysts, reports Neil Buckley

BP hopes this will allow it to start paying off Sibm's F1.6bn debt annually from next year.

Analysts said yesterday's F1bn restructuring charge was the "pain" from implementing that programme. "BP has decided to take all the pain of the redundancy costs in one go, and to write down the values of the assets for when they don't sell them for what they are worth," said Mr Alan Sinclair, analyst with Smith New Court, the London brokers.

The restructuring charge taken as an exceptional item, transformed a £107m profit on a replacement cost basis – slightly better than expected – into an unprecedented F812m loss.

Mr Simon had been expected to take the opportunity of the change in management and poor results to clear the decks and establish a firm base from which BP could move forward, but the sheer size of the programme took some analysts by surprise.

Mr Steve Ahearn, chief financial officer, told analysts days after the boardroom coup which removed Mr Horton that BP would accelerate its cost-cutting and debt reduction programme, and start paying off some of its F1.6bn debts by next year.

The ruling will apply to the three shareholder groups involved in the appeal – Saudi Aramco, the Saudi Arabian investment company, and Déménor, which represents small Belgian shareholders. They hold some 10 per cent of the group, but Accor has committed itself to extending the payout to any shareholders "in a similar situation" if it loses its court battle.

Accor's shares were suspended yesterday morning. After trading resumed they recovered from FFr630 to close unchanged on the day at FFr638.

Mr Simon was also said to be keen to implement a programme to cover redundancy costs. Some 11,500 jobs are to be lost – or 10 per cent of the remaining workforce, which has already been cut by more than 8,000 since the appointment of Mr Bob Horton in 1990. About 1,500 of those jobs are in the UK, mainly from the research and engineering divisions. The rest of the job cuts will be in BP's European and US operations. The other F54m is asset write-downs, to cover the expected losses associated with BP's disposal programme.

The second important plank of the programme was to halve the dividend to 2.1p, which Mr Simon said released it at a level which allowed for sustainable growth. He said the dividend was now set to be covered by cash flow, and did not rely on the success of the divestment programme.

The dividend cut was broadly in line with expectations although some analysts had suggested a cut of 30 per cent or 40 per cent would be sufficient. Analysts also said they

believed the medium-term financial programme was a prudent one. "I think they are definitely moving in the right direction, and this will help restore confidence in the management," said Mr Fergus MacLeod, an analyst at County NatWest. "They have cut the dividend and stopped over-spending, and will benefit when the economic environment starts to improve. I think they are actually rather over-selling the doom and gloom."

Mr MacLeod believed BP would still be able to start paying off its debts next year even if it did not make all its planned asset sales, given a modest upturn in the economy. Other brokers were less optimistic, saying the programme relied too heavily on disposals which would be difficult to achieve in the current climate.

In the future, BP's directors are praying for an economic upturn

– something to which the company's profits are more highly geared than almost any other large oil company. If this does occur, industry experts say, BP will benefit from it more quickly than rivals such as Shell. It is also less exposed than some of its competitors to the predicted downturn in the Asian market.

While BP is well-placed for recovery, observers say there are still long-term fears about the unbalanced structure of the company, the spread of its exploration and production activities and its management style.

While the new management has pledged a change in leadership style, it remains to be seen whether Mr Simon will be more successful than his predecessor at carrying through effective structural changes without damaging company morale.

If Mr Horton was known as the hatchet man, BP's employees may be wondering today what makes their new boss. Lex, Page 14; Shell falls, Page 16; Petrofina halved, Page 16; Styrene venture, Page 20

All these securities have been sold, this announcement appears as a matter of record only.

New Issue

23rd July, 1992

## U.S.\$2

## INTERNATIONAL COMPANIES AND FINANCE

**Veba falls 14% at pre-tax level**

By David Waller in Frankfurt

**VEBA**, one of Germany's largest industrial companies, with activities ranging from chemicals and energy to trading and retailing, yesterday reported pre-tax profits down 13.9 per cent to DM889m (from DM1.03bn) in the first six months of the year. However, turnover rose by 12.4 per cent to DM32.55bn, mainly as the result of acquisitions.

Mr Kiran Bhojani, recently appointed head of investor relations at the Düsseldorf-based conglomerate, explained that, but for a number of spe-

cific exceptional factors, pre-tax profits would, in fact, have risen by 7.5 per cent.

Heavy depreciation associated with new investments, combined with pension provisions and provisions for the costs of redundancies in the chemicals division, absorbed a total of DM222m which was charged "above the line" to the profit and loss account. A substantial proportion of the total would have no impact on cash flow, Mr Bhojani said.

The company gave no definitive breakdown of profits, indicating only in general terms that the chemicals divi-

sion - where turnover climbed by half a per cent to DM5.33bn - lost money in the first half, partly because of poor market conditions but also because of extensive rationalisation measures.

There was also a "considerable decline" in profits in the oil division, despite a 6.8 per cent increase in turnover to DM6.55bn. The company said it had been impossible to reach the prior-year level, which had benefited through special factors connected with the Gulf war.

There was unlikely to be any notable earnings improvement

over the course of the year as a whole in these two divisions, Veba warned.

The service businesses improved total turnover by 25.4 per cent to DM15.62bn. Veba said profits here were pleasing, especially in the construction materials handling sector which profited from the construction boom in the eastern part of the country.

The increase in turnover reflected the acquisition of Schenker-Rhenus, a transport company bought last year. Capital investment in the first half was DM1.83bn, up from DM1.63bn last year.

**Half-year income halved at Petrofina**

By Andrew Hill

**PETROFINA**, the Belgian oil company, yesterday announced that interim profits had halved to BF14.2bn (\$135m) as the fall in crude oil and gas prices and the weakness of the US dollar continued to take their toll.

The group - which last year reported first-half net consolidated profits of BF19.5bn - said it could see no immediate end to the economic recession which is blighting the industry. Overall turnover slipped to BF265bn from BF280bn.

"Nothing leads us to expect

in the months to come any significant change in this situation, which severely affects the petroleum and petrochemical industry," said the company, one of Belgium's largest industrial groups.

Mr François Cornélis, chief executive, warned of a "marked drop" in first-half profits in May, and said an improvement would depend on a rise in US gas prices and improved refining margins.

Instead, the company reported that refining margins had continued to slide during the first half. Refining, market-

ing and transport operations turned in interim operating profits of BF13.27bn against BF17.89bn, and were hit in the oil US unspecified "technical problems" which caused "considerable production losses".

Profits slipped at all of Petrofina's operations, except paints, which made BF1.91bn in the first half against BF1.79bn in last year's equivalent period. Chemicals profits dropped to BF1.31bn from BF1.99bn and exploration and production to BF1.61bn from BF1.61bn.

The group said it was taking the gloomy outlook into account in its strategic planning. As part of its strategy, Petrofina is trying to reinforce its Antwerp refining capability and getting more choosy about the development of its petrochemical products.

Last week, Fina, the group's US affiliate, reported net earnings of \$67,000 for the six months ended June 30 against \$12.5m last year. Second-quarter earnings were up to \$5.53m from \$4.24m. Negotiations are continuing with Arabian Petroleum to establish a joint venture in the refining sector.

nothing leads us to expect

**CAE slips in first quarter**

By Robert Gibbons

**CAE** Industries, a leading international flight-simulator maker, posted lower first-quarter profit, but a C\$35m (US\$29.6m) order for Cathay Pacific will bolster its order-book.

For the June quarter, CAE earned C\$5.7m or 5 cents a share, down 15 per cent from C\$6.7m, or 7 cents a year earlier, on revenues of C\$240m against C\$273m.

The slowdown in world aviation has reduced commercial simulator orders and revenues will be flat this year, the company said.

Earnings for fiscal 1993 should improve slightly over fiscal 1992, said Mr David Race, president.

**Shell income tumbles by 26%**

By Richard Gourlay in London

**ROYAL** Dutch/Shell, the Anglo-Dutch oil company, yesterday reported a 26 per cent fall in second-quarter net income to £481m (£918.7m) excluding inventory gains and losses.

Over the first half, net income measured on the same current cost basis fell 24 per cent to £1.44bn, on sales down 4 per cent at £24.43bn.

A second-quarter improvement in upstream profits from a higher crude oil price was offset by a reduction in downstream margins and further falls in chemicals as a result of weak economic demand.

The figures included £216m of non-operating profits, most of which related to sales of assets and the settlement of tax affairs in the US. These special gains were only partly offset by foreign exchange currency losses of £102m which were also included in the net income figures.

The comparative figures for the second quarter of 1991 were a £22m gain from special non-operating profits and a currency gain of £120m.

Royal Dutch/Shell said these special benefits were exceptionally high and unlikely to be repeated this year. The group's net income including inventory gains rose 8 per cent in the second quarter to £576m and 4 per cent over the first half to 17 per cent to £2.5bn.

In chemicals, group earnings fell from £101m to £1m in the first half with the main losses outside the US and heavy inventory losses in both quarters.

Lex, Page 14

share. The dividends for the two parent companies will be set on September 10.

Cash flow from operations in the first half fell from £1.73bn to £3.05bn, with the swing arising largely from a sharp increase in working capital utilised.

Capital spending and exploration costs in the first half fell 17 per cent to £2.5bn.

The group's share of crude oil production from its own and shared ventures rose 7 per cent to 2.15m barrels a day while natural gas volumes were 8 per cent higher at 7.1bn cu ft a day.

In chemicals, group earnings fell from £101m to £1m in the first half with the main losses outside the US and heavy inventory losses in both quarters.

Lex, Page 14

**Profits rise by 14% at GEC Alsthom**

By Alice Rawsthorn in Paris

**GEC ALSTHOM**, the Anglo-French power company, saw net profits increase by 14 per cent from FF1.71bn (£340m) to FF1.95bn for the year ended March 31.

The power group, formed three years ago as a joint venture between the UK's GEC and Alcatel-Alsthom of France, increased operating profits by 20 per cent to FF3.36bn on sales 8 per cent up at FF7.2bn.

GEC-Alsthom has emerged as an aggressive player in the European power generating equipment market due to a forceful strategy of developing a broad product range and exploring the licensing agreement that European Gas Turbines (EGT), its French subsidiary, has with General Electric of the US. The US group has a 10 per cent stake in EGT, and the rest belonging to GEC-Alsthom.

EGT yesterday announced it had won a FF1.2bn export order to supply eight gas turbine generators to Iran Power Generation and Transmission (TAVANIR). EGT has also won smaller export orders for Europe and Latin America worth a total of FF1.500m.

Its counterpart in the UK reported its first orders for typhoon gas turbines for offshore platforms in the North Sea and Australia. The EGT orders in France and the UK contribute to a total of FF2.5bn of new export orders for the GEC-Alsthom group.

GEC-Alsthom said that it received orders worth FF13.3bn in the 1991-92 financial year.

Prima creditors meet again today

By Peter Bruce in Madrid

SOME 60 creditor banks of the big Spanish property group Prima Inmobiliaria are to meet again in Madrid today after a first meeting with Prima and its owners, the Kuwait Investment Office (KIO), to discuss a two-month moratorium on debt repayments, ended in confusion on Wednesday.

Prima, the KIO and Salomon Brothers, which is advising the KIO on the restructuring of its \$4bn assets in Spain, are encouraging the banks - which

**Timmer acts to quell doubts in break with tradition**

By Ronald van de Krol

In Eindhoven

**PHILIPS**, the beleaguered Dutch electronics group, yesterday deployed Mr Jan Timmer, the president, to quell doubts about the company's new consumer electronic products that have created the weakness which has beset its share price since early summer.

Breaking with tradition, Mr Timmer presided over the company's quarterly press conference to clear up what he described as misunderstandings about the future prospects of the digital compact cassette (DCC), compact disc-interactive (CD-I) and high-definition television (HDTV).

Mr Timmer, who normally addresses only the annual results presentation in February, vigorously denied a Dutch press report that the company would face financial problems if it HDTV standard, developed together with Thomson of France, did not prove successful.

He said the importance of HDTV to Philips' group well-being had been distorted and the effect of these worries on Philips' shares had been exaggerated.

Mr Timmer said the future of HDTV lay with European Community finance ministers, who must decide later this year on whether to approve incentives to encourage broadcasters to produce programmes in D2-MAC. This is the standard developed by Philips, Thomson and other European compa-

nies, as an intermediary step to full HDTV.

However, Mr Timmer said Philips was "prepared for a large number of eventualities" if another solution was found.

Investor worries about HDTV have been compounded by Philips' recent announcement that it was delaying its planned September launch of DCC until later in the year, as well as by doubts about the success of CD-I, a multi-media version of the popular CD player.

Recalling the launch of the CD in 1982, Mr Timmer said: "At the time, there were an unbelievable amount of Doomsday Charles who said 'Don't do it because we have the cassette ... and the LP'. If we had listened to them, the CD would never have been launched."

He said the delay in getting DCC to shops was small compared with the expected 25-year life span of the product.

Mr Timmer acknowledged that "we shot ourselves in the foot" by originally specifying a September launch rather than speaking of "the autumn".

Mr Timmer, who once said he might resign if results did not improve by the end of 1992, stated that yesterday's figures "are no reason for me personally to say I'm throwing in the towel".

After the press conference, Mr Timmer startled journalists in the press centre by making an impromptu walk-about. Commenting on yesterday's further decline of nearly a guinea in Philips' share price, he said: "I didn't come here with the illusion that the share price would go up by five guineas."

Clearly, however, Mr Timmer's performance yesterday was designed to win back some of the confidence which his elevation to the top job at Philips generated back in July 1990.

**Prima creditors meet again today**

By Peter Bruce in Madrid

Prima owes close to \$500m to a steering committee.

In return, the KIO has promised to lend Prima \$35m to make interest payments.

At Wednesday's meeting, Mr John Gomez-Hall, Prima's chairman, and Mr David Jarvis, the Salomon official advising KIO, said 90 per cent of Prima's assets were either greenfield or under construction and were not producing revenue. The group needed time to design a survival plan.

Mr Mahmoud Al-Nouri, the chief KIO official in Spain,

unexpectedly spoke. He said the KIO management in London had only been in place since May, implying they were not responsible for the plight of Prima and Ercros, the KIO chemicals group which stopped paying creditors last month.

He asked for unanimous agreement on a moratorium or the KIO would have to take other steps. This may have meant suspending payments or the sale of assets.

By late yesterday the banks had still not discussed their response.

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6th August, 1992  
  
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**Goldman Sachs International Limited**

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**Nomura International**

**Bank of Tokyo Capital Markets Group**

**BNP Capital Markets Limited**

**Daiwa Europe Limited**

**KDB Bank (UK) Limited**

**Merrill Lynch International Limited**

**New Japan Securities Europe Limited**

**Nippon Credit International Limited**

**Taiheiyo Europe Limited**

**Barclays de Zoete Wedd Limited**

**Daito Securities Europe Limited**

**Hambros Bank Limited**

**Kleinwort Benson Limited**

**Morgan Stanley International**

**Nikko Europe Plc**

**Swiss Bank Corporation**

**Westdeutsche Landesbank Girozentrale**

**Daiwa Europe Limited**

**Nomura International**

**IBJ International Limited**

**Fuji International Finance PLC**

**Sumitomo Finance International plc**

**Nikko Europe Plc**

**Yamaichi International (Europe) Limited**

**Barclays de Zoete Wedd Limited**

**Baring Brothers & Co., Limited**

**BNP Capital Markets Limited**

**Credit Suisse First Boston Limited**

**Goldman Sachs International Limited**

**KOKUSAI Europe Limited**

**Merrill Lynch International Limited**

**Mitsubishi Finance International plc**

**Morgan Stanley International**

**New Japan Securities Europe Limited**

**Norinchukin International plc**

## INTERNATIONAL COMPANIES AND FINANCE

**IBM considers plan for PC division**

By Alan Cane

A SEPARATE personal computer division may be the latest step in International Business Machines' strategy to transform itself from a monolithic giant into a loose federation of smaller, more competitive, business units.

Industry analysts attending a meeting with IBM executives earlier this week were told of plans to create a new subsidiary which would design, develop, manufacture and market IBM personal computers.

It would have worldwide revenues of about \$7bn on a par with those of most leading computer manufacturers.

The plan thought to be the brainchild of Mr James Cannavino, the energetic head of IBM's PC business, but the

company this week refused to confirm or deny that he had been given the go-ahead.

A spokesperson said several avenues were being considered in the company's efforts to improve the competitiveness of its PC business.

IBM is the world's largest manufacturer of PCs, but its profitability has been badly affected by falling hardware prices as components have become cheaper and fierce competition from manufacturers of copies ("clones") of IBM's machines, which have become the industry standard.

The plan to set up a separate PC subsidiary follows moves in Europe and Canada to set up separate organisations to market low-cost PCs in direct competition with the clone-makers.

There is sound logic behind



James Cannavino: plan thought to be his brainchild

the idea of casting loose the company's PC business. Culturally, PC operations, which

depend on fast responses to market conditions, do not sit comfortably within large mainframe computer companies. ICL of the UK and Groupe Bull of France run their PC divisions at arm's length from the main company.

IBM's shares fell \$2.63 to \$91.63 on forecasts that there would be little or no growth this year in the computer giant's mainframe business.

IBM makes most of its profits on mainframes where gross margins are in excess of 60 per cent. Customers, however, are turning away from mainframe technology in favour of smaller, less expensive computers linked into networks of PCs. Sales of mainframes have also been hit by the recession, forcing large customers to cut or defer capital spending.

**First dividend in eight years at Ampolex**

By Karen Zagor in New York

QUAKER OATS, the Chicago-based food, beverage and pet foods company, yesterday posted a 2 per cent decline in fourth-quarter net income to \$103.9m, from \$106.4m a year earlier, on flat sales of \$546m.

Earnings per share held steady at \$1.38, with fewer shares outstanding in the latest quarter.

For the full year, Quaker Oats had net income of \$427.8m, or \$2.25, compared with \$225.5m, or \$2.65, a year ago.

Results for last year included a \$30m loss from the discontinued operations of Fisher-Price. Sales rose to \$5.55bn from \$5.45bn.

Mr William Smithburg, chairman and chief executive, of

After the press conference, Mr Turner started journeys in the press centre by making an impromptu walk along Commenting on yesterday's further decline of nearly 1 per cent in Phillips' share price, he said: "I didn't come here to reinforce the illusion that the share price would go up by five or six cents."

Clearly, however, Mr Turner's performance yesterday was designed to win back some of the confidence which his elevation to the job at Philips generated in July 1990.

Mr Turner acknowledged that he shot ourselves in the foot by originally specifying a target launch rather than speaking of "the autumn".

Mr Turner, who once did not improve by the end of the year, stated that yesterday's losses "are no reason for the people to say Torn throwing in the towel".

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unexpectedly spoke to the KIO management in London, had only been in since May, implying they were not responsible for the pig of Prima and Encos, the IB chemicals group which some paying creditors last month. He asked for unanimous agreement on a moratorium. The KIO would have to take other steps. This may mean suspending payment of the sole of assets.

By late yesterday the bank had still not discussed the response.

AMPOLEX, the Australian petroleum group, has declared its first dividend for eight years and plans to spend \$1.4bn (US\$1.03bn) on expansion over the next half decade, despite a subdued earnings performance in the latest year to June.

The company yesterday announced a 23 per cent fall in net earnings to A\$37.2m for the 12 months from A\$48.1m a year earlier. This reflected falling world oil prices which cut about US\$40 a barrel from receipts. Net profits were helped by substantially lower tax of A\$8m against A\$61.3m.

Revenue fell by 19 per cent to A\$176.4m from A\$217.5m, despite steady crude oil sales at 6.2 barrels a day. The directors declared a final dividend of 2.5 cents a share.

Exploration spending took A\$64m with a further A\$18m spent on development.

Mr Peter Power, chief executive, said yesterday he was expecting improved earnings for the current year following the start of oil production from the company's Kutubu project in Papua New Guinea.

said the earnings decline in the second half of this year reflected a change in the timing of the company's trade promotions.

However, he expects this change to boost the company's results for first half of fiscal 1993.

During the quarter, a 17.7 per cent improvement in international grocery sales to \$491.5m helped offset a 6.1 per cent decline in north American product sales to \$1.05bn.

Operating income from international grocery products rose 5 per cent to \$41.7m, while US and Canadian operations saw a 4.2 per cent decline in operating income to \$170.4m.

• Woolworth, the US stores group, said its F.W. Woolworth Co unit was to acquire 89 Joan

Bari and Cabaret accessories boutiques from Edison Brothers Stores.

Turnovers not disclosed.

F.W. Woolworth will assume operation of the stores, which average in size about 1,000 sq ft, in September.

Edison said the acquisition by Woolworth was for the entire chain of stores. In 1991, the Joan Bari/Cabaret chain generated 1.7 per cent of Edison Bros' sales and none of its profits.

In addition to cash, Edison said it would get up to three leases from the Richman Brothers and Anderson-Little chains, which Woolworth said it was to soon close. Edison Bros said the leases will be used for its menswear and footwear chains.

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By Karen Zagor in New York

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## INTERNATIONAL COMPANIES AND FINANCE

### Profits rise by 17% at Cheung Kong

By Simon Holberton in Hong Kong

CHEUNG Kong, Mr Li Ka-shing's flagship Hong Kong company, yesterday reported a 17 per cent rise in net profits to HK\$2.23bn (US\$288.5m) for the six months to June 30 from HK\$1.98bn in the first half of 1992.

Cheung Kong, in which Mr Li has a 34.9 per cent holding, is one of Hong Kong's leading property developers and investment companies.

It is the vehicle through which Mr Li holds a 40 per cent interest in Hutchison Whampoa, and a diversified portfolio of small investments in other listed companies.

Cheung Kong's profit growth was struck on a 38.8 per cent jump in turnover to HK\$4.7bn from HK\$3.4bn. Earnings per share rose to HK\$1.06 from HK\$0.90.

### Hutchison Whampoa cuts dividend

By Simon Holberton

HUTCHISON Whampoa, the diversified Hong Kong conglomerate, yesterday surprised the colony's financial community with a 20 per cent cut in interim dividend and a substantial write-down of its investment in Husky Oil, a Canadian oil and gas producer.

The company took an above-the-line write-down of HK\$1.42bn (US\$183.7m) on Husky, cutting by half the book value of the investment it first made in 1986. In 1991, it wrote off HK\$650m for a fall in the value of Husky's oil and gas reserves.

The latest write-down pushed the group into first half net losses of HK\$78m, com-

pared with profits of HK\$2bn a year earlier. Although it is a non-cash item, it will affect Hutchison's gearing.

Mr Archie Hart, head of research at Crosby Securities, the Hong Kong brokerage, said: "Husky goes down as one of the world's worst acquisitions. It is on a par with Midland Bank's acquisition of Crocker."

But the market, which had been expecting a Husky provision, was further disappointed by a deterioration in the company's underlying profitability, apparently due to the poor performance of Hutchison's UK telecommunications business.

Mr Li Ka-shing, chairman, said that given the planned substantial cash requirements



Li Ka-shing: expects the fall year result to show growth

for the development of the company's UK telecommunications business, it was considered prudent to cut the interim dividend by 20 per cent to 16 cents from 20 cents.

He said losses in the UK would continue for the next few years, but added that the long-term potential of the business was promising.

Turnover advanced to HK\$10.2bn, from HK\$9.4bn. Operating profits fell slightly to HK\$1.2bn.

Husky again appears to be the main problem at the operating level, together with UK telecommunications and possibly the company's satellite television venture, Star TV.

Analysts said Hutchison's Hong Kong operations - principally its container port interests, property development, retailing and telecoms - all performed reasonably well.

Throughout at Hong Kong International Terminals, the dominant operator at the colony's container port, rose 15 per cent. Felizkow Port in the UK was operating profitably.

Analysts said that paradoxically, Mr Li was about the only investor in Hutchison to benefit from the company's woes.

Last year, he raised HK\$881.4m through the issue of 273m covered warrants over Hutchison stock - equal to 7.5 per cent of the company.

Hutchison has underperformed the market since. If it continues to have not have face conversion, they said.

### Kirin turns in 13% fall at halfway

By Gordon Cramb in Tokyo

KIRIN BREWERY, Japan's biggest beer producer, yesterday reported a 13.1 per cent fall in interim pre-tax profits to Y32.1bn (US\$22m). It blamed increased depreciation costs after expanding capacity in recent years, and lower interest income.

The earnings decline for the six months to June came in spite of a 5.2 per cent rise in sales to Y605.8bn. Beer sales volumes, for domestic consumption and export, rose 4.1 per cent, showing higher growth than the industry average.

Kirin, which accounts for about half the Japanese beer market, has been battling to

maintain its share in the face of slowing growth in demand. Marketing costs among the three main brewers have been rising as a result.

The company is also cutting shipping costs by licensing pro-

duction overseas. It linked up last month with Bedford-based Charles Wells to brew Kirin lager for the UK market and export to the rest of Europe. It has a similar arrangement with Molson of Canada.

Along with Asahi and Sapporo, its rivals, Kirin expects 1992 pre-tax profits to fall. It forecast a 5.1 per cent decline for the full year to Y82bn, on sales up 4.9 per cent to Y1.38bn.

Net income is, however, expected to edge higher at Y35.15 a share, compared with Y34.90. The company is holding to a planned rise in its total payout to Y10 a share from Y9.

Kirin is increasing its capital spending budget this year to Y85bn from an originally-planned Y75bn.

● Suntory, Japan's largest whisky distiller and one of the country's biggest private companies, managed a 6.6 per cent rise in pre-tax profits to Y5.3bn for the half-year.

and tennis goods improved by 3.1 per cent.

Non-tire sales - which also include marine equipment and office machinery - accounted for a record 37.7 per cent of its overall business.

Profit growth is forecast to be more sluggish for the full year, up 0.5 per cent before tax to Y11.6bn on a 4.2 per cent rise in sales to Y85bn.

Parent company revenues were 2.3 per cent ahead at Y123.4bn. Although falling sales of new cars in Japan left demand for its tyres unchanged, sales of its golf

clubs and tennis goods improved by 3.1 per cent.

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## COMPANY NEWS: UK

## BOC advance to £251m lifts share price by 17p

By Paul Abrahams

**BOC**, the industrial gases and healthcare group, yesterday demonstrated its resilience by revealing a 10 per cent rise in pre-tax profits for the nine months to June 30 from £229m to £251m.

Although the results were below expectations, which had ranged as high as £257m, BOC's shares rose 17p to 601p. Earnings per share rose 8 per cent from 30.49p to 33.06p.

Mr Ian Clubb, finance director, warned that there was no clear indication of any improvement in economic conditions in its main world markets.

He said the group would continue to reduce costs and improve operating efficiencies. Turnover increased from £2.07bn to £2.15bn.

Gases and related products lifted operating profits from £20.5m to £21.4m. Requirements for compressed gases,

used mainly in welding and cutting, remained poor. However, demand for liquid gases continued to grow, except in the US where the market was flat and in Japan where it was much lower, said Mr Clubb.

Cost control measures had ensured that margins for those operations were up slightly at 14.5 per cent.

The healthcare businesses' increased contribution of £76.5m (£68.3m) was, said Mr Clubb, aided by an improved performance at Glasrock, the home healthcare operation. Negotiations are under way to sell Glasrock to Homedco Group, a California-based company, for \$72m (£37.6m).

Mr Clubb admitted that third quarter results for the healthcare businesses had been below those of last year. He blamed poor demand for health devices and the weakness of the dollar.

Most healthcare operations' sales were in the US. In addition, the group was spending about £3m a year on development costs at Delta Biotechnology, which the group acquired last November from Bass, the brewing company.

Mr Clubb said BOC continued to enjoy very strong cash-flow. Gearing had fallen from 32 per cent to 30 per cent.

Some of the group's debt has been transferred into dollars, which has depreciated against sterling, while also benefiting from lower interest rates. Mr Clubb pointed out that the interest rate differential between the dollar and sterling was 7 per cent.

Overall debt had fallen by £100m since the start of the financial year, of which £40m had been thanks to tightening of working capital, he said.

He warned that if present currency rates persisted, they would have an adverse impact on the translation of overseas results for the year.

See Lex



Trevor Humphries

## Holders take up 43% of BET rights

By Richard Gourlay

**SHAREHOLDERS** subscribed to only 43 per cent of the shares in the £200.1m rights issue launched by BET to restore some order to the business service group's balance sheet.

Underwriters were not, however, altogether unhappy with the 106m shares they were left

Barclays de Zoete Wedd, the brokers, offered to buy the stock at 107.5p, some 2.5p below the rights price of 110p and enough for the underwriters to break even on the deal after their underwriting commission.

Only 20m of the 106m shares were in fact offered for sale, leaving the bulk in the hands of sub-underwriters happy to hold their stake, the company said.

BET's rights issue was widely recognised as a necessary step towards restoring some stability to a balance sheet bloated by debt and auction market preferred stocks to fund a late 1980s acquisition binge.

But as the stock market fell in the run-up to the closing date of the offer, BET's share price fell, removing the rights issue discount and raising the prospect of a substantial and damaging flop.

In the event, a 43 per cent subscription level appears to border on a successful issue. Shareholders who are daily being unnerved by the state of the markets were wary of taking up their rights when experience of recent new issues suggested they would be left with shares as sub-underwriters.

Yesterday BET closed at the rights price of 110p.

## 40.3% accept Burnfield issue

**BURNFIELD** has received acceptances as to 40.3 per cent of its rights issue of 14.7m new ordinary shares at 165p each. The balance will be subscribed at the same price by the underwriters.

## Kleinwort Benson meets expectations with fall to £21.3m

By David Barchard

**KLEINWORT** Benson Group, the City merchant bank, made pre-tax profits of £21.3m in the six months to June 30, down from £24.7m in the first half of last year.

Provisions for liabilities and charges were £21m against £22m at the end of last year. Specific banking provisions for the period were £15m compared to £29m in the same period a year ago. Net banking provisions were £2m, down from £19m.

The provisions include £5.3m against a future fall in the costs of office space which will have to be let at a lower rent.

The group balance sheet has grown to £9.99bn, up from £9.95bn at the end of last year. Share capital is unchanged at £22m.

Mr David Peake, chairman, said that the results represented a substantial improvement in the performance of the financing division and that the bank was pleased with the lower level of provisioning, and

City stockbroker analysts said that the result was in line with expectations.

"They are a reasonably steady set of results compared to some that Kleinwort has produced in the last few years," one analyst said.

Kleinwort's loan book has fallen from £2.1bn at the end of last year to £2.15bn. The bank says the reduction has come entirely in corporate lending.

Corporate finance, equities, and investment management were all unfavourably affected by poor market conditions.

Merchant banking made a pre-tax profit of £18m, down from £23.4m a year ago, while investment and private banking made £10.6m (£13.5m).

Equities were said to have made a reasonable return on capital, but to have been below last year's levels.

There was a retained profit of £7.2m, against £9.2m last time, and earnings per share slipped from 12.69p to 10.81p. The interim dividend is unchanged at 5.3p.

## BP and Italians reveal details of styrene venture

By Haig Simonian in Rome

**BP CHEMICALS** and Enichem, the Italian state-owned chemicals group, yesterday flashed out details of their broad strategic alliance announced in May with a memorandum of understanding to set up a joint venture in styrenes.

Styrenes and polystyrenes were the two chemical products identified by the companies as suitable for possible synergies through collaboration at the time of their original agreement.

Under a new company, Styrene Joint Venture, they will pool their activities in styrene monomer, polystyrene, expandable polystyrene and styrene acrylonitrile resins. Annual sales of £1,000m (£467.94m) are expected.

Formation of the concern - subject to approval from the European Commission - will

create a producer with annual capacity of about 700,000 tonnes of styrene monomers and a similar amount of styrene polymers.

It will rank equally with BASF of Germany as Europe's biggest styrene group and among the world's top five producers, and should be formed by early next year.

The interim period will probably be taken up assessing the value of the businesses being contributed by the two partners. Although Enichem's output is much higher, it is not expected to be the bigger shareholder in Styrenes. A company official said final ownership levels had still to be decided, but would be "balanced" between the two.

Enichem makes about 520,000 tonnes of styrene polymers, against BP Chemicals' 170,000, while its output of styrene monomers is about double that of the UK group.

The deal reflects the strategy of Enichem, which lost £7.12m after minority interests last year, to pick partners in a variety of product areas in order to raise market share and cut costs.

## BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices of meetings are published in the Stock Exchange. The dividends shown below are interim or final and the sub-dividends shown above are based mainly on last year's financials.

TODAY  
Interiors Anglo American Ind'l Corp, Fairway, Plateau Mining, SKF, Finlay's Alliance Trust, MM, SEET, Wholesales Fashions.

## FUTURE DATES

	Aug 13
Arcos, Fisheries	
Scobhead	Aug 13
GT Chile Growth Fund	Aug 15
Lubrizol	Aug 15
McAlpine (Aldred)	Aug 20
Tullow Oil	Aug 24
Vodafone	Nov 24
Armitage Brothers	Aug 11
(BSR), Corder	Sep 1
Goodheat	Sep 15
Jos Hedges	Sep 5
US Smaller Companies	Aug 19
	Aug 17

## Simon Engineering to refocus

By Angus Foster

**SIMON** Engineering, touted since 1990 as an environmental specialist, has decided to sell most of its environmental division and will concentrate on other core businesses.

Simon is in discussions with two overseas companies about the sale of its waste water treatment and environmental consultancy businesses, which had turnover of about £90m last year.

Orders in the US have shown a slight improvement, Mr Kemp said.

Industrial services, which includes Robertson, slipped to £5.5m (£6.3m) because of a poor first quarter from US chemicalicals.

Interest charges increased to £2.89m (£2m) and gearing rose to 40 per cent, with net borrowings of £51m, compared with 29 per cent at the year end.

Earnings dropped to 3.8p (3.2p). But the dividend is unchanged, and uncovered, at 5p.

Simon's shares, which fell sharply last month, recovered sharply last month, recovered 4p to 185p.

## Simon in \$15m access expansion

By Andrew Baxter

**SIMON** Engineering, the world's largest access equipment company, is paying up to \$15m (£7.8m) for Hi-Ranger line of truck-mounted hydraulic platforms from Utility Equipment Corporation, the private

US group.

The deal continues the process of consolidation in the £1.2bn world access equipment industry, in which Simon has played a key part with a string of acquisitions during the past 15 years.

The consideration involves an initial \$2.5m cash payment, an additional \$2.5m over the next five years, and further sales-related payments up to a maximum of \$10m.

The complex deal has taken three years to negotiate and excludes Hi-Ranger's US manufacturing plant. Its production of about 600 machines a year, for turnover of \$20m, will be switched to existing Simon plants in the US.

## Manweb's canteen meeting cuts costs

By Ian Hamilton Fazey,  
Northern Correspondent

**MANWEB**, the electricity supply company serving Merseyside, west Cheshire and north Wales, yesterday cut the costs of its annual meeting by holding it in the staff canteen at its headquarters in Chester.

The £250,000 bill is a 37.5 per cent saving on the £400,000 for last year's event, held in a large marquee on Chester racecourse. Displaced staff were provided with "airline" meals to eat at their desks.

And there should be further economies, as Mr Bryan Weston, chairman, explained to complaining shareholders. An £8.6m tailor-made, lean-to tent, clipped to the side of the building to provide a reception area, should be re-usable for about 10 years and could possibly be hired.

This was described as "obscene" and "a

out.

About 750 people attended last year, nevertheless the company was worried there might not be room for reporters, so decided not to invite any. This year it countered suggestions this was a bar on the press - following niggling questions last year on the chairman's salary - by letting in any who turned up, provided they agreed to sacrifice their seat to a shareholder if required.

With only 437 shareholders present in a canteen which holds 1,000, this proved unnecessary.

The chairman and male directors demonstrated their "coats off" commitment by conducting the meeting in their shirt-sleeves. Mr Weston, was soon challenged on his 37 per cent increase in pay and perks to £214,000 last year.

This was described as "obscene" and "a

crime" in the present economic climate but was vigorously defended by Mr Eryl Morris, a member of Courtaulds' main board, who is also a non-executive director of Manweb and chairman of its remuneration committee.

After a bilingual greeting of "Bora da and good morning" to emphasise Manweb's role in supplying most of the world's Welsh speakers with electricity, Mr Morris said earnings per share had risen by 71 per cent, so the directors had earned their bonuses.

Salary increases had enabled Manweb to recruit two new top-class executive directors, he added, but the rises had been a one-off adjustment. The directors were getting only 5.5 per cent, the same as the staff, this year.

He did not reveal whether they would be eating airline lunches yesterday.

## NEWS DIGEST

### Abbey improves to £1.5m

**ABBEY**, the Dublin-based housebuilding and plant hire group, achieved a significant improvement in pre-tax profits from £13.64m to £15.55m (£1.46m to £1.41m) in the year to April 30.

However, at the operating level profits fell to £21.5m (£1.57m) and the pre-tax result was after interest received of £1.26m (£1.22m charged).

Abbey's housebuilding activity is based almost entirely in the south-east of England and the company said that, despite the continuing deterioration within the residential sector, Abbey Developments achieved an operating profit of £18.9m and completed 408 sales at an average price of £73,000 sterling.

The plant hire division was suffering one of the most difficult trading periods in recent years and M&J Engineers reported an operating loss of £370,000.

At present the group had a strong balance sheet and oil soaring.

Turnover declined to £62.4m (£59m). Earnings per share worked through at 2.7p (2.6p) and the proposed dividend is 1p.

**Blacks Leisure acts to reassure investors**

The directors of Blacks Leisure acted yesterday to reassure investors following the substantial fall in its share price earlier this week.

The shares have slid slowly from a peak of 130p last November. On Wednesday they

lost 12p to close at 41p. Yesterday, however, they recovered by 2p to 43p.

The directors said they believed Wednesday's decline had been caused by a sale of 100,000 shares at a price substantially below the market price.

They added that although trading remained difficult, as indicated in the chairman's statement in May, strong core businesses, together with a strong balance sheet, positioned the company to take advantage of an eventual upturn.

It was too early to make a dividend forecast, but the directors were mindful of shareholders' income requirements.

The interim dividend is unchanged at 1.7p.

The group will still have more than 700 betting shops in Belgium as a whole.

### Assets decline at Anglo & Overseas

At June 30 1992, net asset value of £11.11p, compared with

£11.29p a year earlier.

## COMPANY NEWS: UK

**Enthusiast set on avoiding pitfalls of runaway success**

The launch of a new model has widened TVR's appeal. But its owner is not fazed, says John Griffiths

**M**R PETER Wheeler increased his output of cars by a quarter and quadrupled his profits last year in the depth of the UK car markets slump.

The £750,000 profit might just have covered the cost of developing a new door handle for a volume car maker. It was achieved on output of 800 cars and turnover of £14m, a sum which General Motors generates world-wide in an hour.

But it is not financial performance which is preoccupying Mr Wheeler, a former accountant who bought TVR, the Blackpool-based sports car maker, a decade ago.

TVR is suddenly being taken seriously by a wider world than the die-hard enthusiasts who have kept it in business through several owners and sometimes precariously — since it first began making sports cars in 1954.

Mr Wheeler had already overseen the launch of several new models and a steady increase in output since he took over. Then came the 1980 UK motor show and the display of a prototype which, only weeks previously, had been simply a sketch on his cigarette packet.

The motoring press fell over itself to praise the car. The internationally-respected Car magazine compared its styling favourably with Ferrari. Called the Griffith, after a 1960s TVR two-seater, it has just gone into production.

By intensive training of very small groups of extra workers, Mr Wheeler thinks 1,500 annual output might eventually be feasible. But he professes another reason for caution:

"I've never made anyone redundant in my life. And I don't intend to start now. I'd put prices up rather than do that."

That might sound naive, but TVR does not follow normal "what the market will bear" pricing policies. "We cost the car, put a small margin on it, and then the dealer margin. We don't even look at other cars to fix the price; so the customer gets a cost-plus car."

The result, in the case of the Griffith, is a Porsche 944-sized two-seater with essentially a racing car chassis and performance similar to a Ferrari.



The Griffith, named after a 1960s TVR two-seater, has just gone into production

It's £26,000 price "is because we haven't spent any money persuading anyone that it's worth £45,000. We're not paying any money for marketing machinery; with others you're paying for the Le Mans reputation, not the car itself."

TVR's marketing policy, observes Mr Wheeler, "is zero; it doesn't exist." It produces brochures, but leaves promotion to its dealers.

It management traditions reflect the cars: simple and slightly raw-edged. There is no finance director — "the company secretary looks after all the accounts."

With Mr Wheeler answerable to no shareholders, TVR is fuelled by earnings and bank borrowings. "So we have to generate a small amount of profit to keep everyone happy. In the past few years we've usually made about £350,000

net. Now it's much closer to £1m."

Mr Wheeler professes to care little about bottom lines — only that there should be adequate development cash. "During the whole of the past 10 years TVR has never seriously tried to make any money.

We've tended to spend every penny on development — and probably not been cautious enough with the pennies."

It seems an extraordinary way to run a business. But then Mr Wheeler, having become wealthy enough to retire from the chemical engineering business in his 40s, says he bought the business out of an interest in cars, not commercial ambition.

"My life plan was to retire the day I bought this place. The end result is that 10 years later I have wound up working harder than ever before in my life. You've got to know and love building cars, and I suppose we're trying to do what GM does, but with no resources. That's got to be the most challenging thing going."

Despite his carefree air, financial monitoring in reality is tight. No cars are built for stock and Mr Wheeler insists that the company makes, and is audited to make, profits each month.

One claimed reason for TVR's survival should, according to motor industry convention, actually be sinking it. A high proportion of cars and tooling are made "in-house", whereas larger car makers are increasingly curbing costs by becoming assemblers of outsourced parts.

"We would wind up paying ridiculous high prices for

1,000 components a year from motor industry suppliers ordinarily used to 60,000 a year," says Mr Wheeler. "Either that, or we would have to accept very high stocks. So it really does pay us to stock raw material and fabricate it using our own labour, no matter what anyone else might say."

Profitability should be much increased by the Griffith, which is designed for much easier construction — 200 man-hours against more than 400 required by some predecessors.

The Griffith has no visible body seams, being produced in a few very large moulds in which the glass fibre has to be laid by hand. "The Japanese, or anyone else, can't copy it, or make anything like it, unless they're prepared to make it by hand as well."

TVR buys V8 engines and gearboxes from Rover, but they are built to specification and made much more powerful by 25 employees at TVR Power, a subsidiary in Coventry.

There are distributors in Germany, Japan, France and Italy, but not in the US. "TVR's been in and out of there four times, and it's been the ruination of countless European companies. It's worse than the Middle East — you've got to be as strong as GM or forget it."

TVR dealers than its current 18, but finding them is difficult. "What we need is enthusiastic with money; what's usually on offer is large companies with plenty of money but no enthusiasm, or enthusiasts with no money."

The deal involves Bain Clarkson initially taking a 25 per cent holding in Compagnie Européenne de Courtage d'Assurances et de Réassurances (Cecar). It also entails Bain's French subsidiary, Rouge Clarkson, being sold to Cecar for loan stock. The conversion of this stock to equity in 1993

**Rotork advances 11% and forecasts further progress**

By Jane Fuller

**R**OTORK, the Bath-based valve control maker which exports three quarters of its products, lifted its pre-tax profit by 11 per cent in the six months to June 30.

On turnover of £28.9m (£25.1m), the profit advanced to £4.84m (£4.35m) after the receipt of £400,000 in interest.

The share price gained 6p to close at 323p.

Mr Tom Eassie, chief executive, attributed the group's strong performance to "not being tied to the UK economy". It also serviced basic industries providing fuel and heat, electricity and water. The proportion of its business that did lie in the UK had benefited from strong demand from the water companies.

About 80 per cent of turnover came from the actuation

division. Mr Eassie said the operation had a dozen overseas companies selling its valve control products. Fruiful areas had been the US oil and gas sectors, the Middle East and the Pacific Rim. The business was driven by margin, not turnover.

Rotork Instruments, which provides emergency shut-down systems, did not reach its interim turnover target but a good final quarter was in prospect. Rotork Analyse, a small venture in pollution monitoring equipment, was trading profitably.

The group had added \$200,000 cash to the £11m held at the year-end.

With the order book ahead of last year, further progress was expected in the second half.

Earnings per share rose to 10.5p (9.3p) and the interim dividend goes up to 4.65p (4.25p).

**Inchcape insurance arm buys into French broker**

By Jane Fuller

will take Bain's holding in Cecar up to 34 per cent.

Cecar's gross brokerage income was FFY 370m (£38m) last year. Mr Simon Arnold, chairman of Bain, said its contribution would be substantially more than current French earnings, although less than 10 per cent of all the group's insurance activities.

Last year insurance services — mostly under the Bain Clarkson name — made an operating profit of £18.6m out of a total of £22.2m (before central costs) for the whole of the Inchcape motors and business services group.

**Norton awaits another rescue**

By Jane Fuller

**N**NORTON, a famous old name in motorcycling, will be born again in corporate terms if £2.5m of new equity can be placed with institutions.

Norton Group is under investigation by the Department of Trade and Industry and its shares have been suspended since March last year because of a failure to produce results.

If the refinancing goes to plan, it will not be the first time that Norton has risen from the ashes. It came close to collapse in the early 1970s and the first, abortive, resurrection attempt involved a workers' co-operative at the Meriden works, near Coventry.

In 1986 the shell company was revived by Mr Philippe Le Roux, a motorcycle fan and former merchant banker. He resigned as chief executive in January 1991.

A new management has disposed of a prob-

lematic German fasteners subsidiary. Other problems have included trading losses of £2m at Norton Motors in 1990-91, and borrowings of about £5m. Mr Norman Wilson, a director, said motor losses were cut to £47,000 last year.

Under the refinancing plan, those subscribing for the £2.5m of shares would own the bulk of a new company — still keeping the Norton name — which would be listed; existing holders would also be offered a stake. The remainder of the debt with Midland Bank would be rescheduled "to give us a breathing space", Mr Wilson said.

The company, which makes rotary engines and has a profitable US piping components subsidiary, has not produced a motorcycle for two years. The F1 racing bike was priced at about £13,000, but lost money. Mr Wilson said a new motorcycle would be brought out in the next couple of months aimed at "the more commercial end of the market".

Competition to choose a foreign partner for the continued development of the

Karachaganak oil and gas condensate field

in the Uralsk Oblast of the Republic of Kazakhstan

A Protocol of Intent was signed on  
1 July 1992 in Alma-Ata,  
Republic of Kazakhstan

between the

Government of the  
Republic of Kazakhstan

and

Agip and British Gas

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## ACCOUNTANCY COLUMN

# Graduates who fail credibility test in the real world

Sunjay Kakar explains why many firms favour recruits with seemingly non-relevant qualifications

**ACCOUNTANCY** firms are turning their backs on accountancy graduates. They are seeking instead graduates with other degrees, believing they have the skills and attributes necessary for success in the profession.

In a letter this summer to an accountancy graduate, Mr Martin Rooney, a partner at F.W. Smith Riches, a London firm, says: "From my own experience I have come to the conclusion that non-relevant [non-accountancy] graduates are best able to cope with the pressures of work and passing the examinations. I have therefore restricted my firm's recruitment, for the last couple of years, to non-relevant graduates only. Accordingly, I will not be in a position to process your application form."

The graduate in question says: "I have spent three years studying an accountancy degree thinking it would help me become an accountant, so their decision has made me change my mind about the profession. But some firms are completely out of their heads because they think an accountancy degree is just about number-crunching."

But Mr Rooney defends his decision. "Having a degree shows an indication of ability to think logically and plan thoughts, but accountancy graduates are less willing to accept that they have to start at the bottom and learn," he says. "In the first two years, the job can be very mundane and even an accountancy graduate with a first would have great difficulty in settling down."

There are a few exceptions. Mr

Wayne Barnett, a partner with Jayson Newman, says: "I find accountancy graduates easier to train because at least they have shown a commitment to their choice of career and have a feeling for the subject."

But the firm is in a minority in its willingness to take graduates of accountancy, in spite of the breadth of the subject, which covers topics such as company law, psychology and organisational methods.

Accountancy firms who prefer non-relevant graduates point their fingers to the pass rate statistics for PEI - the first year chartered accountancy professional exams - and argue that the best and brightest graduates are in engineering, science and maths - but not in accountancy as might be expected.

Just how important the statistics are to accountancy firms can be seen at Touche Ross, where an accountancy graduate is required to have at least a 2.1 to apply for an interview, but a non-relevant graduate can apply with a 2.2. Only 20 per cent of the firm's intake is accountancy graduates.

Mr Richard Parnell, a director at Robert Winters Associates, the financial recruitment firm, believes that accountancy graduates have the theoretical grounding but cannot apply this to the practical nitty-gritty of PEI. "Accountancy graduates are not too hot at constructing a balance sheet in twenty-five minutes," he says.

Nevertheless, there is a case that some accountancy firms are getting carried way with statistics. Mr David Clifford, the National Student Recruitment Partner at KPMG Peat Marwick, says: "Obviously it is important for

recruitment at Coopers & Lybrand. "We want the best graduates - even if 75 per cent of them are not accountancy graduates," he says.

Several suggestions have been put forward to explain why accountancy graduates are under-performing at PEI.

Ms Debbie Bryant, senior recruitment manager at Price Waterhouse, says: "Students with a degree in accountancy can often become over-

confident of passing the PEI exams. They tend to fall down because they don't appreciate the volume of studying necessary. They need to understand the question and apply what they've learnt."

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Nevertheless, there is a case that some accountancy firms are getting carried way with statistics. Mr David Clifford, the National Student Recruitment Partner at KPMG Peat Marwick, says: "Obviously it is important for

students to pass the exams, but it can also be very useful to look at how students approach the exams."

Ms Jo Magne, national personnel manager at Moore Rowland, says that past examination performance is the fairest measure so far identified as a measure for pre-selection. He argues that while the number of applicants continues to greatly exceed the number of places, firms must use some means of sorting through hundreds of applications.

This is disheartening news for accountancy graduates, but there are suggestions that the situation can be improved. Ms Jackie Wynn, recruitment manager of The HAT Group of accountants, argues that degree courses in accountancy should be made more practical.

"We have to learn everything that want to become accountants? Ms Magne stresses that applicants should focus on firms which are sympathetic to the qualification (the student recruitment department of the Institute of Chartered Accountants in England and Wales publishes a list each autumn) and make sure they stress "not only numeracy, but also other skills and attributes".

But, as in any subject, the result is of vital importance. Ms Faith Jenner, UK director of personnel and recruiting at Arthur Andersen, says: "My advice is, generally, accountancy graduates with a 1st or 2.1 will probably have the aptitude for the professional exams, but those with a 3rd should think carefully about whether they are suited to the profession."

Sunjay Kakar is an accountancy graduate who decided against a career with an accountancy firm.

accountancy courses remain very popular, and not all their graduates want to enter the profession. Just how popular an accountancy degree course is can be seen at Manchester Polytechnic, where last year there were 3,600 applications for the 100 places on an honours Accounting and Finance course.

Ms Sue Harvey, head of careers at the Polytechnic of North London, says: "An accountancy degree is not just a passport to a career in accountancy. I have seen a number of accountancy graduates go into other financial areas such as Banking or the Tax Inspectorate, and also commercial areas such as sales and marketing."

But what about accountancy graduates that want to become accountants? Ms Magne stresses that applicants should focus on firms which are sympathetic to the qualification (the student recruitment department of the Institute of Chartered Accountants in England and Wales publishes a list each autumn) and make sure they stress "not only numeracy, but also other skills and attributes".

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Please send your c.v. together with a photograph to:

The Personnel Manager,  
Cadnam Lodge, Cadnam  
New Forest,  
Hampshire SO4 2NS.

## Group Accountant

City to £30,000 package + Car

Our client is a major blue chip and internationally respected merchant banking and financial services group based in the City. The group is now seeking to make the appointment of a Group Accountant.

Reporting to the Group Financial Controller the role, which has arisen due to internal promotion, comprises two primary areas of responsibility.

- accounting and financial control support of various of the group's subsidiary companies.

- accounting and technical support for the group overall.

The responsibilities of the finance function are wide ranging, and involvement in the preparation of management information, annual and interim reporting and ad-hoc exercises for the Group Finance Director should be expected.

Candidates for this challenging role will be newly qualified ACA/ACCA accountants with first class skills in accounting and PC based applications. Whist specialist banking knowledge is desirable, excellent interpersonal skills are a pre-requisite as the successful candidate will be working and liaising at all levels within the group.

The remuneration package will include normal banking benefits and future career prospects within the group are excellent.

Please write enclosing your full Curriculum Vitae quoting ref 612 to: Philip Cartwright FCMA, Riverbank House, Putney Bridge Approach, London SW6 3JD. Tel: 071 371 9191. Fax: 071 371 9478

## CARTWRIGHT CONSULTING FINANCIAL SELECTION & SEARCH

## YOUNG PROFESSIONAL ACCOUNTANT

Competitive Salary + Benefits

Crawley, West Sussex

Our client, Owners Abroad, the U.K.'s second largest Tour Operator with a turnover in excess of £650M and a portfolio of well known companies that include Enterprise, Tjøtterborg and Sunmed, now seek to recruit a young qualified accountant to assume responsibility for a new and stimulating opportunity within their leisure division.

The continual success of the Group hinges upon critical cashflow forecasting, currency forecasting and cash reporting.

To succeed in this highly visible and challenging role you will have already gained experience of cashflow management ideally achieved within the travel industry or airline services sector.

If you feel you have the skills coupled with the initiative and desire to flourish in this highly sought after industry please contact our consultant Viv Blake on 0444 416636 or alternatively fax your details to him on 0444 416002.

All unsolicited applications received by our clients will be forwarded directly to Heathfield Hargreaves.

## HEATHFIELD HARGREAVES

Luton

Chaucer House, 6 Boltro Road, Haywards Heath, West Sussex RH16 1BB

Tel: 0444 416636

Fax: 0444 416002

## FINANCE DIRECTOR

Fast growing manufacturing business

North West

This rapidly growing £2 million turnover business is expanding its markets in Europe, USA and Far East. Because of the need to continuously improve on-line quality control in the food processing and pharmaceutical industries, demand for this high precision, digital control equipment continues to rise.

The successful applicant will be expected to make a strategic contribution to the growth and profitability of the company whilst ensuring a first class accounting service is provided for the provision of management information systems, preparation of budgets, monitoring cash resources, providing advice on acquisitions and, as Company Secretary, ensuring that all statutory requirements are fulfilled.

Candidates, aged mid 30's will be qualified accountants with at least five years experience of operating in a manufacturing environment. They will preferably have experience in large, sophisticated organisations as well as smaller owner managed companies.

Please reply enclosing full CV to Brett Bull:

**BB CONSULTING ASSOCIATES**  
BB House, 103 Washway Road, Sale, Cheshire M33 1TY.

## Corporate finance roles in the oil and gas industry

### Reading Competitive package + car

**British Gas** is committed to expanding its exploration and production interests worldwide. Presently, it has over 150 licence interests in North West Europe with production from over 27 oil and gas fields. International operations range over Africa, the Far East and America and a substantial financial commitment to continued growth has been made.

The Corporate Finance Group within the Exploration & Production Business Unit maintains a comprehensive financial service to senior management in E&P and

liaises closely with Group Finance to provide in-depth financial information on UK and international interests, including budgets, forecasts, regional reports, consolidations, performance monitoring etc.

To augment the current skills in the Group the following would be the ideal, although not essential, criteria:

### Financial Accountant - Oil & Gas

Your expertise will focus upon the international oil & gas exploration and production industry and you have a sound knowledge of industry reporting standards both in the UK and North America.

In both cases, you are fully qualified, with a high degree of technical competence and have a detailed, hands-on understanding of large scale, integrated computer systems.

You will liaise with subsidiaries and with E&P Operating Offices in Reading, Houston and Calgary and therefore a high degree of self sufficiency, initiative and professionalism is required.

Deadlines are often tight and demanding, requiring significant personal commitment and occasional overseas travel. In return, you will have access to top management within the company, be exposed to the very latest, highly sophisticated accounting packages and have a unique overview of a strongly funded, expanding company in action.

Based at prestigious new offices at Thames Valley Park near Reading, you will enjoy a highly competitive salary, which includes profit sharing and share-saver schemes, company car and a range of other attractive benefits.

### Financial Accountant - Consolidation

You have specific experience of complex consolidations, particularly including overseas subsidiaries, and have appraised results and commented upon them.

In complete confidence, please ring or write with CV to: John Black, Managing Director, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Telephone: 071 629 5909.

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YOU TO A  
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If you wish to attend any of the free Business Breakfasts, please write to the appropriate office at the address below.

London: Rachelle Nelson at Robert Half, Freepost, Walter House, 418 The Strand, London WC2R OBR, Telephone 071-836 3545

Surrey: Sarah Platt at Robert Half, Freepost, Princess Beatrice House, Victoria Street, Windsor, Berks SL4 1YV, Telephone 0753 837777

Birmingham: Alison Ham at Robert Half, Freepost, 65 Temple Row, Birmingham B2 4BR, Telephone 021-643 1663

Bristol: Jackie Bresington at Robert Half, Freepost, 33 Wine Street, Bristol BS1 2XZ, Telephone 0272 252972

Manchester: Elaine Dooley at Robert Half, Freepost, Brook House, Spring Gardens, Manchester M2 8BA, Telephone 061-236 0101



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## THE COMMUNICATIONS GAME

### How to make Effective Presentations

In London on Tuesday 8th Sept 1992 at The London Marriott Hotel, Grosvenor Square, W1 8.5am - 9.30am

In Surrey on Tuesday 15th Sept 1992 at The Runnymede Hotel, Windsor Road, Egham, Surrey 8.5am - 9.30am

In Birmingham on Tuesday 22nd Sept 1992 at The Birmingham Botanical Gardens, Westbourne Road, Birmingham 8.00am - 9.15am

In Bristol on Thursday 24th Sept 1992 at The Grand Hotel, Broad Street, Bristol 8.5am - 9.30am

In Manchester on Wednesday 7th Oct 1992 at The Ramada Renaissance Hotel, Blackfriars Street, Manchester 8.5am - 9.30am

Few business professionals can escape doing the dreaded presentation. And for many it is indeed something to be feared.

Communications expert Brian Conway takes the fear out of presentations, looks at what is needed to make effective presentations and explores the mystique of media interviews.

In particular he will:

- Reveal the personal skills required for effective communication and presentation, namely:
  - preparation tactics
  - using visual aids to advantage
  - increasing personal power and overcoming nerves
  - reading the audience
- Explain how to satisfy media interests while safeguarding company interests
- Take you behind the broadcast facade and tell you what's really going on when you're on

Places at the Breakfast are strictly limited.

### Publishing

## FINANCIAL CONTROLLER

Central London

c£37,500 + car

Part of a well established public group, our client publishes a range of specialist magazines. Turning over £10 million and profitable, the company is forecasting continuing growth.

The major aspect of the Financial Controller's role will be to provide 'control' in a fast-moving environment. Working closely with the Managing Director, he or she will be responsible, through a small department, for the full financial and accounting function. The Controller will be expected to participate in and contribute towards the continuing development of the business.

Likely to be in their early 30s, applicants should be graduate qualified accountants with commercial experience. Strong pc skills are essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/40/F.

### FINANCE MANAGER



**SAGA**

### c. £33,000 plus Car and Benefits

Saga Holidays Limited, with an annual turnover of £80 million, is part of the Saga Group of Companies, located in Folkestone. The Saga Group is the market leader in travel for the over 60's with markets in the UK, USA and Australia.

Reporting to the Finance Director, the Finance Manager will be responsible for the integrity of the company's financial systems and controls as well as playing a key role in ensuring accurate and timely financial reporting. The role encompasses management of a large finance department and ensuring operating management are fully supported by the finance functions.

Candidates must be qualified, have a good degree, commercially minded but with sound understanding and experience of financial controls and analyses. Excellent personal qualities and communication skills are essential.

To apply, please send full personal and career details including current salary to:  
 Mr Dinesh Upadhyaya, Finance Director, Saga Holidays Limited,  
 The Saga Building, Middelburg Square, Folkestone, Kent CT20 1AZ

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FINANCIAL TIMES et LES ECHOS augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'édition internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE COX-FREEMAN  
071 873 4027

## SENIOR LDC CLOSER

Our client, one of the leading players in the global debt swap market, is looking to add a senior closer to complement its existing team in London.

The chosen candidate will ideally possess several years' experience of preparing, reviewing and negotiating debt transfer documents and an appreciation of their full legal implications. He or she will have a confident and friendly telephone manner and the ability to work well under pressure. Prior experience in the area of LDC bond and negotiable instrument transfer procedures will be required.

The candidate will have a senior position within the team and will assist in the training and supervision of less experienced team members. He or she will be required to work with minimum supervision and to have the confidence and background knowledge to make the right decisions where no clear procedures currently exist.

The position provides a competitive salary and benefits package, including bonus potential. Future career prospects in related areas of the Bank are significant.

To apply, please telephone or write in absolute confidence to Neil Salt, quoting reference NAS2118.

**Salt  
Chapman  
Associates**

**International Search and Selection**  
Princes House, 36 Jermyn Street,  
London SW1Y 6DT.  
Tel: 071-434 1319. Fax: 071-434 0835.

### OFFICE AUTOMATION/ COMMUNICATIONS SPECIALIST

Our client, a Buckinghamshire based reseller of IT solutions, is looking to appoint a dynamic and results-oriented computer professional as Technical Development Manager responsible for the company's European computing and telecommunications platform.

The successful candidate will be educated to degree level in computer related studies and will have five years experience in office automation strategy, project management and voice and data communications. As this position will involve extensive client liaison, technical expertise must be matched by highly-developed interpersonal skills. Extensive exposure to the European marketplace and considerable experience in successful systems development with an emphasis on the implementation of Client Server architecture would be a definite asset.

He or she will be able to demonstrate an in-depth knowledge in the following areas:-

Digital PBXs and associated equipment; Structured cabling systems; Video conferencing systems; European X.25 and ISDN; Local Area Networking with Novell Netware and MS-Windows applications.

A competitive package will be offered to the right candidate. If you feel you can match the very high standards looked for, please send a detailed curriculum vitae to Genevieve Fay at Livingstone, Williams & Grant, Queen Anne House, 11 The Green, Richmond, Surrey TW9 1PX.

#### TRAINEE PARTNERS

2 individuals aged 23-28, with sound academic background required. Experience not necessary but the ability to assimilate on a technical and conceptual level essential. Potential to progress to full partner with profit participation in 2 to 3 years.

Call TIM HORAN on  
071-379 4418

#### EVENT INVESTOR ANALYST

Perry Partners is looking to hire a person with significant investment research experience. Additional knowledge of research law or merchant banking would be helpful.

Please fax cv  
(212) 272 7422  
Attention: Richard Perry.

#### QUANTITATIVE ANALYST

with knowledge of Equity and Fixed Income derivatives sought by London Business School Financial Software. An excellent opportunity to join a fast growing friendly team in an informal environment.

Please send your CV to:  
E. Mond, LBSFS, 138 Gloucester Place,  
NW1 6DT.  
Tel: 723 3654

### SMITH NEW COURT PLC

#### Taurus - Settlements Project Manager

Smith New Court, the UK's leading independent securities house, is recruiting an experienced Project Manager to co-ordinate the implementation of Taurus in the Settlements area.

The successful applicant will be able to demonstrate the ability to manage resources in order to achieve tight project deadlines, good communication skills in liaising with the IT development team; and/or excellent planning and organisational expertise in order to identify and solve potential problems.

This position requires a significant understanding of the settlements function in the Securities industry, proven project management experience, demonstrated practice of managing teams, strong administration skills and a broad awareness of IT issues. Practical pc knowledge plus the ability to present ideas and reports to senior management will be essential skills, as will the energy and enthusiasm to manage the implementation of Taurus on target.

This project is part of the continuing development of the company's settlement systems and after Taurus there will be further phases of upgrading and implementation. The company's remuneration philosophy places emphasis on reward for merit and achievement.

Interested applicants should address their applications, together with a covering letter to:

Denise Howell, Personnel Department,  
Smith New Court PLC,  
Smith New Court House,  
20 Farringdon Road, London EC1M 3NH

confidential

### MAJOR INTERNATIONAL BANK Quantitative Research Analyst / Trader

#### EQUITIES

Applications are invited for a research analyst/trader to join a major global financial institution in a unit which specialises in using leading edge quantitative techniques to develop, trade and market equity-related products.

The job involves developing new approaches to managing risk and integrating these into the existing product range. It represents an outstanding opportunity to work in a challenging, fluid environment with a motivated and highly successful team.

Applicants must have a first class

honours degree, PhD or equivalent in mathematics, physics or a related discipline and a year or more experience in a financial market activity (eg. trading, fund management). Experience of options and futures would be an advantage.

The position is London based. A highly competitive remuneration package complete with full bank benefits is offered.

In the first instance please send your CV and salary details to: Sally Reeves, Account Manager, Riley Advertising, Red Lion Court, London EC4A 3EN.

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**GOVERNMENT OF GIBRALTAR  
FINANCIAL SERVICES  
COMMISSIONER**

A vacancy will shortly arise for the post of Financial Services Commissioner in Gibraltar. The Commissioner is the Executive Officer of the Financial Services Commission which was set up in 1990 as the regulatory body for financial services. The Commissioner performs a wide range of duties as required by the Financial Services Ordinance 1989. He/She also carries out such other functions and exercises such other powers as may from time to time be conferred upon him/her by legislation. These include the functions of Commissioner of Banking and Commissioner of Insurance.

The new Commissioner must be a person of high intellectual quality and wide experience either in the regulation of, or in the field of, finance centre activities. In addition, he/she must have the maturity and personal qualities required to deal with professional people and other regulatory authorities. Ability to develop good personal relationships is therefore essential.

The salary for this post will be negotiable and is likely to be attractive to a candidate offering the package of skills sought. In addition, a range of benefits will be offered including terminal gratuity and free passages.

Minimum 2 year contract.

For further information and to apply, please write enclosing a full CV and details of current salary to Mr R P Armstrong, Office of the Deputy Governor, No.6 Convent Place, Gibraltar. Tel (350) 78500, Fax (350) 73589.

FRIDAY AUGUST 7 1992  
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Manager will be responsible for controls as well as playing key sporting. The role encompasses operating management.

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## DURT PLC

### Project Manager

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## COMMODITIES AND AGRICULTURE

### Developing the last great oil frontier

Western moves to exploit ex-Soviet reserves are gathering pace, writes Neil Buckley

**T**HIS PROBLEMS and risks may still be legion, but moves by western companies to exploit oil reserves in the former Soviet Union are gathering pace.

While the floodgates have yet to open, almost all major western companies have involvement of some kind — and a number of smaller companies have proved that they too can do deals with the former Soviet republics. Only this week, it was announced that a venture that is seeking to become the first integrated Russian oil company with a listing on the London stock exchange has been officially registered.

The Siberian Oil Company (Sino) has been formed by Euroson Petroleum, a private company backed by US and Australian oil interests, together with 16 Russian shareholding enterprises. It has licences to exploit 20 fields in the Tyumen region with recoverable reserves estimated at 1.7bn barrels.

Joint ventures with local producers remain the most popular means of entry into the former Soviet industry. The first was Yuganskneftegaz, made up of Canadian Fracmaster, Shell, and the west Siberian producer Yuganskneftegaz.

This undertakes well treatment at fields in the Yugansk region and has managed to make satisfactory profits by exporting incremental oil production as payment for its work.

The first US-Soviet venture to get approval to pump Siberian crude oil to the world, the much-trumpeted White Nights project, has had more variable fortunes.

Formed in 1990 between US oil companies Phibro Energy and Anglo Sulphur and the western Siberian producer Varyag-gazneftegaz, it began producing last year from the Taganrogskoye and West Varyag-gaz fields near Raduzhny, 2,400 km (about 1,500 miles)

north-east of Moscow. It was, however, hit hard by the high costs of employing expatriate workers and the effects of the Ecu26 a tonne (about \$5 a barrel) export tariff imposed by the Russian government just before Christmas — from which it was only recently granted exemption.

Undaunted, the White Nights partners are still preparing to embark on a bigger project, called Golden Mammoth, to develop four fields in western Siberia. Reserves are estimated at 400m barrels, and Mr Gil Labbe, president of Anglo-Suisse, recently said investment was planned of between \$150m and \$200m.

The recent offer by the Russian government to exempt "serious" foreign investors from the punitive export tariff may help take the brakes off investment. Other joint ventures to benefit from exemption are Cocco's Polar Lights project, a \$30m development of three oil basins in the autonomous republic of Komi, west of the Ural mountains and close to the Arctic Circle.

The other is KomiArcticOil, for which Gulf Canada is the operator, with partners British Gas and local producer Kominet. This has been producing about 8,000 b/d from Komi's Vozey and Upper Vozey fields since last December. Komi has been a centre of interest for western companies that are beginning to go beyond production-boosting agreements, to sign new exploration and development deals.

Total, the French oil group signed production-sharing contract with Kominet in May, to develop the 250m-barrel Kharisga field in Komi's Timan Pechora basin.

The company expects to invest \$400m over two and a half years to bring the field into stream, and a total of \$1bn over the life of the field.

Occidental Petroleum, the US major, had long-established links with the former Soviet Union through its founder, Mr Armand Hammer, once a friend of Lenin. The company announced in June that a subsidiary, Occidental of the Republic of Komi, would begin exploration activities as soon as possible on a 1.5m-acre (600,000-hectare) block in the Timan Pechora basin, after winning exclusive exploration and exploitation rights with local petroleum enterprise Ukhantseftegazologiya.

Another US major, Texaco, is negotiating a significant production-sharing agreement in Timan Pechora.

Several other joint ventures have been announced since the demise of the Soviet Union. Penzusol, the Texas-based natural resources company, said in January that it was forming a joint enterprise with Agans Geological, to be called the Siberian American Oil Company. The venture will develop the 45m-barrel West Mognorsk field in the Tyumen region of western Siberia — Russia's biggest oil-producing area.

In the transition towards competitive tendering for licences, however, some companies are running into problems.

Premier Consolidated Oil-awaits agreement with Chevron, the fourth largest oil company in the US, to develop the huge Tengiz and Korolev fields with estimated recoverable reserves between 6bn and 9bn barrels.

"It is certainly better than nothing, but it means there is not much hope any more for ventures registered this year," said Mr Richard Lewis of Ernst & Young Vneshekonlit in Moscow. "Never joint ventures will be looking for help," said another Western adviser. "It is prohibitive to conduct business here with export tariffs so high."

initial investments on energy projects.

The UK independent, secured exclusive rights to study the Caspian Sea's 100m-barrel Inchkei Morn field last October and hoped this would lead to a full development contract. Instead, a competitive tender has been called, although Premier remains confident that its early work will give it a competitive advantage.

Premier is not the first western company to find the rug apparently pulled from under its feet.

The so-called 3M group, consisting of US companies Marathon Oil and McDermott and Japan's Mitsui, carried out a feasibility study on developing oil and gas offshore of Sakhalin island in the Russian far east. This was superseded by a competitive tender, only to see 3M come out the winners.

There is, apparently, no such threat to the deals reached by the French major Elf Aquitaine, which was the first western company to sign significant exploration deals with both Russia and Kazakhstan, after nearly three years of painstaking negotiation.

Elf has two blocks of almost 20,000 sq km (7,700 square miles) between the cities of Saratov and Volgograd in Russia and south-west of Aktubinsk in Kazakhstan. The Russian deal was recently ratified by the Russian parliament, and Elf has said it expects up to 20 per cent of its reserves to lie in these regions by the end of the century.

In the race to attract western investment, Kazakhstan has scooped up by far the biggest deals. Three months after the Elf deal, it reached a long-

term deal with the Elf.

Most experts agree that it will be the end of the century or beyond before these new ventures start producing enough oil to influence world crude prices. But the development of the last great oil frontier is well under way.

*This is the final part of a series on the oil sector of the former Soviet Union. Earlier articles appeared on July 31 and 31.*

### Indonesia expects tin profit after cost-cutting

By William Keeling in Jakarta

INDONESIA'S TIN industry is expected to return to profit in 1992 with the dominant state-owned tin mine, Tambang Timah, having cut production costs by 26 per cent since 1990.

Mr Ghanjar Kartasasmita, the resources minister, said this week that Tambang, which accounts for 80 per cent of national production, had cut production costs to \$5,000 a tonne, down from about \$6,700 in 1990.

Tambang is undertaking a five-year restructuring programme entailing a sharp reduction in the company's workforce from 24,000 two years ago to 8,350. The company is expected to concentrate its operations at the offshore areas of Karimun and Kundur islands.

Mr Kartasasmita set a target to reduce production costs to \$4,500 a tonne. He welcomed the current international tin price of about \$7,000, as against the forecast price of \$6,800 for the year. He warned, however, that the price could drop if the US decided to run down its stocks.

Kazakhstan also has deals with Oman and with the privately-owned Turkish engineering company United BMB group, which signed a \$1.7bn deal to exploit four oilfields and construct a gas-fired power station at Atkyubinsk.

Moreover, Mobil, BP and Chevron are said to be negotiating with Kazakhstan on the Tsch-Tali in the Caspian Sea.

Kazakhstan's southern neighbour Uzbekistan also recently reached agreement with the Stan Cornelius Consortium, a group of US investors, to develop its Mingbulak field, with estimated reserves of 500m tonnes.

Estimated by Mr Rojas at 1,000 tonnes of ore a day, of which 400 tonnes will come from Tiwanacu's existing operations 17 km (10 miles) away at Poopo. The plant at Poopo is to be valued and will form part of Tiwanacu's investment in Bolivia.

Of the 1,000 tonnes of ore, some 15 per cent will be zinc and 1 per cent tin, plus 350 grams per tonne of silver. The resulting concentrate will be 50 per cent zinc, with 800 grams per tonne of silver.

The deal should be finalized in the next three or four weeks, according to Mr Alfredo Rojas, Tiwanacu's executive president. Comibol has invested \$14m in the mine over the past ten years and, under the terms of the contract, Tiwanacu will invest at least a further \$14m. Production is

### Senate rejects mine claims moratorium

By Matthew Kaminski in Washington

THE US Senate has thrown out a proposal to place a one-year moratorium on federal land sales to mining companies and adopted a watered-down "sunset" measure criticised as a "giveaway" to the industry.

The mining industry hailed the vote as a major victory.

Mr John Knebel, president of the American Mining Congress, said the industry, which has battled with environmentalists over land reclamation standards, was

now the year moratorium if no minerals are extracted.

Senator Dale Bumpers, a Democrat from Arkansas, sought the moratorium to give congress more time to consider tougher reform legislation.

The Bumpers reform bill,

which anyone can explore US century-old system under a "sunset" measure criticised as a "giveaway" to the industry.

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## LONDON STOCK EXCHANGE

## Equities shaken by corporate news

By Terry Byland,  
UK Stock Market Editor

**T**HIS UK equity market yesterday survived highly negative reports from two of Britain's largest companies to close in better shape than appeared possible at the day's low point. The halving of British Petroleum's second-quarter dividend dealt a harsh blow to a stock market already driven lower by a sharp fall in interim profits at Barclays, whose chairman warned that the UK economic recession might continue for a further two years.

However, a mid-session fall of more than 30 Footsie points, taking the index to 2,360.7, was halted later as the market's battered confidence was helped

by the decision of the Bundesbank policy council to leave interest rates unchanged - and by an assurance from a US Treasury secretary that the domestic recession has already bottomed out.

The FTSE Index ended the day 16.2 down at 2,377.6. London was helped at the end of the session by a firmer performance from Wall Street than had been feared in view of the impending trading reports from British Petroleum and General Motors. The Dow Industrial Average was 11 points off when London closed.

The UK trading session was heavily dominated by the day's batch of important company news and special situations. Of the sharply increased Seag trading volume total of 497.3m shares, about one quarter represented activity in only three stocks: British Petroleum, Barclays Bank and BT, where underwriters had to take up the bulk of a £200m rights issue. Wednesday's Seag total of 382m shares incorporated a mere £790m in genuine retail business in equities, but domestically orientated issues, including consumer stocks and builders, continued to give ground.

From the viewpoint of the London stock market, the £919m write-off and reduced payout at British Petroleum measured up to the worst possible expectations; the impact was softened slightly by signs of US support for the shares when Wall Street opened. The maintained dividend helped Barclays share at first but the market was depressed by the gloomy view on the economy expressed by Sir John Quinton, the chairman.

Across the range of the equity market, the investment mood seemed little changed despite yesterday's developments. Pharmaceutical stocks remained firm but domestically orientated issues, including consumer stocks and builders, continued to give ground.

BOC provided a firm feature, responding to improved profits.

The absence of any move on yields by the Bundesbank left UK investors to ponder the widespread calls for moves from the the UK government to stimulate the domestic economy, possibly by easing base rates to spark recovery in the housing sector. But any optimism on this score was restrained by a sluggish trend in sterling, which shaded lower against the D-mark yesterday.

However, many analysts remained relieved by the market's performance in a trading session which had been identified far ahead as potentially hazardous for share prices. The fall in BP shares was responsible for nearly one quarter of the day's loss in the Footsie.

## BP upsets the stock market

**I**T WAS almost bound to happen but when it did the shock waves still reverberated through the London market. British Petroleum halved its second-quarter dividend, as well as announcing an exceptional charge of nearly £1bn, and the shares spiralled down.

The stock was 17 off at one stage before ending with a net fall of 10 at 196 1/4, the lowest level since mid-1988. The day's turnover of 74m shares was one of the highest for the past five years. In addition, the equivalent of some 400 shares changed hands during the first two hours of the new session in New York, where they are traded in the form of American Depository Receipts (ADRs).

US institutions have consistently taken a far more optimistic view of the oil company than their UK counterparts and overnight ADR buying was reflected on the UK shares when London opened yesterday. Then, the UK began to sell the shares and an early gain had been reversed by the time BP's headline losses were released at mid-morning. On the news, the stock tumbled back sharply to trade 13 down with the turnover doubling within minutes.

The analysts' meeting at midday did nothing to alleviate the gloom. Nevertheless, US investors continued to show support, with houses such as C.J. Lawrence and Kidder Peabody said to be clinging on to their positive stance. Mr Bernard Piccoli of Kidder said: "The dividend cut was bitter medicine but the right medicine and, if anything, US investors have intensified their interest as a result of the sharp fall in the share price."

In London, Mr John Tolstal, the Strauss Turnbull analyst who has long predicted a dividend cut, argued that the oil group would be unable to lift it again for at least two years.

**C and W weak**  
Cable and Wireless retreated 16 to 524p on rumours that unofficial negotiations between the telecoms group and American counterpart US West had

broken down. The talks were believed to involve US West taking a minority stake in C and W's telecoms subsidiary, Mercury, with a price tag of £500m to £600m being suggested.

Although C and W has never admitted the existence of the talks, most market analysts accepted that negotiations were in progress, particularly in view of C and W's stated aim of bringing partners on board in its search for a global partnership. But the talk now appear to have founded on regulatory worries on the US side.

This suggestion prompted several others who whisper at C and W, one that a survey among leading business users by a broker had found BT favoured ahead of Mercury for the first time. BT shares, strengthened by press reports that it would not be referred to the Monopolies and Mergers Commission, edged a penny higher to 337p.

## Barclays ahead

Disappointing interim results from Barclays were accompanied by what one analyst described as "a sigh of relief" that the dividend was maintained. In spite of the effect of chairman Sir John Quinton's gloomy general statement on the rest of the market, Barclays rose 10 to 234p, the best percentage performance among the 100 FTSE

Index stocks, with more than 1m shares traded.

The £1bn provision for bad debts was larger than the market had expected, and one analyst argued that the bank had not been able to control costs and was unlikely to maintain its rate of growth in the second half. However, there was confidence that the dividend would be held for the full year and Nomura Research was arguing that the shares were attractive at around 230p. A number of investors were switching from National Westminster, which slipped 6 to 315p.

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After Wednesday's downgrade by one leading house, yesterday saw further trimming by Smith New Court, Henderson Crosthwaite and Paribas. Worries over Thorn's music division were said to be behind the cuts. Smith now looking for £315m, down 210m, Paribas a similar reduction to £345m, and Henderson an unconfirmed £200m.

Profits from industrial gases concern BOC came in above the market's estimates and the shares jumped 17 to 601p.

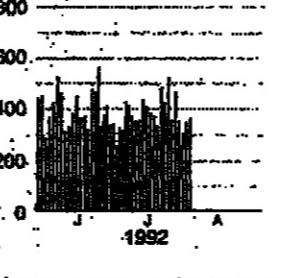
Turnover in business services group BET jumped to 43m after the company said

## FT-A All-Share Index



## Equity Shares Traded

Turnover by volume (million)  
Excluding intra-market  
business & Overseas turnover



## Thorn EMI tumbles

Leisure group Thorn EMI's shares tumbled 32 to 711p under the combined weight of poor results from the Dutch Philips concern and consecutive days' downgrades.

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Telecoms group Vodafone moved forward 7 to 327p as it announced plans to form a consortium to provide a cellular network in Greece.

only 43.2 per cent of its 220m rights issue had been taken up by investors. Around 19m shares were placed with underwriters at 107 1/4, representing through double counting a majority of the day's volume. The stock closed at 110p, unchanged on the day and in line with the rights issue price.

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## INVESTMENT TRUSTS - Cont.

Notes

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## CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

#### Markets await payroll figure

THE DOLLAR traded in tight ranges against the D-Mark yesterday as the markets anxiously awaited today's US non-farm payroll figure for July, writes James Blamey.

The payroll figure is widely seen as the big number of the week, with the market expecting a rise in US employment of anything up to 200,000 on the month. Dealers believe that if the figure comes through as expected, the dollar could make a concerted move towards DM1.65. There is also speculation that June's fall of 117,000 in non-farm payroll was hugely overstated and some think that it could be revised all the way back to a 100,000 increase.

However, one leading London economist said that there was still deep uncertainty over the jobless figures. "We've got uncertain revisions, huge seasonal adjustments and one-off adjustments for government sponsored work-schemes, so the market has every right to

be paralysed with fear," he said.

The dollar received a small boost yesterday from the Bundesbank's decision not to raise its emergency Lombard rate.

Adding to the more relaxed mood was July's figure for German manufacturing orders, which were down 1.8 per cent on the month. Signs that the German economy is weakening will put pressure on the Bundesbank not to tighten policy further.

However, analysts believe that there are still reasons to fear a Lombard rate rise this autumn. Mr Neil MacKinnon, chief economist at Yamaichi International, thinks that Germany's M3 money supply figure for August, due out in three weeks time, will show monetary growth peaking at 9.5 per cent. He believes that the Bundesbank could raise the Lombard rate by 0.25 per cent in the wake of this.

In London, the dollar closed firmer against the D-Mark at

DM1.4320 compared to a previous close of DM1.4760. In late US trading the dollar had softened back to DM1.4765.

After falling by around 2 pence this week, sterling's descent against the D-Mark slowed down yesterday. The currency closed a little stronger against the D-Mark at DM1.8280 compared to a previous close of DM1.8250. However, dealers remain bearish towards the currency, which is testing its floor against both the Portuguese escudo and the Spanish peseta in the European Exchange Rate Mechanism. One analyst suggested that if the pound drifts down to DM1.80 in forthcoming days, the Bank of England will be forced to respond with heavy intervention.

The Italian lira was a little stronger against the D-Mark, closing at L756.0 compared to a previous close of L756.5. However, the French franc closed softer at FF1.377 compared to a previous close of FF1.380.

Eurocurrencies set by the European Co-operation. Corrections are in descending relative strength. Percentage changes are for Ecu, a pound/dollar denominated currency. Deviations are the ratio between two specific rates of exchange, the most quoted and Eurocurrencies for a currency, and the maximum permitted percentage deviation of the currency's current rate from its Ecu central rate. Adjustments calculated by Financial Times.

£ IN NEW YORK		
Aug. 4	Last	Previous Close
1 month	91.8	92.0
3 months	91.8	92.0
12 months	91.8	91.7

Forward premiums and discounts apply to the US dollar

STERLING INDEX		
Aug. 4	Last	Previous Close
9.30	91.8	92.0
10.00	91.8	92.0
11.00	91.7	91.9
1.00	91.5	91.3
2.00	91.8	92.0
3.00	91.8	92.0
4.00	91.8	91.9

CURRENCY RATES		
Aug. 6	Bank & Special Commercial Bank Rights	European Central Bank Vol.
US Dollar	1.4754/17	1.4726/27
Canadian Dollar	1.4753/54	1.4753/54
Australian Dollar	1.7078/81	1.6950/51
Belgian Franc	43.93/94	42.00/02
British Pound	8.21/22	7.95/91
Danish Krone	1.04/05	1.02/03
Dutch Guilder	2.02/05	2.09/11
French Franc	7.20/27	6.98/92
German Mark	1.15/16	1.14/15
Japanese Yen	3.25	3.25
Hong Kong Dollar	0.8946/47	0.8629/30
Singapore Dollar	10.00	7.74/75
Swiss Franc	7.74/75	7.46/47
Yen	19	19
Pound	1.38/39	1.47/48

5. Bank rates refer to central bank discount rates.

These are not quoted by the Swiss and Ireland.

\* Estimate. Computation Calculations.

All 300 rates are for Aug. 5

CURRENCY MOVEMENTS		
Aug. 6	Bank of England Guarantees Change	Morgan Guarantees Change
US Dollar	-0.1	-0.2
Canadian Dollar	-0.1	-0.2
Australian Dollar	+0.1	+0.2
Danish Krone	+0.5	+0.5
D-Mark	+0.1	+0.1
Dutch Guilder	+0.4	+0.4
French Franc	+0.1	+0.1
German Mark	+0.1	+0.1
Japanese Yen	+0.1	+0.1
Hong Kong Dollar	+0.1	+0.1
Singapore Dollar	+0.1	+0.1
Swiss Franc	+0.1	+0.1
Yen	+0.1	+0.1
Pound	+0.2	+0.2

Long term Eurobonds: 1 year 1% 1/4 per cent, three year 1% 1/4 per cent, four years 1% 1/4 per cent, five years 1% 1/4 per cent, six years 1% 1/4 per cent.

Commercial rates taken at the end of London trades. UK, frank and ECU are quoted in US currency.

Forward premiums and discounts apply to the US dollar and not to the individual currency

Estimated volume: 4,000



*3:00 pm prices August 6*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

A		B		C		D		E		F		G		H		I		J		K		L		M		N		O	
1	High Leve Stock	2	Yd. Pk. Sis	3	Close Prev.	4	Cir's Prev.	5	Yd. Pk. Sis	6	Close Prev.	7	Cir's Prev.	8	Yd. Pk. Sis	9	Close Prev.	10	Yd. Pk. Sis	11	Close Prev.	12	Cir's Prev.	13	Yd. Pk. Sis	14	Close Prev.	15	Cir's Prev.
15	11 Am Corp 1	16	0.45 20.20 20.20	17	High Leve Stock	18	1992	19	Yd. Pk. Sis	20	Close Prev.	21	Cir's Prev.	22	Yd. Pk. Sis	23	Close Prev.	24	Yd. Pk. Sis	25	Close Prev.	26	Cir's Prev.	27	Yd. Pk. Sis	28	Close Prev.	29	Cir's Prev.
30	11 Am Corp 1	31	0.65 20.20 20.20	32	High Leve Stock	33	1992	34	Yd. Pk. Sis	35	Close Prev.	36	Cir's Prev.	37	Yd. Pk. Sis	38	Close Prev.	39	Yd. Pk. Sis	40	Close Prev.	41	Cir's Prev.	42	Yd. Pk. Sis	43	Close Prev.	44	Cir's Prev.
45	11 Am Corp 1	46	0.65 20.20 20.20	47	High Leve Stock	48	1992	49	Yd. Pk. Sis	50	Close Prev.	51	Cir's Prev.	52	Yd. Pk. Sis	53	Close Prev.	54	Yd. Pk. Sis	55	Close Prev.	56	Cir's Prev.	57	Yd. Pk. Sis	58	Close Prev.	59	Cir's Prev.
60	11 Am Corp 1	61	0.65 20.20 20.20	62	High Leve Stock	63	1992	64	Yd. Pk. Sis	65	Close Prev.	66	Cir's Prev.	67	Yd. Pk. Sis	68	Close Prev.	69	Yd. Pk. Sis	70	Close Prev.	71	Cir's Prev.	72	Yd. Pk. Sis	73	Close Prev.	74	Cir's Prev.
75	11 Am Corp 1	76	0.65 20.20 20.20	77	High Leve Stock	78	1992	79	Yd. Pk. Sis	80	Close Prev.	81	Cir's Prev.	82	Yd. Pk. Sis	83	Close Prev.	84	Yd. Pk. Sis	85	Close Prev.	86	Cir's Prev.	87	Yd. Pk. Sis	88	Close Prev.	89	Cir's Prev.
90	11 Am Corp 1	91	0.65 20.20 20.20	92	High Leve Stock	93	1992	94	Yd. Pk. Sis	95	Close Prev.	96	Cir's Prev.	97	Yd. Pk. Sis	98	Close Prev.	99	Yd. Pk. Sis	100	Close Prev.	101	Cir's Prev.	102	Yd. Pk. Sis	103	Close Prev.	104	Cir's Prev.
105	11 Am Corp 1	106	0.65 20.20 20.20	107	High Leve Stock	108	1992	109	Yd. Pk. Sis	110	Close Prev.	111	Cir's Prev.	112	Yd. Pk. Sis	113	Close Prev.	114	Yd. Pk. Sis	115	Close Prev.	116	Cir's Prev.	117	Yd. Pk. Sis	118	Close Prev.	119	Cir's Prev.
120	11 Am Corp 1	121	0.65 20.20 20.20	122	High Leve Stock	123	1992	124	Yd. Pk. Sis	125	Close Prev.	126	Cir's Prev.	127	Yd. Pk. Sis	128	Close Prev.	129	Yd. Pk. Sis	130	Close Prev.	131	Cir's Prev.	132	Yd. Pk. Sis	133	Close Prev.	134	Cir's Prev.
135	11 Am Corp 1	136	0.65 20.20 20.20	137	High Leve Stock	138	1992	139	Yd. Pk. Sis	140	Close Prev.	141	Cir's Prev.	142	Yd. Pk. Sis	143	Close Prev.	144	Yd. Pk. Sis	145	Close Prev.	146	Cir's Prev.	147	Yd. Pk. Sis	148	Close Prev.	149	Cir's Prev.
150	11 Am Corp 1	151	0.65 20.20 20.20	152	High Leve Stock	153	1992	154	Yd. Pk. Sis	155	Close Prev.	156	Cir's Prev.	157	Yd. Pk. Sis	158	Close Prev.	159	Yd. Pk. Sis	160	Close Prev.	161	Cir's Prev.	162	Yd. Pk. Sis	163	Close Prev.	164	Cir's Prev.
165	11 Am Corp 1	166	0.65 20.20 20.20	167	High Leve Stock	168	1992	169	Yd. Pk. Sis	170	Close Prev.	171	Cir's Prev.	172	Yd. Pk. Sis	173	Close Prev.	174	Yd. Pk. Sis	175	Close Prev.	176	Cir's Prev.	177	Yd. Pk. Sis	178	Close Prev.	179	Cir's Prev.
180	11 Am Corp 1	181	0.65 20.20 20.20	182	High Leve Stock	183	1992	184	Yd. Pk. Sis	185	Close Prev.	186	Cir's Prev.	187	Yd. Pk. Sis	188	Close Prev.	189	Yd. Pk. Sis	190	Close Prev.	191	Cir's Prev.	192	Yd. Pk. Sis	193	Close Prev.	194	Cir's Prev.
195	11 Am Corp 1	196	0.65 20.20 20.20	197	High Leve Stock	198	1992	199	Yd. Pk. Sis	200	Close Prev.	201	Cir's Prev.	202	Yd. Pk. Sis	203	Close Prev.	204	Yd. Pk. Sis	205	Close Prev.	206	Cir's Prev.	207	Yd. Pk. Sis	208	Close Prev.	209	Cir's Prev.
210	11 Am Corp 1	211	0.65 20.20 20.20	212	High Leve Stock	213	1992	214	Yd. Pk. Sis	215	Close Prev.	216	Cir's Prev.	217	Yd. Pk. Sis	218	Close Prev.	219	Yd. Pk. Sis	220	Close Prev.	221	Cir's Prev.	222	Yd. Pk. Sis	223	Close Prev.	224	Cir's Prev.
225	11 Am Corp 1	226	0.65 20.20 20.20	227	High Leve Stock	228	1992	229	Yd. Pk. Sis	230	Close Prev.	231	Cir's Prev.	232	Yd. Pk. Sis	233	Close Prev.	234	Yd. Pk. Sis	235	Close Prev.	236	Cir's Prev.	237	Yd. Pk. Sis	238	Close Prev.	239	Cir's Prev.
240	11 Am Corp 1	241	0.65 20.20 20.20	242	High Leve Stock	243	1992	244	Yd. Pk. Sis	245	Close Prev.	246	Cir's Prev.	247	Yd. Pk. Sis	248	Close Prev.	249	Yd. Pk. Sis	250	Close Prev.	251	Cir's Prev.	252	Yd. Pk. Sis	253	Close Prev.	254	Cir's Prev.
255	11 Am Corp 1	256	0.65 20.20 20.20	257	High Leve Stock	258	1992	259	Yd. Pk. Sis	260	Close Prev.	261	Cir's Prev.	262	Yd. Pk. Sis	263	Close Prev.	264	Yd. Pk. Sis	265	Close Prev.	266	Cir's Prev.	267	Yd. Pk. Sis	268	Close Prev.	269	Cir's Prev.
270	11 Am Corp 1	271	0.65 20.20 20.20	272	High Leve Stock	273	1992	274	Yd. Pk. Sis	275	Close Prev.	276	Cir's Prev.	277	Yd. Pk. Sis	278	Close Prev.	279	Yd. Pk. Sis	280	Close Prev.	281	Cir's Prev.	282	Yd. Pk. Sis	283	Close Prev.	284	Cir's Prev.
285	11 Am Corp 1	286	0.65 20.20 20.20	287	High Leve Stock	288	1992	289	Yd. Pk. Sis	290	Close Prev.	291	Cir's Prev.	292	Yd. Pk. Sis	293	Close Prev.	294	Yd. Pk. Sis	295	Close Prev.	296	Cir's Prev.	297	Yd. Pk. Sis	298	Close Prev.	299	Cir's Prev.
300	11 Am Corp 1	301	0.65 20.20 20.20	302	High Leve Stock	303	1992	304	Yd. Pk. Sis	305	Close Prev.	306	Cir's Prev.	307	Yd. Pk. Sis	308	Close Prev.	309	Yd. Pk. Sis	310	Close Prev.	311	Cir's Prev.	312	Yd. Pk. Sis	313	Close Prev.	314	Cir's Prev.
315	11 Am Corp 1	316	0.65 20.20 20.20	317	High Leve Stock	318	1992	319	Yd. Pk. Sis	320	Close Prev.	321	Cir's Prev.	322	Yd. Pk. Sis	323	Close Prev.	324	Yd. Pk. Sis	325	Close Prev.	326	Cir's Prev.	327	Yd. Pk. Sis	328	Close Prev.	329	Cir's Prev.
330	11 Am Corp 1	331	0.65 20.20 20.20	332	High Leve Stock	333	1992	334	Yd. Pk. Sis	335	Close Prev.	336	Cir's Prev.	337	Yd. Pk. Sis	338	Close Prev.	339	Yd. Pk. Sis	340	Close Prev.	341	Cir's Prev.	342	Yd. Pk. Sis	343	Close Prev.	344	Cir's Prev.
345	11 Am Corp 1	346	0.65 20.20 20.20	347	High Leve Stock	348	1992	349	Yd. Pk. Sis	350	Close Prev.	351	Cir's Prev.	352	Yd. Pk. Sis	353	Close Prev.	354	Yd. Pk. Sis	355	Close Prev.	356	Cir's Prev.	357	Yd. Pk. Sis	358	Close Prev.	359	Cir's Prev.
360	11 Am Corp 1	361	0.65 20.20 20.20	362	High Leve Stock	363	1992	364	Yd. Pk. Sis	365	Close Prev.	366	Cir's Prev.	367	Yd. Pk. Sis	368	Close Prev.	369	Yd. Pk. Sis	370	Close Prev.	371	Cir's Prev.	372	Yd. Pk. Sis	373	Close Prev.	374	Cir's Prev.
375	11 Am Corp 1	376	0.65 20.20 20.20	377	High Leve Stock	378	1992	379	Yd. Pk. Sis	380	Close Prev.	381	Cir's Prev.	382	Yd. Pk. Sis	383	Close Prev.	384	Yd. Pk. Sis	385	Close Prev.	386	Cir's Prev.	387	Yd. Pk. Sis	388	Close Prev.	389	Cir's Prev.
390	11 Am Corp 1	391	0.65 20.20 20.20</																										

2.00	7.8	10	13	36%	26%	30%	-1
	17	59%	12	11%	11%	11%	-1
1.00	1.8	18.0	18	64%	54	64%	-1
	9	68	1	1%	1%	1%	-1
2.00	8.1	14	37%	44	43%	44	-1
2.00	8.0	14	42%	47%	45%	45%	-1
1.25	2.5	48.0	24	61%	60%	61%	-1

## **NYSE COMPOSITE PRICES**

ପ୍ରକାଶକାଳୀ

**NASDAQ NATIONAL MARKET**

*3:00 pm prices August 6*

1986 YTD PV 25a  
High Loss Stock Div. % E 50% High

The data supplied by Infotrac

**Yearly Highs and Lows** reflect the period from Jan. 1, excluding the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, ratios of dividend are annual distributions based on the latest declaration. Sales figures are unofficial.

	Stock #	Symbol	Boston Tc	24
a-dividend also declared	BWYH W	BradyW A	0.58	16
b-annual ratio of dividend plus stock dividend	BUSI C	Busi Cos	14	14
c-liquidating dividend	BRENCO	Brenco	0.20	25
d-new yearly low	BRS S	Bruce S	0.22	16
e-dividend declared in Canadian funds, subject to 15% non-residence tax	BRS Brsp	BRS Brsp	0.72	5
f-dividend declared and split-up or stock dividend	BT Shpg	BT Shpg	0.48	31
g-dividend declared and paid this year, omitted, declared, or no action taken at latest dividend meeting	Buffets	Buffets		
h-dividend declared or paid this year, an accumulative issue with dividends in arrears	BuildersT	BuildersT		
i-new issue in the past 52 weeks	Bspng AS	Bspng AS		
j-high-low range begins with the start of trading, net-next day delivery	Bur Brw	Bur Brw		
k-P/E price-earnings ratio	BusinessA	BusinessA		
l-dividend declared or paid in preceding 12 months, plus stock dividend, and/or split	BusterMj	BusterMj		
m-dividends begin with date of split, stock splits, and/or split-up	Bytes	Bytes		
n-estimated cash paid on ex-dividend or ex-distribution date	C Tec	C Tec		
o-new yearly high	Canad Med	Canad Med		
p-v-trading halted, vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities not being used by such companies	CapnShops	CapnShops	0.96	17
q-widely held, wu-without options, x-ex-dividend or ex-rights, xo-ex-dividend or ex-options, xw-ex-warrants	Care Cp	Care Cp		
r-ex-dividend date	Calgenco	Calgenco		
s-ex-dividend date of options, warrants, y-ex-dividend and ex-in-future dividend, m-ex-dividend, n-ex-dividend	Cal Micro	Cal Micro		
t-ex-dividend date of options, warrants, y-ex-dividend and ex-in-future dividend, m-ex-dividend, n-ex-dividend	Cantrabio	Cantrabio		
u-ex-dividend date of options, warrants, y-ex-dividend and ex-in-future dividend, m-ex-dividend, n-ex-dividend	Coastalnd	Coastalnd		

Chicago												Philadelphia												New York						
Stock	P	Sls	Div	E	100s	High	Low	Last	Chng	Stock	P	Sls	Div	E	100s	High	Low	Last	Chng	Stock	P	Sls	Div	E	100s	High	Low	Last	Chng	
High	Low	Close	Prev	High	Low	High	Low	Chng	High	Stock	Div	E	100s	High	Low	High	Low	Chng	Stock	Div	E	100s	High	Low	High	Low	Chng			
Abbot Labs	44	42	42	42	1970	37	34	34	-2	Abingdon	16	16	16	9	9	8	8	-1	Lab Rch	18	18	18	12	12	12	12	-1			
ACG Corp	46	46	46	46	16	15	15	15	-1	Aeromac	17	17	17	2	2	2	2	-1	Lancaster	60	60	60	31	31	31	31	-1			
Acme Ind	51	51	51	51	13	11	11	11	-1	Aerospace	18	18	18	18	18	18	18	-1	Lance M	62	62	62	24	24	24	24	-1			
Action Cpt	15	245	172	172	17	17	17	17	-1	Aerojet	17	17	17	17	17	17	17	-1	Lanigan	16	16	16	9	9	9	9	-1			
ADC Data	27	45	33	32	31	31	31	31	-1	Aeronaut	17	17	17	17	17	17	17	-1	LaserScope	3	17	17	4	4	4	4	-1			
Addington	66	66	66	66	11	11	11	11	-1	AeroTech	17	17	17	17	17	17	17	-1	Lattice C	16	17	17	18	18	18	18	-1			
Afco Corp	10	20	3	17	15	15	15	-1	Aeroflex	17	17	17	17	17	17	17	-1	Lawson Pr	40	20	42	23	23	23	23	-1				
Afco Corp	32	1512449	36	36	34	34	34	34	-1	Aeroflex	17	17	17	17	17	17	17	-1	LDI Cpt	6	58	10	30	30	30	30	-1			
Afco Corp	45	45	45	45	6	6	6	6	-1	Aeroflex	17	17	17	17	17	17	17	-1	Lechters	25	44	40	19	19	19	19	-1			
Afco Corp	68	68	68	68	67	67	67	67	-1	Aeroflex	17	17	17	17	17	17	17	-1	Legato Sys	31	2247	40	36	40	40	40	-1			
Afco Corp	75	75	75	75	11	11	11	11	-1	Aeroflex	17	17	17	17	17	17	17	-1	LibertyM	80	18	118	30	29	29	29	-1			
Afco Corp	76	76	76	76	11	11	11	11	-1	Aeroflex	17	17	17	17	17	17	17	-1	Life Tech	20	23	4	20	20	20	20	-1			
Afco Corp	85	85	85	85	11	11	11	11	-1	Aeroflex	17	17	17	17	17	17	17	-1	Limitee	23	225	34	31	31	31	31	-1			
Afco Corp	95	95	95	95	11	11	11	11	-1	Aeroflex	17	17	17	17	17	17	17	-1	Lin Coast	26	247	60	69	69	69	69	-1			
Afco Corp	105	105	105	105	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	Lincoln F	105	5	71	21	21	21	21	-1			
Afco Corp	115	115	115	115	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	Lincoln T	88	13	24	22	22	22	22	-1			
Afco Corp	125	125	125	125	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	LindayM	15	12	33	33	33	33	33	-1			
Afco Corp	135	135	135	135	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	LinearTec	26	63	37	30	30	30	30	-1			
Afco Corp	145	145	145	145	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	LiquiGloss	0.36	16	6	26	24	24	24	-1			
Afco Corp	155	155	155	155	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	Lower Up	0.04	21	60	14	13	14	14	-1			
Afco Corp	165	165	165	165	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	Louis Dev	12	6963	18	17	17	17	17	-1			
Afco Corp	175	175	175	175	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	LTV Cpt	1	319	15	15	15	15	15	-1			
Afco Corp	185	185	185	185	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	LVMH	2.91	74	3	150	150	150	150	-1			
Afco Corp	195	195	195	195	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	205	205	205	205	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	215	215	215	215	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	225	225	225	225	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	235	235	235	235	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	245	245	245	245	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	255	255	255	255	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	265	265	265	265	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	275	275	275	275	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	285	285	285	285	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	295	295	295	295	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	305	305	305	305	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	315	315	315	315	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	325	325	325	325	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	335	335	335	335	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	345	345	345	345	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	355	355	355	355	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	365	365	365	365	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	375	375	375	375	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	385	385	385	385	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	395	395	395	395	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	405	405	405	405	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	415	415	415	415	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	425	425	425	425	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	435	435	435	435	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	445	445	445	445	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	455	455	455	455	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	465	465	465	465	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	475	475	475	475	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	485	485	485	485	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	495	495	495	495	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	505	505	505	505	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	515	515	515	515	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				
Afco Corp	525	525	525	525	21	21	21	21	-1	Aeroflex	17	17	17	17	17	17	17	-1	-	-	-	-	-	-	-	-				

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### **AMEX COMPOSITE PRICES**

**200 pm prices, August 6**

AMEX COMPOSITE PRICES												3:00 pm p																					
Stock	PY	Sls	High	Low	Close	Chg	Stock	Div.	Sls	High	Low	Close	Chg	Stock	Div.	Sls	High	Low	Close	Chg	Stock	Div.	Sls	High									
Acton Corp	0	2	63 $\frac{1}{2}$	61 $\frac{1}{2}$	62 $\frac{1}{2}$	+1 $\frac{1}{2}$	Carl FADA	0.01	80	43 $\frac{1}{2}$	43 $\frac{1}{2}$	43 $\frac{1}{2}$	-	Hom-Aids	0	43	13 $\frac{1}{2}$	13 $\frac{1}{2}$	13 $\frac{1}{2}$	-	Porter	0.00	21	36	1								
Air Expr	0.14	15	193 $\frac{1}{2}$	191 $\frac{1}{2}$	191 $\frac{1}{2}$	-1 $\frac{1}{2}$	Cominco	0.44	55	5	19 $\frac{1}{2}$	19 $\frac{1}{2}$	19 $\frac{1}{2}$	+1 $\frac{1}{2}$	Homewest	.67	238	117 $\frac{1}{2}$	117 $\frac{1}{2}$	117 $\frac{1}{2}$	-1 $\frac{1}{2}$	Pet. H&P	1.14	17	13	18 $\frac{1}{2}$							
Alfin Inc	2	10	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-	Computer	0	12	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	-	CIGNA Corp	0	110	31 $\frac{1}{2}$	31 $\frac{1}{2}$	31 $\frac{1}{2}$	-1 $\frac{1}{2}$	Phil. LD	0.21	16	16	30 $\frac{1}{2}$								
Applite Ind	275	2	24	24	24	-	Coated FBA	30	3	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	-	IGH Corp	0	4	110	31 $\frac{1}{2}$	31 $\frac{1}{2}$	-1 $\frac{1}{2}$	Ply. Mfg A	1.10	16	101	239 $\frac{1}{2}$								
Art for Pe	0.50	14	2100	51 $\frac{1}{2}$	51 $\frac{1}{2}$	52 $\frac{1}{2}$	ComNet AX	1.28	19	107	23 $\frac{1}{2}$	23 $\frac{1}{2}$	23 $\frac{1}{2}$	+1 $\frac{1}{2}$	Int'l. Ind'y/Pf	0.24	36	54 $\frac{1}{2}$	54 $\frac{1}{2}$	54 $\frac{1}{2}$	+1 $\frac{1}{2}$	Ply. Gens	0.12	23	91	107 $\frac{1}{2}$							
Askin Corp	0.64	10	24	23 $\frac{1}{2}$	23 $\frac{1}{2}$	23 $\frac{1}{2}$	Crane CA	0.40	14	47	18 $\frac{1}{2}$	18 $\frac{1}{2}$	18 $\frac{1}{2}$	+1 $\frac{1}{2}$	Int'l. Mobile	16	345	84 $\frac{1}{2}$	84 $\frac{1}{2}$	84 $\frac{1}{2}$	+1 $\frac{1}{2}$	PMC	0.86	14	2100	-							
Av. Southe	0.80	4	20	54 $\frac{1}{2}$	55 $\frac{1}{2}$	-1 $\frac{1}{2}$	Crane CB	0.40	14	256	16 $\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	-	Intermarket	0	30	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	-	Presidio A	0.10	1	3	17 $\frac{1}{2}$							
Austin Co	0.10196	1658	14 $\frac{1}{2}$	13 $\frac{1}{2}$	13 $\frac{1}{2}$	-1 $\frac{1}{2}$	Corbic	0.63	11	26	17 $\frac{1}{2}$	17 $\frac{1}{2}$	17 $\frac{1}{2}$	-	Int'l. Tech	0	23	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-	Prix Can	0	100	1	-							
Av. Expl	5	149	2 $\frac{1}{2}$	2 $\frac{1}{2}$	2 $\frac{1}{2}$	-	Costaneda	0	28	2	1 $\frac{1}{2}$	2	2	+1 $\frac{1}{2}$																			
Av. Expl-Aust	20	12	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-1 $\frac{1}{2}$																											
AstroTech	14	84	54 $\frac{1}{2}$	55 $\frac{1}{2}$	55 $\frac{1}{2}$	+1 $\frac{1}{2}$	CI Indus	11	12	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-1 $\frac{1}{2}$	Jani Bell	43	804	16 $\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	-1 $\frac{1}{2}$	RBBW Corp	2	110	41 $\frac{1}{2}$	-								
Atari	8	2100	15 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	-	Decimation	7	28	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	+1 $\frac{1}{2}$	Kleen Corp	5	2	8	8	8	-1 $\frac{1}{2}$	Reddick Inv	4	2100	61 $\frac{1}{2}$	-								
Atm&CM B	1	16	16	16	16	-	Duplex	0.48	26	2100	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-1 $\frac{1}{2}$	Kirby Corp	20	148	12 $\frac{1}{2}$	12 $\frac{1}{2}$	12 $\frac{1}{2}$	-1 $\frac{1}{2}$												
Atm&CM C	3	2	3 $\frac{1}{2}$	3 $\frac{1}{2}$	3 $\frac{1}{2}$	+1 $\frac{1}{2}$	DRG Corp	31	138	9 $\frac{1}{2}$	9 $\frac{1}{2}$	9 $\frac{1}{2}$	-1 $\frac{1}{2}$	KLH Corp	162	2	16 $\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	+1 $\frac{1}{2}$													
Autoliv A	1	10	10	10	10	-																											
																								SW Corp 1 1.98 7 2 3 $\frac{1}{2}$									
																								Stimulaton 23 20 14 $\frac{1}{2}$									
																								Start El 12 70 41 $\frac{1}{2}$									

A		B		C		D		E		F		G		H		I		J		K		L		M		N		O		P		Q		R		S		T		U		V		W	
88	85%	86	+2	Bnk South	0.62	8	1343	11%	102	10%	-1	G N App	0.11	42	61%	5%	51%	+1	Multimedia	19	185	27	261%	261%	-1%	Telcom	70	5549	18%	17%	18%	+1%													
15%	15%	15%	-1%	BarkersCp	0.58	7	14	25	242	34%	-1	Gard. Serv.	0.10	27	53	15%	151%	+1	Mycogen	64	35	131%	13	131%	-1	Telepoli	3	34	6%	6	6%	-1													
23%	23%	23%	-1	Barclays	0.11	11	162	14%	14	14%	-1	Gantos	0.29	224	12%	11%	12%	+1	- N -							Telstar	16	80	19	18%	18%	-1													
-	-	-	-	Bata Cco	0.64	14	326	35%	34	35%	+1	Genel Corp	0.33	160	7	6	8%	+1	NAC Re	0.16	13	76	26	281%	+1%	Telstar	3	34	6%	6	6%	-1													
-	-	-	-	Bassett F	0.84	19	92	160	20	20%	-1	Gehl Co	0.16	1	35	4%	3%	+1	Nash Felt	0.68	10	14	18%	18%	+1%	Telstar	10	1048	22%	22	22%	-1													
-	-	-	-	Bay View	0.60	13	121	17%	17	17%	+1	Gentel Band	0.38	34	45%	45	45%	+1	Nat Pizza	0.20	7	7	6	6%	+1	Tech Toc	70	1554	11%	11%	11%	-1													
-	-	-	-	Bayway	24	696	35	39	35	34	+1	Gentle	0.32	41	16%	15%	15%	+1	NatCoast	0.70	17	185	26%	261%	+1	Telstar	47	2374	26%	27	27%	-1													
-	-	-	-	BBAT Fin	0.68	10	119	27	21	27%	+1	Gentex	0.32	184	5%	4%	4%	+1	Nat Corp	0.32	16	314	16	15%	+1	Telstar	0.25	23	4	40%	39%	40%	+1												
-	-	-	-	BE Aero	86	364	13	12	12	12	+1	Genus Inc	0.44	44	48%	21%	20%	+1	Nat Data	0.44	17	91	114%	10%	+1	Telstar	17	365	6%	5%	6%	-1													
-	-	-	-	BeauCos	0.28	15	312	13	11%	12	-1	Genzyme	2613823	50	45%	48%	48%	+1	Nbr Sun	0.20	29	5	12%	11%	+1	Toppo Co	0.26	16	467	17%	16%	+1													
-	-	-	-	BendixR	34	698	28	27	27%	27	-1	Geophysical	1.87	10	9%	10	10%	+1	Navigator	20	13	38	33%	34%	+1	TPU Enter	12	895	6%	5%	5%	-1													
-	-	-	-	BridgeW	0.36	12	6	55	35	35%	+1	Geosys	0.40	8	3742	21%	19%	+1	NEC	0.32	53	70	30%	30%	+1	Transwir	12	7	18%	18%	18%	+1													
-	-	-	-	Brc Lab	1.36	20	1019	54%	53	53%	+1	Geotek	0.12	22	3966	23%	21%	+1	Netcoor	21	213	28%	27%	27%	+1	Transwir	0.72	10	3	29%	28%	29%	+1												
-	-	-	-	BHA Grp	26	150	16	16	17%	17%	+1	GiddingsL	0.12	27	370	17%	16%	+1	NetGen	16	3046	9%	9%	9%	+1	Tricare	11	23	5%	5%	5%	+1													
-	-	-	-	BHA Grp	33	3	17%	18%	18%	18%	+1	Gilbert A	0.72	37	205	17%	16%	+1	Nebr Sys	23	2985	12%	12%	12%	+1	Trimble	5	29	9	8%	8%	+1													
-	-	-	-	BI Inv	270	247	8%	8%	8%	8%	+1	Giga Bios	1.5	144	9%	9%	9%	+1	Neurogen	22	110	7%	7%	7%	+1	TrustNetC	1.60	23	37%	36%	37%	+1													
-	-	-	-	Big B	0.20	14	76	14	13%	13%	+1	Good Guy	0.65	10	10%	9%	9%	+1	New Eng	0.80	14	254	15%	15%	+1	TrustNet	20	3372	13%	12%	12%	-1													
-	-	-	-	Bridge W	0.08	11	534	18%	17%	17%	+1	GoodPep	0.20	16	212%	20%	20%	+1	New Eng	3	338	8	7%	7%	+1	TycoInt'l A	0.04	18	3023	20%	20	20%	+1												
-	-	-	-	Broadcom	275	2855	28%	27%	27%	27%	+1	Granite	0.20	14	762	18%	18%	+1	Northgate	70	261	18%	18%	18%	+1	- U -																			
-	-	-	-	Brokner	41	2002	19	18%	19%	19%	+1	Great Am	0.02	45	5%	5%	5%	+1	Notepad	16	3	51	5%	4%	+1	US Hitcr	0.68	23	5761	57	58%	58%	-1												
-	-	-	-	Block Drg	0.90	14	79	47	45	46%	+1	Green AP	0.60	5	3	17	15%	+1	Novell	0.16	8	31	5%	4%	+1	Unitab	607	207	7%	8%	8%	-1													
-	-	-	-	BMC Soft	24	2722	49%	48%	49%	49%	+1	Green AP	0.60	5	3	17	15%	+1	Noire Drl	7	940	3%	3%	3%	+1	UCIitiesGe	0.96	12	168	15%	15%	15%	-1												
-	-	-	-	Boston S	2	16	844	52%	52%	52%	+1	Green AP	0.02	45	5%	5%	5%	+1	Nordson	0.44	26	14	61	50	51	+1	US Trust	1.72	13	4	49	48%	+1												
-	-	-	-	Bob Evans	0.21	21	353	20%	19%	19%	+1	Greenwich Ph	14	562	7%	7%	7%	+1	Nordson I	14	47	13%	13%	13%	+1	US Trust	0.68	23	5761	57	58%	58%	-1												
-	-	-	-	Book & B	65	2	19%	18%	18%	18%	+1	Greenspan	16	85	3%	3%	3%	+1	Nordson I	14	47	13%	13%	13%	+1	US Trust	1.72	2	720	11	10%	10%	-1												
-	-	-	-	Borland	811450	414	391	40%	40%	40%	+1	Grad Wtr	14	669	18%	17%	18%	+1	Nordson I	14	47	13%	13%	13%	+1	US Trust	0.68	23	5761	57	58%	58%	-1												
-	-	-	-	Boston St	0.60	8	16	27%	26%	27%	+1	Grafity Sng	8	45	3%	3%	3%	+1	Nordson I	14	47	13%	13%	13%	+1	US Trust	0.68	23	5761	57	58%	58%	-1												
-	-	-	-	Boston Tc	24	241	21%	21%	21%	21%	+1	Hanover	0.44	9	162	39%	38%	+1	Novellus	11	118	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	BraudyW	0.58	18	4	35	30%	30%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	0.68	23	5761	57	58%	58%	-1												
-	-	-	-	Budweiser	14	151	14%	14%	14%	14%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Brunco	0.20	25	119	63	62	65%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Bruce S	0.22	18	1332	13%	13%	13%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	BSE Bzg	0.72	8	445	26%	25%	25%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	BT Shpg	0.48	30	450	23%	23%	24%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Buffalo	31	1043	28%	27%	28%	28%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	BuildersT	18	76	7	8%	8%	8%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Bunrap AS	19	3	25%	25%	25%	25%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Bun Ben	3	5	5%	4%	4%	4%	+1	Hanley A	0.12	120	10%	10%	10%	+1	Novellus	16	109	8%	9%	9%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	BusinessR	11	13	13	19%	19%	19%	+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	0.32	12	65	8%	8%	+1													
-	-	-	-	BusterMig	4	2	11%	11%	11%	11%	+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Bytex	41	274	5%	5%	5%	5%	+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	C -							+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Cadentel	19	40	11	10%	11%	11%	+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Cadentel	19	40	11	10%	11%	11%	+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Canonic	36	10	7	6%	6%	6%	+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Cardinal	0.08	21	478	20%	20%	20%	+1	Healthcare	0.05	47	54	11%	11%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	CarltonC	0.84	20	41	21%	21%	21%	+1	Horizon	0.05	33	311	4%	4%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Canada C	17	10	13	13	13%	13%	+1	Horizon	0.13	195	10%	4%	4%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Canada C	17	10	13	13	13%	13%	+1	Horizon	0.13	195	10%	4%	4%	+1	O'Charleys	24	117	7%	7%	7%	+1	US Trust	1.72	13	4	49	48%	+1													
-	-	-	-	Canada C	17	10	13	13	13%	13%	+1	Horizon	0.13	195	10%	4%	4%	+1	O'Charleys	24	117	7%	7%	7%	+1																				

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## AMERICA

**GM disappointment adds to Dow's woes**

## Wall Street

**DISAPPOINTING** earnings from General Motors and nervousness ahead of today's July employment report left share prices lower yesterday morning, writes Patrick Harwood in New York.

By 1pm the Dow Jones Industrial Average was down 15.94 at 3,349.47. The more broadly based Standard & Poor's 500 was also lower at mid-session, down 1.35 at 420.83, while the Amex composite had lost 0.61 to 389.09 and the Nasdaq composite was down 3.43 at 573.44. Turnover on the NYSE was 11m shares by 1pm.

An increase in jobless claims for the week ended July 25, the largest weekly increase in 10 years, was not promising. An analysis of the figures, however, revealed that nearly all of the rise was accounted for by temporary layoffs and shutdowns at General Motors and other car plants in the final two weeks of July.

Confusion over the weekly claims data added to the nervousness felt by investors about today's July employment report. Analysts are expecting a rise in non-farm payrolls and a slight fall in the national unemployment rate.

The other major influence on

sentiment was the latest batch of second quarter earnings reports, which provided little comfort.

General Motors fell \$1.12 to \$37.34 in turnover of 3.4m

shares after reporting a net loss of \$37.1m in its second quarter, compared to a loss of \$1.1m a year earlier.

The loss was attributable to a previously announced \$7.9m restructuring charge at GM's Hughes Aircraft subsidiary. Nevertheless, the market responded negatively to the figures because, even without the special charge, GM's earnings came in below expectations, and investors are worried about the outlook for car sales for the rest of the year. Of the other big car makers, Ford fell

1.1% to \$41.14 in turnover of 750,000 shares, and Chrysler dropped \$1.42 to \$21.14.

The ADRs of British Petroleum plunged \$3.34 to \$45.54 after the UK oil company reported an 11 per cent decline in net profit on a historic-cost basis and before extraordinary items, cut its dividend in half and announced plans for 1,500 job cuts.

BP's decline would have been much greater were it not for the strong buying support for the stock around the \$41.14 level, which helped stem the flow of early losses.

Gap Stores rose \$2.10 to \$25.5 after the retailer reported a 7 per cent rise in same-store sales during July.

## Canada

TORONTO shadowed declines on Wall Street, with light profit-taking ahead of US and Canadian jobless data today.

The TSX 300 Composite index fell 9.66 to 3,396.53 at midday in volume of 15.1m shares, the financial services showing the worst losses with a fall of 17.36 to 273.46.

Among active stocks, Thomson Corp and Torsat B both rose by CS\$1.00, to CS11.1 and CS11.4 respectively. But Federal Industries A fell 10 cents to CS4.80 and MacMillan Bloedel by CS\$1.00 to CS17.

## Fare wars ravage European airlines

But progress in cutting costs should help share prices to recover, says Daniel Green

**E**uropean airline stocks have had a rough ride during the past few weeks, hit by airline overcapacity, damaging fare wars, and the tortuous progress on a plan of management towards a lower cost base.

Since setting nominal and relative highs in the spring, most of Europe's handful of quoted airline issues have fallen steeply. The worst performance has come from Swissair, where the shares, down by more than a quarter since their peak in May, have fallen 20 per cent faster than the local index.

As well as having to cope with industry-wide troubles, Swissair has acknowledged that its cost base – one of the highest in Europe – has to be reduced. The company is in the process of relocating its accounts department to Bombay, India, with the intention of saving between SFr120m and SFr125m as part of a plan to save SFr300m (\$227m). Its first round of compulsory job cuts has started: 120 staff will have

left by the end of September. This is only a small dent, however, in Swissair's total staff of more than 19,000. By comparison, British Airways had 4,600 jobs, almost 10 per cent of the workforce, in its last financial year. BA is the most profitable large airline in the western hemisphere and its shares have declined by less than 7 per cent since their May high.

After Swissair's sharp fall, there is scope for a share price recovery, says Mr Guido Meter, an analyst at UBS in Zurich. "As cost-cutting programmes go on, we see an increase in the share price," he says.

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a proposed ground-breaking deal with the US Department of Transportation, which should allow the airline to operate within the US. Washington hopes, thereby, to put pressure on European governments to allow reciprocal rights for US carriers in Europe.

Lufthansa has also hived off its domestic services into a separate organisation, Lufthansa Express, which may be incorporated eventually. Cost-cutting measures include paying staff less, and Lufthansa hopes that the DM350m lost on domestic routes last year will be eliminated.

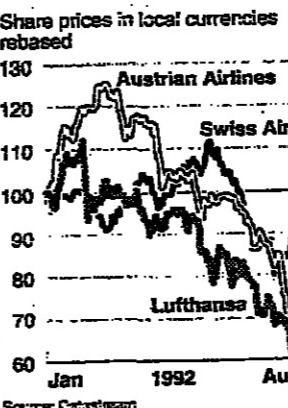
By comparison with its bigger neighbour, Lufthansa, the German state carrier, KLM's challenges seem small. Lufthansa made an operating loss of DM600m (\$407m) in the first five months of this year. Since the shares peaked in February they have lost more than 40 per cent of their value and the reasons are clear: generous staffing levels and aircraft that, on average, are barely more than half full.

In response, Lufthansa has grounded some aircraft and

initiated a programme of staff cuts. These are modest by comparison with what has happened at BA but may begin to affect the bottom line by the end of the company's financial year, according to Mr Gordon Smith-Carby, an analyst at Smith New Court in London.

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Prospects for Lufthansa are uncertain in the short term, not least because the Bonn government has said it wants to sell half of its 51 per cent stake. A change of control might prompt Lufthansa's executives to reduce costs even more sharply, to find themselves leading a lean management philosophy among Europe's airlines and perhaps, to win the friendship of shareholders and creditors.



Source: Datamark

revised downwards by roughly 20 per cent."

Shares of Austrian Airlines, too, has had a tough time. Until recently the stock had followed the rest of the Vienna bourse in a drop of about 15 per cent since May. Then suggestions that falling profits meant that the dividend was in danger triggered a further 10 per cent retreat. Mr Frank Jonuschat of Kleinwort Benson in London says: "Our earnings estimates have started: 120 staff will have

revised downwards by roughly 20 per cent."

Shares of KLM, the Dutch carrier, by contrast, recovered well at the end of July. As one of the more entrepreneurial-minded airlines in Europe, KLM has engaged in the kind of cost-cutting and price competition that industry watchers in the US and Asia have seen for some time.

The late recovery in the

shares was partly the result of

the banking sector. The

Affärsvärlden General Index

fell 3.7 to 869.4 in low turnover of Skr192m.

The ball-bearings group SKF

buckled the downward trend

ahead of its half-year earnings

report today as its B shares

rose Skr1 to Skr19.50.

TEL AVIV closed sharply

higher in active trading, the

blue-chip share index gaining

2.48 1.7 per cent to 155.23 in

turnover of over Skr100m to

register a gain of 5 per cent on

the week, recouping the losses

of the previous week.

OSLO's all-share index slid to

a new 1992 low, losing 5.3 to

368.20 in turnover of Nkr172m.

Norsk Hydro shed Nkr3 to

Nkr1.35.

VIENNA closed at a record

low. The ATX index lost 19.84

or 2.6 per cent to 744.31. Ley-

kan, the paper manufacturer,

fell Sch10 to Sch305 after

announcing a first half loss of

Sch66m.

## EUROPE

**Bundesbank decision fails to lift continent**

## FT-SE Eurotrack 100 - Aug 6

Hourly changes									
Open	10.30am	11 am	12 pm	1 pm	2 pm	3 pm	close		
1082.10	1081.16	1080.99	1079.15	1078.13	1078.70	1077.94	1078.71		
								Day's High	1082.40
								Day's Low	1077.60
Aug 5	Aug 4	Aug 3	Ju 31	Ju 30					
1081.21	1076.44	1069.17	1057.77	1053.92					

base value 1000 (26/2/92).

to give a reason for the rise. Accor was suspended before news that it will have to pay FFr950m to minority shareholders in Belgium's Wagons-Lits following a Brussels court ruling on its bid for Wagons-Lits. Later, Accor fell to FFr1620 before closing steady at FFr1638.

AMSTERDAM fell on disappointing second quarter results from Philips and Royal Dutch. The CBS Tendency index lost 1.2 to 116.9.

Douglas, the retailer, stood out painfully with a loss of DM20 to DM510 taking this year's drop in the shares to 23 per cent, against a 17 per cent gain for Kaufhof over the same period. Douglas reported lower first half profits, although it said that it expects earnings to improve in the second half.

PARIS eased in dull trading, as the CAC 40 index failed to hold above 1,800 and closed 4.14 lower at 1,793.84 in turnover of FFr1.5bn.

News that BP had suffered its first-ever net loss of £212m on a replacement cost basis for the second quarter, and halved its dividend weighed heavily on Elf which dropped FFr11.20 or 3.3 per cent to FFr333.30. Peugeot lost a further FFr18 to FFr649 following its disappointing first half turnover.

Euro Disney gained FFr3.65 or 4.1 per cent to FFr92.75 for a gain of 9.1 per cent this week on reports that the theme park has been operating at full capacity recently. Bancarive jumped FFr17 or 5 per cent to FFr35 but traders were unable

to give a reason for the rise.

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AMSTERDAM fell on disappointing second quarter results from Philips and Royal Dutch.

MILAN was enlivened by some corporate news but trading remained thin. The Comit index rose 1.74 to 421.37 in turnover estimated at near

Wednesday's L95.9ba.

Several shares were

suspended temporarily for excessive losses, including the cement and construction group Calcestruzzi, which closed

1.71 to 1.69 per cent to

L1.710, or 17.6 per cent to

L8.000, and Euromobiliare,

which closed down L305 on

L2.400.

STOCKHOLM declined on

worries about interest rates

consumer products division remains the most serious problem and Mr Timmer, the chairman, said that he did not expect a recovery until 1994. The shares lost 80 cents or 3.2 per cent, to FFr12.30.

Royal Dutch shed FFr14 after announcing lower

second quarter net income

which reflected the weak

quarter.

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